

FT No. 31,335

THE FINANCIAL TIMES LIMITED 1990

Friday December 21 1990

## World News

### UN vote raps Israel over treatment of Palestinians

The UN Security Council yesterday supported a UN Security Council resolution condemning Israel's occupation of Palestinian territories and agreed to a statement calling for a Middle East peace conference to help resolve the Arab-Israeli dispute.

Israel is certain to be dismayed by Washington's refusal to block the two UN moves. Since the Gulf crisis began, the US has gradually shifted away from its traditional unflinching support for Israel.

### Taiwan rail crash

Some 42 people were killed and 14 injured when a train hit a packed bus on a level crossing near Kaohsiung, southern Taiwan.

### Turkish strike threat

About 1.5m Turkish workers plan to defy the country's legal ban on general strikes and stay home on January 3. They are pressing for big pay rises to offset Turkey's 61 per cent inflation.

### Walesa request

Polish President-elect Lech Walesa asked Tadeusz Mazowiecki's caretaker cabinet to stay until spring elections. Mr Walesa has so far failed to find a candidate to form a new government.

### Born winners banned

Burma's military rulers outlawed the democracy party, which won overwhelmingly in general elections in May.

### Asil Nadir jailed

Folly Peck International chairman Asil Nadir was released from prison after finally lodging £2m (£3.9m) cash with his solicitors to meet bail requirements. He also had to provide £1.5m in sureties. Page 8

### Kenyan clampdown

Kenya, facing a severe foreign exchange shortage, banned all foreign trips by government officials for six months.

### Spanish bombing

A car bomb injured 11 people, including a woman who lost both legs, in a blast that ripped through the centre of Valencia in southeast Spain.

### Swedish verdict

A Stockholm court convicted three police chiefs but acquitted three others on charges of illegal eavesdropping on King Carl XVI Gustaf during investigations into the 1986 murder of Olof Palme, Sweden's prime minister.

### Racketeering claim

Five top Chicago power brokers were indicted on charges including racketeering, bribery, conspiracy, extortion and tax fraud. At least two of the five are alleged to have Mafia connections. Page 6

### Karyn Smith jailed

Karyn Smith, the 19-year-old British teenager who admitted charges of trafficking heroin out of Thailand, was sentenced to 25 years imprisonment by a Bangkok court.

### Apartheid hope

Business Day, the South African newspaper, reported that President F.W. de Klerk's government will announce plans to repeal important apartheid laws when parliament reopens in February.

### Israel strikes deal

Israel will limit prosecution of a senior air force officer at the centre of a corruption scandal "in order to try to exhaust the investigation and reveal the truth". Page 4

### Listen to your father

Yoshihiko Kato has won Japan's 10th annual shouting contest by hollering at 115.8 decibels, 15 per cent louder than the racket created by a speeding train. He credited his victory to regularly admonishing his three children.

## Business Summary

### Chicago bank drops prime lending rate to 9.5%

THE US Federal Reserve's efforts to push down interest rates bore fruit when a big Chicago bank, First National Bank of Chicago, announced a half point cut in its prime lending rate to 9.5 per cent, as the Commerce Department released a gloomy survey of investment intentions and weak consumption figures for November. Page 18

### NEWS Corporation, Adelaide

based international media concern controlled by Mr Rupert Murdoch, shares fell by 20 per cent on the Australian Stock Exchange to a five-year low of A\$4.35 (\$3.34) from the previous day's close of A\$5.44. Page 19; Lex, Page 18

### PRUDENTIAL, largest insurance

company in North America, revealed that its Prudential-Bache securities subsidiary would lose some \$200m this year and that it would be pumping more than \$200m of new equity into the firm. Page 19

### ECC has been allowed by US

Justice Department to take over the lion's share of Georgia Krollin, US china clays producer that it had agreed to buy from Asa Brown Boveri (ABB) for \$600m. Page 19

### CHRISTIANIA, Norway's second

biggest bank, forecast record losses on loans and securities in 1990. Page 20; Lex, Page 18

### ASIA-PACIFIC countries have

seen their regional growth averaging a healthy 5.4 per cent this year according to the Economic and Social Commission for Asia and the Pacific. Page 4

### DUNLOP FRANCE, tyre company

owned by Sumitomo Rubber of Japan, is expected to be given the go-ahead by the French government to buy Tréca, France's last remaining independent maker of beds. Page 20

### JAPAN's dispute with the US

over airline rights has intensified with Tokyo hinting that permission could be delayed for take-off slots for US carriers because the US has failed to approve extra flights for Japanese companies. Page 3

### AMERICAN Telephones & Telegraph

is expected to tie up deals early next year to sell off between 20 and 40 per cent of its Unix computer operating system group to computer companies worldwide. Page 23

### FINLAND is likely to lift

restrictions on companies importing energy after Finnish-Soviet clearing trade comes officially to an end in June 1991. Page 3

### NEDLLOYD, Dutch transport

and company, confirmed that it may make a private placement of convertible preferred shares. Page 20

### TOKYO TATEMOTO, Japanese

property and real estate concern, launched two targeted yen deals into the international bond market, raising a total of ¥30bn (\$25.5m). Page 24

### REVLON Group, big US cosmetics

and health care company had its debt ratings reduced by Moody's Investors Service, reflecting the company's reduced financial flexibility. Page 23

### LEVITT Group: Police and

Serious Fraud Office are to question senior managers at four of the big institutional investors in the UK financial services group which has gone into liquidation. Page 8

### PERU and the IMF agreed on

broad guidelines for economic reforms, clearing the way for new loans. Page 6

### CIET-BROCADES, Dutch biotechnology

company, agreed to sell its pharmaceuticals division to Yamanouchi Pharmaceuticals of Japan for an undisclosed price. Page 20

# Shevardnadze resigns in protest at union's 'move to dictatorship'

By Quentin Peel and Leyla Boulton in Moscow

PRESIDENT Mikhail Gorbachev, the Soviet leader, last night denied that the Soviet Union was heading towards a military coup or a dictatorship, after the dramatic resignation of his foreign minister, Mr Eduard Shevardnadze.

His angry response came after Mr Shevardnadze, the man seen as the architect of Soviet foreign policy since the advent of perestroika and one of Mr Gorbachev's closest confidants, announced his decision to quit an emotional address to the Congress of People's Deputies.

"Dictatorship is advancing, and I declare this with full responsibility," the foreign minister told a stunned Soviet assembly. "No one knows what kind of dictatorship it will be, or who will take over."

"I am resigning. Do not react and do not curse me. Let it be my personal contribution, my protest against the offensive of dictatorship."

Mr Gorbachev last night appeared to take his warning as a direct personal challenge, insisting that the speech came as a complete surprise, just as he is struggling to win support for sweeping new presidential powers at the Congress.

"To go now is unforgivable," he said. "We are not talking about a dictatorship but strong rule, and the two must not be confused. But if we act irresponsibly, and we do not listen to the signals from society, there may come a time when society will look for an exit through any option."

The resignation caused consternation at the Soviet Congress, summoned to discuss the rapid collapse of the Soviet economy, the growing political and social tension in society, and Mr Gorbachev's request for new powers to deal with it.

The Congress also has to approve the draft of a new Union Treaty as the basis for negotiations with the 15 other republics, demanding drastic devolution of central powers.

Mr Shevardnadze's announcement provoked concern in western capitals and cast a pall over European stock markets, which feared fresh political turmoil in the Soviet Union and a reduced chance of a peaceful settlement in the Middle East.

In Frankfurt, shares closed 3.3 per cent down, while Amsterdam, Paris and Milan recorded falls of between 1 and 3 per cent.

In London the FT-SE 100 index lost 19.9 to 2,158.4. Wall Street recovered from early falls, however, and at mid-session the Dow Jones Industrial Average was up 10 to 2,836.

The dollar gained strength as dealers bought the US currency as a hedge against rising world tension, while the D-Mark declined.

Mr Gorbachev's top priority last night was to limit the immediate international damage caused by his trusted lieutenant's departure, sending out a message through his spokesman that the resignation would mean no change at all in Soviet foreign policy.

At the Foreign Ministry, Mr Vitaly Churkin, Mr Shevardnadze's spokesman, said the minister's decision was irrevocable, but that he had spent many sleepless nights before reaching it.

On Soviet policy on the Gulf, Mr Churkin said: "The policy towards the Gulf is one of the most important ones. We are convinced this policy responds to the interests of our people. We of course hope this main bearing will not be changed. The guarantee of this is that this policy is associated first of all with the name of our president."

Mr Shevardnadze took the floor at the congress to defend his foreign policies at the demand of conservative deputies who have attacked his support for the western allies in the Gulf.

Rejecting the criticism, and insisting that the Soviet Union would defend its citizens wherever they were threatened, he then rounded on his critics as front men for a reactionary plot against perestroika.

"Who stands behind these comrades?" he demanded. "Why is it that nobody refuted them, nobody said there were Continued on Page 18

## ON INSIDE PAGES

- ◆ The speech.....2
- ◆ World reaction.....2
- ◆ Profile.....2
- ◆ Editorial comment.....16
- ◆ A warning.....16
- ◆ Lex.....18
- ◆ Markets.....Section II

The resignation caused consternation at the Soviet Congress, summoned to discuss the rapid collapse of the Soviet economy, the growing political and social tension in society, and Mr Gorbachev's request for new powers to deal with it.

The Congress also has to approve the draft of a new Union Treaty as the basis for negotiations with the 15 other republics, demanding drastic devolution of central powers.

Mr Shevardnadze's announcement provoked concern in western capitals and cast a pall over European stock markets, which feared fresh political turmoil in the Soviet Union and a reduced chance of a peaceful settlement in the Middle East.

In Frankfurt, shares closed 3.3 per cent down, while Amsterdam, Paris and Milan recorded falls of between 1 and 3 per cent.

In London the FT-SE 100 index lost 19.9 to 2,158.4. Wall Street recovered from early falls, however, and at mid-session the Dow Jones Industrial Average was up 10 to 2,836.

The dollar gained strength as dealers bought the US currency as a hedge against rising world tension, while the D-Mark declined.

Mr Gorbachev's top priority last night was to limit the immediate international damage caused by his trusted lieutenant's departure, sending out a message through his spokesman that the resignation would mean no change at all in Soviet foreign policy.

At the Foreign Ministry, Mr Vitaly Churkin, Mr Shevardnadze's spokesman, said the minister's decision was irrevocable, but that he had spent many sleepless nights before reaching it.

On Soviet policy on the Gulf, Mr Churkin said: "The policy towards the Gulf is one of the most important ones. We are convinced this policy responds to the interests of our people. We of course hope this main bearing will not be changed. The guarantee of this is that this policy is associated first of all with the name of our president."

Mr Shevardnadze took the floor at the congress to defend his foreign policies at the demand of conservative deputies who have attacked his support for the western allies in the Gulf.

Rejecting the criticism, and insisting that the Soviet Union would defend its citizens wherever they were threatened, he then rounded on his critics as front men for a reactionary plot against perestroika.

"Who stands behind these comrades?" he demanded. "Why is it that nobody refuted them, nobody said there were Continued on Page 18

world tension, while the D-Mark declined.

Mr Gorbachev's top priority last night was to limit the immediate international damage caused by his trusted lieutenant's departure, sending out a message through his spokesman that the resignation would mean no change at all in Soviet foreign policy.

At the Foreign Ministry, Mr Vitaly Churkin, Mr Shevardnadze's spokesman, said the minister's decision was irrevocable, but that he had spent many sleepless nights before reaching it.

On Soviet policy on the Gulf, Mr Churkin said: "The policy towards the Gulf is one of the most important ones. We are convinced this policy responds to the interests of our people. We of course hope this main bearing will not be changed. The guarantee of this is that this policy is associated first of all with the name of our president."

Mr Shevardnadze took the floor at the congress to defend his foreign policies at the demand of conservative deputies who have attacked his support for the western allies in the Gulf.

Rejecting the criticism, and insisting that the Soviet Union would defend its citizens wherever they were threatened, he then rounded on his critics as front men for a reactionary plot against perestroika.

"Who stands behind these comrades?" he demanded. "Why is it that nobody refuted them, nobody said there were Continued on Page 18

Mr Shevardnadze took the floor at the congress to defend his foreign policies at the demand of conservative deputies who have attacked his support for the western allies in the Gulf.

Rejecting the criticism, and insisting that the Soviet Union would defend its citizens wherever they were threatened, he then rounded on his critics as front men for a reactionary plot against perestroika.

"Who stands behind these comrades?" he demanded. "Why is it that nobody refuted them, nobody said there were Continued on Page 18

Mr Shevardnadze took the floor at the congress to defend his foreign policies at the demand of conservative deputies who have attacked his support for the western allies in the Gulf.

Rejecting the criticism, and insisting that the Soviet Union would defend its citizens wherever they were threatened, he then rounded on his critics as front men for a reactionary plot against perestroika.

"Who stands behind these comrades?" he demanded. "Why is it that nobody refuted them, nobody said there were Continued on Page 18

Mr Shevardnadze took the floor at the congress to defend his foreign policies at the demand of conservative deputies who have attacked his support for the western allies in the Gulf.

Rejecting the criticism, and insisting that the Soviet Union would defend its citizens wherever they were threatened, he then rounded on his critics as front men for a reactionary plot against perestroika.

"Who stands behind these comrades?" he demanded. "Why is it that nobody refuted them, nobody said there were Continued on Page 18

Mr Shevardnadze took the floor at the congress to defend his foreign policies at the demand of conservative deputies who have attacked his support for the western allies in the Gulf.

Rejecting the criticism, and insisting that the Soviet Union would defend its citizens wherever they were threatened, he then rounded on his critics as front men for a reactionary plot against perestroika.

"Who stands behind these comrades?" he demanded. "Why is it that nobody refuted them, nobody said there were Continued on Page 18

Mr Shevardnadze took the floor at the congress to defend his foreign policies at the demand of conservative deputies who have attacked his support for the western allies in the Gulf.

Rejecting the criticism, and insisting that the Soviet Union would defend its citizens wherever they were threatened, he then rounded on his critics as front men for a reactionary plot against perestroika.

"Who stands behind these comrades?" he demanded. "Why is it that nobody refuted them, nobody said there were Continued on Page 18

Mr Shevardnadze took the floor at the congress to defend his foreign policies at the demand of conservative deputies who have attacked his support for the western allies in the Gulf.

Rejecting the criticism, and insisting that the Soviet Union would defend its citizens wherever they were threatened, he then rounded on his critics as front men for a reactionary plot against perestroika.

"Who stands behind these comrades?" he demanded. "Why is it that nobody refuted them, nobody said there were Continued on Page 18

Mr Shevardnadze took the floor at the congress to defend his foreign policies at the demand of conservative deputies who have attacked his support for the western allies in the Gulf.

Rejecting the criticism, and insisting that the Soviet Union would defend its citizens wherever they were threatened, he then rounded on his critics as front men for a reactionary plot against perestroika.

"Who stands behind these comrades?" he demanded. "Why is it that nobody refuted them, nobody said there were Continued on Page 18

Mr Shevardnadze took the floor at the congress to defend his foreign policies at the demand of conservative deputies who have attacked his support for the western allies in the Gulf.

Rejecting the criticism, and insisting that the Soviet Union would defend its citizens wherever they were threatened, he then rounded on his critics as front men for a reactionary plot against perestroika.

"Who stands behind these comrades?" he demanded. "Why is it that nobody refuted them, nobody said there were Continued on Page 18



Eduard Shevardnadze announcing his resignation yesterday

## US expects no change in Soviet policies on Gulf, west

By Lionel Barber in Washington

THE US yesterday expressed regret over the abrupt resignation of Mr Eduard Shevardnadze but said it did not expect a shift in Soviet foreign policy away from co-operation with the west and on the Gulf crisis.

The superpower summit set for mid-February in Moscow between US President George Bush and Soviet President Mikhail Gorbachev was still on track and there was still hope of signing a strategic arms agreement, the White House said.

However, Mr James Baker, US secretary of state, who developed an extraordinary rapport with Mr Shevardnadze over the past 18 months, said the Soviet foreign minister's warning about the threat of dictatorship had to be taken seriously.

Visibly jolted by Mr Shevardnadze's departure, Mr Baker said: "I'm proud to call this man a friend. I'm going to miss him."

The Bush administration was not forewarned of the resignation. However, in recent weeks, senior US officials have registered with growing alarm the emergence of an anti-reformist alliance of the KGB, Red Army and other conservative elements of the Communist party.

Mr Baker acknowledged he was concerned about a possible crackdown by hardliners, but added: "We must appreciate the desire to employ measured force to protect citizens against inter-ethnic violence, armed militias versus force to suppress or stifle peaceful dissent or peaceful expression of opinion."

Throughout, Mr Baker was keen to avoid the impression that his close relationship with Mr Shevardnadze would preclude the chance of a successful rapport with a successor such as Mr Yegheny Primakov, Mr Gorbachev's special envoy in the Gulf crisis. "Our policy towards the Soviet Union does not rest on personalities," he said.

Senior European figures expressed regret that he had quit, with Mr Douglas Hurd, the British Foreign Secretary, saying he was "very sad" on personal and political grounds.

German Chancellor Helmut Kohl stressed the importance of not letting Mr Gorbachev's reforms fail, adding: "They are good for the Soviet Union and they are good for the relation Continued on Page 18

# West 'should hold back on financial aid'

By Stephen Fidler, Euromarkets Correspondent, in London

THE West should not provide large-scale financial support for the Soviet Union until it has worked out a fundamental reform of its economy, according to the world's leading financial institutions.

A report to be published today by leading western financial institutions, including the International Monetary Fund and World Bank, concludes that in the near term, three types of aid for the Soviet Union would be justified: food aid, technical assistance for economic reform and limited project aid, for example, to the energy industry.

The report, presented to US President George Bush yesterday, says that large loans from the west to support the country's balance of payments should await deep economic reform.

Before then, such loans would have "little or no lasting value", says the report, which falls short of describing such aid as a waste of money.

An edition of the 51-page main report has been circulating in Moscow, excluding a critical chapter relating to western aid.

The final draft of the report, commissioned by the July economic summit of the Group of Seven industrialised countries in Houston, was completed at the weekend.

It calculates that hard currency aid pledged to the Soviet Union next year totals \$15.9bn.

Credits and grants have been promised by the US, the European Community, Saudi Arabia and others. However, it must pay about \$11bn next year to foreign creditors in repayments of principal, and to clear arrears on its debt, and also meet a sizeable interest bill. Other estimates suggest Soviet foreign debt is around \$56bn.

The report concludes that, despite its economic problems, the Soviet current account is likely to be in balance next year.

However, the forecast is subject to a large margin of error. It depends on the oil price not diverging significantly from the assumed \$38 a barrel; on the Soviets being able to sustain oil export volumes; and on its east European trading partners being able to meet significant portions of their trade debts in hard currency.

The report favours what one official described as a "modified big bang" for reforming the Soviet economy, rather than a gradual approach.

It emphasises the importance of rapid price reform, which it sees as crucial to resolving many immediate economic problems: hoarding, the shift to trading in dollars and the growth of barter, all of which arise because of the unwillingness to hold roubles. The report concludes tighter administrative controls would not work.

The authors of the report - officials from the World Bank, IMF, Organisation for Economic Co-operation and Development and the European Bank for Reconstruction and Development - do not believe the report takes what would be seen as an orthodox IMF approach.

Despite its emphasis on restructuring prices, the report concedes such reform would be rough and ready with the continued existence of state monopolies and in the absence of market institutions.

It also concludes that some price rises should be cushioned, for example basic food and consumer goods, energy prices, urban transport and housing.

The undersigned acted as an underwriter and as International Coordinator outside Europe.

Salomon Brothers International Limited

Salomon Brothers Inc

S.G. Warburg Securities

The undersigned acted in the placement of Units in the United States under Rule 144A.

December 1990

£566,000,000

EURO TUNNEL

Eurotunnel P.L.C. Eurotunnel S.A.

Rights Issue

Salomon Brothers Inc S.G. Warburg Securities

## CONTENTS

Cartel bustings: Brussels sink ready to take on the biggest	3
Canada: The tax that could sink Mulroney	6
Technology: Battle lines drawn for Nintendo attack	13
Management: The proof of the pudding in rescuing Sernco	14
Editorial Comment: End of perestroika: OECD's Xmas present	16
Lombard: Setting the record straight on joining the ERM	17
Brazil industry: Tobacco growers are hot under the collar	26
Europe	2, 3
Companies	18, 20
America	6
Companies	19, 22
International	18, 23
Companies	19, 23
World Trade	3

## China's hard-liners reform the meaning of reform

The signs are that China's Communist hard-liners, such as Premier Li Peng, pictured left, are consolidating their positions ahead of next week's crucial Central Committee meeting in Peking. Page 4



## SHEVARDNADZE'S RESIGNATION

## US dismayed by loss of warm and trustworthy friend

MR Eduard Shevardnadze's departure is a source of deep concern and regret within the Bush administration, but none can be more dismayed than Mr James Baker, US Secretary of State.

Over the past 18 months, Mr Baker, usually a model of icy self-control, has developed an extraordinary personal rapport with Mr Shevardnadze, as warm and trustworthy a relationship as he enjoys with any Nato foreign minister.

Only last week, the two men were pictured outside the White House, all smiles as they announced a near complete agreement on the reduction of strategic nuclear weapons and a cease-fire in the Angolan civil war, a mid-February date for the next superpower summit, and continuing co-operation during the Gulf crisis. These achievements, which

offered predictability and stability in US-Soviet relations, now hang in the balance.

Yet in recent weeks senior US officials, Mr Baker included, have become markedly more pessimistic about the prospects for perestroika. In what now looks like a prophetic speech in late October, Mr Baker warned of "the darker side of the Soviet revolution" leading to intolerance, economic hardship and decay as the Stalinist monolith collapsed.

Since then, warning signals have been flashing from several quarters: a disintegration of central authority in Moscow; signs of anti-western backlash within the Soviet policy-making apparatus (the latest being apparently deliberate Soviet under-reporting of weapons required to be destroyed under the conventional force agreement in Europe); and the emergence of a hard-line conservative

alliance embracing the KGB, Army and even elements of the Russian Orthodox Church, all rallying around the slogan of saving the Union.

One senior US official said in an interview just 48 hours before Mr Shevardnadze's resignation: "There is an increasingly sharp polarisation in Soviet policy; the economy is in a state of collapse and it is becoming harder and harder for Gorbachev to occupy the middle ground."

The implication is that Mr Gorbachev and/or a conservative successor will be driven to order a crackdown both against the reformers and the various republics striving for independence from Moscow.

It was this fear which caused Mr Baker to deliver a stern warning to Mr Shevardnadze two weeks ago during their talks in Houston, which were supposed to prepare for the

February 11 summit in Moscow between President Bush and President Gorbachev.

The Secretary of State told the Soviet foreign minister that a crackdown on legitimate political dissent would force Washington to respond, even if it meant jeopardising the improvement in US-Soviet relations. He also raised concern about the control of the numerous nuclear weapons in the Soviet republics.

Senior US officials are loath to speculate on how precisely the administration would react to a crackdown, not least because they believe Communist Party hardliners will seek to avoid a clear-cut provocation such as the imposition of martial law, say, in the Baltics. But the menu of US options is clear: ranging from the suspension of the recent aid package to Moscow, to the halting of the strategic arms talks and

the cancellation of the proposed Moscow summit.

Yet the sobering truth for the Bush administration - which has invested so much political capital in Mr Gorbachev - is that his leverage over Moscow remains limited, and there is uncertainty about where the Soviet president now stands on reform.

This month's emergency Soviet aid package partially lifted the Jackson-Vanik trade restrictions and provided credits for food, supplies of medicine and technical advice, as well as a new, limited relationship with the World Bank and International Monetary Fund.

A senior US official agreed that the package was partly aimed at "getting Gorbachev through the winter". At the same time, however, the offer of "special associate status" with the World Bank and IMF which

would evolve as the Soviets dismantled the Stalinist command economy was a deliberate carrot to reformers, and to Mr Gorbachev, stick with it, and your dream of integration into the community of nations (and the world economy) can still be realised.

The problem, says one senior Soviet policy-maker, is that economic reform has stalled for at least two months - subverted by the all-embracing debate about how to preserve the Union. Yet the consequences of further delay in economic reform are daunting.

The resignation of Mr Shevardnadze sends the worst possible signal to Washington about which way the Soviet Union intends to go. "It was always going to be a long shot," said one senior administration official this week, "now it looks longer."

Lionel Barber

## Georgian with a solid reputation

FEW foreign ministers have presided over such revolutionary changes in their country's foreign policy as Mr Eduard Shevardnadze.

Moscow was still perceived as the heart of President Reagan's "empire of evil" when the then 67-year-old Georgian party boss became Mr Mikhail Gorbachev's surprise choice to succeed old "Gromyko" Gromyko in July 1985.

Six years later, the silver-haired and soft-spoken Mr Shevardnadze enjoys a reputation as a key player in the resolution of international conflicts and a trusted partner in arms control and other negotiations unthinkable while the now buried "cold war" froze east and west into mutually suspicious blocs.

Mr Gorbachev gained public kudos for the smiling new international face of diplomacy and the sort of innovative thinking about a "common European home". But much of the credit for translating these vague new concepts into practical achievements - like the destruction of the Berlin Wall and the peaceful end of the division of Europe - goes to Mr Shevardnadze, now 62, and the kind of relationship he forged with key players like US secretary of state James Baker.

Mr Shevardnadze is a problem solver who learned the fine art of diplomacy as party and KGB boss in Georgia - dealing with the Georgian mafia whom he accused of having turned his native land from a place of saints and scholars to a land of rogues and robbers.

The way in which he rooted corruption out of the ruling party and introduced Hungarian-style economic and farm reforms attracted attention in Moscow, but made him deeply unpopular among Georgians who accused him of being Moscow's man.

Ironically, among the many jailed by Mr Shevardnadze as he purged the party in the 1980s was a man called Zviad Gamsakhurdia. He is now president of the republic, elected on a mandate of taking Georgia out of the Union.

The anti-Soviet emotions which are tearing at the unity of the Soviet state are powerful here largely because of the way security forces armed with sharpened shovels and other weapons tore into a crowd of nationalist demonstrators in the capital Tbilisi in April 1989. Mr Shevardnadze, who later disclosed that only Mr Gorbachev's personal intervention had stopped him resigning in protest, went back to try and cool passions. He told his compatriots: "We have learned how to talk to other nations. Now we must learn to talk to each other."

It was a remark closely in line with his general philosophy. In a reply to readers' letters in Pravda earlier this year, he wrote: "The policy of using military power to underpin diplomacy is a road to bankruptcy or catastrophe." While Mr Shevardnadze's foreign prestige has never been higher, the Soviet Union's interlinked domestic political and economic crises have undermined his capacity to deliver driving him to the exasperation which he publicly vented yesterday.

Anthony Robinson

## Soviet Union stunned by resignation

IF THERE'S one thing they did not expect at this week's landmark congress, it was for Mr Eduard Shevardnadze, the one Soviet leader untainted by domestic troubles, to resign saying he feared a dictatorship.

But the reaction in Moscow after the initial shock yesterday was a mixture of anger and regret among reformers, surprise and confusion from the man on the street, and ill-disguised glee among those Mr Shevardnadze blamed for his resignation.

Mr Nikolai Medvedev, a deputy from Lithuania, which fears a military coup to crush its fight for independence, said Mr Shevardnadze's move was a "conscious sacrifice" to show the country was "being nudged towards a dictatorship like a rabbit into the pylon's jaws".

General Mikhail Surkov, a commander of Soviet forces in Armenia, denied that the military wanted a dictatorship, and expressed indignation at Mr Shevardnadze's move. "How can you declare yourself the president's friend and leave him at this moment," asked the general, a staunch Gorbachev supporter.

Nordic countries expressed support for Estonia, Latvia and Lithuania, at the opening of a Baltic Information office in Copenhagen yesterday, writes Hilary Barnes in Copenhagen.

The office, financed by Denmark, is the first official joint Baltic office to be opened abroad.

Radical democrats embraced Mr Shevardnadze as a recruit for the cause who had finally gone public about a danger they had long warned of. "He is the only member of this government who supports democracy in the country," said Mr Arkady Murashev, a leader of the democratic Inter-Regional Movement.

Mrs Shelly Barin, a worker at the Lenin Library, sighed as she passed the Kremlin on her way home and said: "It's bad that there is a reason for him to resign, it's bad that there are forces in the country to do this, but I think he's right. He can't fight them."

The only deputies to gloat openly over Mr Shevardnadze's departure were the two colo-

nels he singled out as front men for reactionary forces.

"Yes, I am a reactionary if this is democracy... I am in favour of the foreign minister's resignation," said Col Viktor Alkisa. Col Nikolai Petrusenko, said that a previous congress declaration condemning the secret Ribbentrop-Molotov pact of 1939 had led the country towards collapse. Both belong to the conservative communist bloc. Soyuz, whose stated aim is to stop the Soviet Union's break-up.

On a sombre afternoon inside the Kremlin walls, Mr Roy Medvedev, the historian, was the only speaker to bring some light relief to yesterday's debate when he commented on how easily Mr Shevardnadze had resigned.

"Of all our leaders, Shevardnadze has received the least criticism. If others had reacted so easily with resignations Ryzhkov would have hung himself. Yeltsin should have shot himself, then I can't even think what death Gorbachev would have thought up for himself."

Leyla Boulton



Happier days: Shevardnadze displays his catch during a fishing trip at the Balikal Lake with US secretary of state James Baker

## West misses Moscow's 'co-operative face'

THE resignation of Mr Eduard Shevardnadze, the Soviet foreign minister, and one of Mr Mikhail Gorbachev's closest colleagues, has understandably caused consternation in the West.

More than anyone in the Soviet leadership except, perhaps, the president himself, Mr Shevardnadze has personified the more liberal, democratic and co-operative face of Moscow.

Mr Shevardnadze has always been a popular figure with western statesmen, who found him both receptive to new ideas and willing to go to great lengths to reach compromises on international problems which had long seemed intractable.

His style was dignified and unsophisticated at the same time. When Sir Geoffrey Howe, the former British foreign secretary, visited Moscow, he took great pleasure in being invited for dinner to "the Shevardnadze flat", instead of to the more pretentious official banqueting halls.

The breathtaking achievements to which Mr Shevard-

nadze made a major contribution are easily forgotten as the world's attention focuses on the political and economic chaos now threatening the Soviet Union.

Thanks to a series of arms control agreements, including the 1986 accord abolishing ground-based intermediate-range nuclear missiles and last month's historic Conventional Forces in Europe (CFE) pact, the whole military and political situation has been transformed in Europe.

As a result, the Warsaw Pact has virtually disappeared. Soviet troops will have vacated eastern Europe entirely within the next few years and the communist systems of eastern Europe are being transformed into democratic systems and market economies of the West.

Heading the list of foreign policy successes in which Mr Shevardnadze played an outstanding role are undoubtedly the agreements leading to the unification of Germany.

Now that unification has taken place, it takes some

effort of the imagination to remember the enormous psychological obstacles which the Russians had to overcome before they could accept not only the unification of a people who had caused them so much misery and suffering during the Second World War, but the entry of East Germany into Nato.

Mr Shevardnadze clearly had a difficult time during the so-called "2 plus 4" talks on this subject, but it is to his great credit that, in the last resort, he was able to persuade Mr Gorbachev to make the necessary painful compromises.

Those compromises, welcome as they were in the West, were severely criticised by conservative and right-wing elements in the Soviet Union, as was the basically pro-western and anti-Saddam Hussein policy which Moscow has adopted towards the Gulf crisis.

In his resignation speech, Mr Shevardnadze made it clear that he has been deeply stung by the criticisms of the conservative Soyuz group, which has accused him of planning to

commit Soviet forces to the anti-Iraq coalition, in spite of his frequent public denials of any such intention.

Although the Soviet foreign ministry was quick to come out with a statement saying that Mr Shevardnadze's departure would not entail any change in Soviet policy towards the Gulf, this has done little to dampen fears in Washington and other western capitals that Moscow is likely to become a less reliable partner from now on.

A Pandora's box of uncertainties has been opened by the resignation.

It was largely the close and unprecedented partnership forged by the US and the Soviet Union in the Security Council of the United Nations that has been responsible for the comprehensive isolation of Iraq.

If that particular alliance were to be dissolved, Mr Saddam Hussein would be able to achieve what he has so far completely failed to do: exploit the differences between Washington and Moscow to his own advantage.

Equally alarming is the possibility that the Soviet Union, under a more conservative leadership, might delay the ratification of the "2 plus 4" agreement on German unification and the CFE treaty, both of which are essential elements of the new post-Cold War "architecture" in Europe.

Doubt, too, has been thrown on Soviet willingness to go ahead with further important arms control agreements on strategic and short-range nuclear weapons.

Mr Shevardnadze's accommodating personality has, by common consent, played an important part in achieving East-West détente.

"I want to raise another issue: is this accidental? Is the statement by two members of the parliament that they have managed to remove the interior minister and the time is right to settle scores with the foreign minister accidental? These words were reprinted by the entire world press and our newspapers. Is it a measure of boldness of these boys - I say boys because my age allows me, because they are young

Robert Mauthner

## 'This is the most difficult statement of my life'

The following are extracts from Mr Shevardnadze's speech to the Congress of People's Deputies.

"This is the shortest and most difficult statement of my life."

"I will be frank, yesterday's statements were the last straw. Charges are made that the foreign minister plans to land troops in the Persian Gulf, in the region. I explained, said that there are no such plans. They do not exist. Nobody is going to send a single military man, or even a single representative of the Soviet armed forces there. That was said."

"I want to raise another issue: is this accidental? Is the statement by two members of the parliament that they have managed to remove the interior minister and the time is right to settle scores with the foreign minister accidental? These words were reprinted by the entire world press and our newspapers. Is it a measure of boldness of these boys - I say boys because my age allows me, because they are young

indeed - with colonels' shoulder stripes that they make such statements against a minister, a member of the government?"

"At the (Communist) congress a real struggle developed, a most acute struggle between the reformers and - I will not say conservatives, I respect the conservatives because they have their own views which are acceptable to society - but the reactionaries, precisely the reactionaries."

"A dictatorship is on the offensive - I tell you that with full awareness. No one knows what this dictatorship will be like, what kind of dictator will come to power and what order will be established."

"I am resigning. May it be my personal contribution, or if you like, my protest against a dictatorship. I express my deep gratitude to Mikhail Sergeyevich Gorbachev. I am his friend, I am of the same mind as he."

"Yet I believe that a dictatorship will not succeed, that the future belongs to democracy and freedom."

Anthony Robinson

## EUROPEAN NEWS

## Cossiga takes oath of silence to dampen reaction

By John Wyles in Rome

ITALY'S President Francesco Cossiga has confirmed in Berlin that political miracles really do happen by publicly declaring that he has taken an oath of silence and will say no more in domestic political controversies which involve him personally.

During a private visit, Mr Cossiga said he would only deny or reply "when someone says I am dead." Otherwise, he would not respond to personal attacks: "they do not matter to me, it would be a waste of time," he said.

The President's public undertaking was linked to a personal apology if his public

statements of recent months had upset those who held dearly the values which his office represents.

These words suggest that Mr Cossiga has now realised that his reactions in recent weeks to revelations over Operation Gladio - the Nato-inspired guerrilla army formed to resist an occupying force - have brought him too far down into the political arena.

Among others, he has alienated the Communist Party and, most recently, Mr Giorgio La Malfa, the leader of the Republican Party. On Monday, he described a statement by Mr La Malfa as "impudent and

imprudent."

If, as many think likely, there is a political crisis in the coming few months, it could be more difficult for some party leaders to have confidence in the impartiality of the President's office when he seeks to encourage the formation of a new coalition.

The President's party, the Christian Democrats, have undoubtedly been telling him that a period of silence would be welcome.

But equally important may have been an interview given this week by Mr Achille Occhetto, the Communist leader, in which he complained

that the President was becoming too involved in the political battle and wondered whether Mr Cossiga was altogether "reliable".

The question has seemed increasingly justified, even though Mr Cossiga's friends are asserting that he has had to defend himself against a conspiracy got up between some members of all the main parties to eject him from office by impeachment.

In any country other than Italy, the notion of such a conspiracy would be risible, not least because Mr Cossiga is as unimpeachable as they come in Italian politics.



Francesco Cossiga: silent

## Delebarre appointed as minister for cities

By Laura Silber in Belgrade

YUGOSLAVIA'S federal government yesterday threatened to impose economic sanctions on the northern republic of Slovenia if it goes ahead with a referendum on independence on Sunday.

Mr Vlado Kambovski, the Justice Minister, said the referendum was unconstitutional and tantamount to secession. But Slovenia's defence minister, Mr Janez Jansa, said the ballot would go ahead on Sunday.

Slovenia is the first in the Balkan country to hold free elections and end 45 years of communist rule.

The vote is supported by Croatia, the second largest republic. Its parliament will today promulgate a constitution aimed at devolving to the republic greater regional autonomy at the expense of Mr Ante Markovic, the Prime Minister, whose federal authority is weakening.

A recent opinion poll shows Slovene aspirations for independence have been boosted by the election of Mr Slobodan Milosevic as president of Serbia. Mr Milosevic insists that Yugoslavia remain a federation of six republics while Slovenia and Croatia want the country to be transformed into a loose confederation of inde-

## Slovenia warned over vote on secession

pendent states.

Uncertainty over the army's position, which generals have warned that the military will not stand by and watch Yugoslavia fall apart, looms over the Slovene referendum.

Slovene politicians have been careful to stress that secession will not be immediate. Its parliament has allowed a six month grace period to see whether agreement can be reached with Serbia. They also realise that the European Community is cool towards the idea of an independent Slovenia.

The Bulgarian parliament yesterday backed the country's first genuine multi-party government in 40 years, but ex-communists kept a dominant position. Reuters reports from Sofia.

The assembly voted for an 18-member government drawn from the three main political parties and including five independents. The new prime minister is a non-party lawyer, Mr Dimitar Popov.

The government replaces an administration formed by the Socialist Party - the renamed communists - headed by Mr Andrei Lukonov that was forced to resign last month. It will lead the country until elections are held next summer.

## EC urges limits on French regional aid

THE EUROPEAN Commission has asked France to stop paying certain categories of regional aid in 11 departments of the country, and to impose limits on aid in other areas still entitled to assistance, writes Lucy Kellaway.

Her proposals are part of a general examination of member states' regional aid to make sure that it is being dispensed fairly in line with EC rules. The French examination is to be followed early next year by a more wide-reaching survey of German regional aid, which needs big changes fol-

lowing unification. The Commission's requests are unlikely to receive a warm response in Paris, where any attempt by Brussels to clamp down on aid has been resisted.

The economic situation in the regions concerned has improved so much as to make aid no longer needed, Brussels argues. In addition, Brussels has expressed its doubts about aid paid in a further 10 departments and has said it will examine these over the next three years. It has also proposed an end to the present uncertain system under which

regional aid in France is dispersed in several different ways by numerous bodies. It is proposing fixed ceilings for eligible regions, with the aim of making the aid granted more transparent, rather than reducing the total volume.

The Commission also announced that it had opened a procedure into funds paid for the restructuring of publicly owned companies. France has denied that such sums - which have been paid to groups such as Electricite de France, Elf Aquitaine and Pechiney - count as aid.

## Hoxha's widow demoted

THE widow of Communist Albania's hardline founder was on Thursday dropped as head of the powerful Democratic Front and replaced by a political associate of President Ramiz Alia, Reuters reports from Vienna.

Tirana radio said Mrs Nexhmije Hoxha, 79, had resigned from her last post as head of the communist-dominated Front for "reasons of age" and had been replaced by Alia's close associate, Prime Minister Adil Carcani.

But diplomats said the move clearly formed part of Mr Alia's attempts to shake off the heritage of former hard-line leader Enver Hoxha and press ahead with political reform.

Mrs Hoxha had been chairman of the Democratic Front, a Communist-controlled organisation that supervises mass organisations and elections, since 1986.



## EUROPEAN NEWS

# French minister rejects Delors attack over Emu

By George Graham in Paris

MR Pierre Bérégovoy, the French finance minister, yesterday rejected the European Commission's complaints that France, along with Germany, Spain and the Netherlands, was seeking to hold up European monetary union.

France remained committed to the Emu objective of a single currency with an independent European central bank, Mr Bérégovoy said, dismissing the criticisms by Mr Jacques Delors, Commission president, as "the rustlings of Brussels".

He said, however, that it was up to the 12 governments of the Community, not the Commission, to decide the content of the treaty on monetary union. The Commission's draft was only one of many texts for discussion at the intergovernmental conference in Rome.

Mr Delors, in an interview with the FT this week, accused the finance ministers of Germany, the Netherlands, France and Spain of not backing "in the bottom of their hearts" the commitment to monetary union made by their heads of government two months ago at the EC Rome summit.

"Do you want me to open my heart? Well, he who believes that he is never wrong is not always right," Mr Bérégovoy retorted yesterday.

French officials say privately that Mr Delors simply wants the 12 to sign his text without alterations. This is unacceptable, they say, particularly as the text leaves glaring gaps on the external monetary policy of the EC and on the role of the ecu. France has thus begun to offer support for parts of the "hard ecu" plan proposed by



Pierre Bérégovoy: rebuff to Delors

Mr John Major, the UK prime minister.

Mr Bérégovoy also said yesterday that he saw no cause for a realignment of the current parties in the exchange rate mechanism of the European Monetary System, despite the slide of the French franc against the D-Mark.

If a realignment were to take place, he added, the French franc would be revalued in the same proportion as the D-Mark.

Mr Jacques de Larosière, governor of the Bank of France, yesterday announced a new monetary policy target for 1991. The central bank will aim to keep the expansion of M3, a broad monetary aggregate which has been redefined to include cash, deposits, certificates of deposit and money market funds, in a range of 5-7 per cent, compared with projected growth of 5.4 per cent in nominal GDP.

## Brussels ready to take on biggest

THE European Commission is congratulating itself on basting what it sees as one of the European Community's tightest, longest-standing and most pernicious cartels.

It has fearlessly taken on two of Europe's industrial giants, ICI of the UK and Solvay of Belgium, and found them guilty of breaking the two fundamental principles of competition, Articles 85 and 86 of the Treaty of Rome. As a result the companies owe the EC between them Ecu47m (£36m).

Soda-ash might not capture the public imagination like, say, petrol, but the case is no less telling for that. It shows the Commission is earnest in its attempts to stamp out restrictive practices as the single market approaches.

There are many more cases to come. And the cries of foul play from ICI and Solvay suggest that the Commission is going to have to fight hard for every one.

According to Brussels, the two chemicals companies have for decades been dividing their market through an agreement whereby Solvay keeps out of the UK market and UK does the same on the Continent. The result is that ICI has secured more than 90 per cent of the UK market, Solvay some 70 per cent of the Continental one.

To make matters worse, they have allegedly been offering secret rebates to big customers to induce them to take on additional volumes - a trick seen by the Commission as an attempt to ensure their customers do not look to a second supplier for additional needs.

This has been further aggravated by a dumping duty that has kept out the US producers, which have natural sources of soda-ash in Wyoming, and which were selling at prices that threatened to put the European manufacturers out of business.

With two bounds the market has been freed. First the Commission has lifted the anti-

### Lucy Kellaway assesses the significance of cartel-busting against ICI and Solvay

dumping duty, ignoring a concerted lobbying effort from the European producers. Second it has told ICI and Solvay (and also Chemische Fabrik Kalk of West Germany, which has been found guilty of breaches of the rules) to desist.

ICI and Solvay say the non-competition agreement has been defunct since the 1980s, and that there has been no collusion of any sort. They explain that the markets remain segregated because soda-ash is a low-value product that costs a lot to transport.

As for the rebates, they insist that it is every producer's right to grant volume discounts. They deny the discounts were anything like as big as the 50 per cent claimed by the Commission, and add that the motivation to grant special deals was to help their largest clients - glass-makers - who were themselves in trouble.

The case shows how difficult it is to bust cartels: Commission officials wearily point out that big companies do not need to send each other public faxes and have noisy dinners to fix up a market - they can act to their mutual benefit without setting together at all.

The European courts are not well known for overturning Commission decisions; at most they may cut the size of the fine. They will have no shortage of evidence at their disposal on the two parties: they have been fined four times for competition breaches in other products in the last five years; this week the court has been hearing a case on one of those contested judgments.

As the companies deny carving up the market, they are not likely to change their ways. "In that case, we will fine them again," says a determined Commission official.

Given the size of the two players in a market where high capital costs are a natural barrier to new entrants, it is not realistic to expect a flood of competition from inside Europe, though the other three EC manufacturers may find they are getting a bigger share.

Competition from the US may be more important, and Solvay says it is prepared to lose some of its market in the west of Europe. However, it could one day find that its long-established ways of doing business are changed. It is hard to say how much difference that will make to the company which invented the process for manufacturing soda-ash 100 years ago. In the time-honoured way of Belgian companies, Solvay does not disclose how it makes its money.

## WORLD TRADE NEWS

# Airline rights row between US and Japan stepped up

By Robert Thomson in Tokyo

A DISPUTE between Japan and the US over airline rights has intensified with Tokyo hinting that permission could be delayed for take-off slots for US carriers because Washington has failed to approve extra flights for Japanese companies.

Japanese trade officials fear that the dispute, simmering for the past few months but now nearing a climax, could indicate a tough year ahead, as they say Washington has been belligerent in delaying approval for landing rights for two Japanese cargo carriers.

Meanwhile, the US says Japan has unfairly denied United Parcel Service (UPS) an evening take-off slot from Tokyo's Narita airport, so the two Japanese carriers, Japan Airlines (JAL) and Nippon Cargo Airlines, have not yet received permission for services supposed to have begun on October 1.

The dispute has arisen since an agreement in November last year providing for increased passenger and cargo services between the two countries.

UPS received six flights per week from Narita for its cargo service, and had wanted evening flights so that customers could be offered a next-day delivery.

However Japan's Ministry of Transport says that overcrowding at Narita leaves few openings, and that UPS should be happy with five evening flights and one morning slot.

The ministry yesterday suggested that permission could be delayed for a new United Airlines service, scheduled to begin from January 9.

A ministry official said: "We think there is an imbalance now in flights between the two countries. If the Japanese airlines don't get approval and we gave approval for the United Airlines flights, it would be a very unbalanced situation."

Transport Ministry negotiators had offered UPS two evening and four morning slots, but after US protests, improved the offer to five evenings, and have since insisted that there is no opening for a sixth evening flight.

The longer the dispute lasts, the longer the list of delayed services. Under the bilateral agreement, new passenger services by All Nippon Airways (ANA) and JAL, as well as by Delta and American Airlines, are supposed to begin by the end of March.

ASIA could have its first regional satellite television service by the end of next year following a decision by the Hong Kong government to allow HutchVision, a subsidiary of Mr Li Ka-shing's property-to-telecommunications group Hutchison Whampoa, to broadcast from the colony.

HutchVision has been given the go-ahead after several months of argument with the government about the conditions to be applied to its satellite broadcasting licence.

Although some of these conditions remain in place, HutchVision believes the HK\$3.1bn (£206m) project is still viable. The company will use Cable & Wireless equipment in Hong Kong to link up with the recently launched AsiaSat 1 satellite, in which both Hutch-

# Hong Kong satellite TV wins go-ahead

By Angus Foster in Hong Kong

son and Cable & Wireless hold 33 per cent stakes. HutchVision will lease 12 of the satellite's 24 transponders.

HutchVision hopes a mixture of advertising and subscription revenues to fund its service. It will start by offering two channels but could grow to as many as eight. The company will initially concentrate on the markets in Taiwan, Thailand and Hong Kong although the satellite footprints stretch from Mongolia to Burma.

Hutchison first looked at satellite TV 18 months ago after it failed to win the franchise to provide Hong Kong's first cable TV network. The winning consortium, which included the Sir Yue-kong Pao-founded Wharf Holdings, later pulled out after disagreement between the shareholders.

A CONTRACT worth A\$907m (£360m) for the development and production of the Australian Jindalee over-the-horizon radar system has been awarded to a consortium of Telecom Australia, GEC of Britain and Lockheed of the US. The announcement was made by Senator Robert Ray, the Australian Defence Minister.

The unsuccessful tender came from AWA, General Electric of the US, Computer Sciences of Australia and Sydney-based engineering conglomerate Transfield Pty Ltd. The contract includes four years of maintenance and support after the five-year construction phase.

Mr Ray said the over-the-horizon radar would enhance Australia's defence self-reliance by detecting sea and air targets in the approaches to north Australia.

The system would also provide a deterrent to illegal immigration and drug smuggling as well as helping aircraft rescue operations.

Jindalee can scan over the horizon by bouncing signals off the ionosphere. The initial network will consist of two radars, one in central Western Australia and another in Queensland.

## Finland expected to lift restrictions on energy imports

FINLAND is likely to lift restrictions on companies importing energy after Finnish-Soviet clearing trade comes officially to an end in June 1991, writes Rorik Tessler in Helsinki.

Mr Ilkka Suominen, minister of trade and industry, has announced that there is no reason why Finland should continue to have any energy import restrictions.

At present, only a handful of Finnish

companies have been granted licences to import energy. In 1989, Finland imported more than 90 per cent of its oil, all of its gas and 50 per cent of its electricity from the Soviet Union.

Because of Finland's sensitive geopolitical situation and remoteness from western Europe, the country has strict regulations on energy storage capacity requirements. An oil importer, for instance, is required to have three

times more oil storage capacity than its annual imports.

Neste, the state-owned oil and chemicals group, believes that oil imports from the Soviet Union will reach 5m tonnes in 1991.

The announcement by Mr Suominen was made after Moscow had declared that it would not grant Finland any transition period after 1990 before switching from semi-barter to hard currency trade.

Clearing trade will officially end on June 30, 1991, after a six-month period when both parties have taken care of any payments which have been left in the clearing account from 1990.

Mr Matti Vuorio, a ministry of trade and industry official, did not also exclude the possibility that Neste could be given a further six-month transition period from next July.

# Ahlan Wasahlan Considerately.



One of the world's largest and most modern fleets. Our first and foremost consideration is a commitment to fulfill the modern traveller's expectations. This is why SAUDIA flies around the world one of the largest and most modern fleets and that's not all. Our cordial on board service shows further how we look after your comfort considerately.

**saudia**  
SAUDI ARABIAN AIRLINES

*Ahlan Wasahlan*

The Financial Times (Europe) Ltd. Published by the Financial Times (Europe) Ltd., 100 Broad Street, London EC2M 2YU. Telephone: 020 7556700; Fax: 020 7556701. Telex: 416793 represented by E. Hugo, Frankfurt/Main, and, as members of the Board of Directors, R.A.F. McCann, G.T.S. Damer, A.C. Miller, D.E.P. Palmer, London. Printer: Frankfurter Societäts-Druckerei GmbH, Frankfurt/Main. Responsible editor: Sir Geoffrey Owen, Financial Times, Number One Southwark Bridge, London SE1 9HL. The Financial Times Ltd, 1990.

Registered office: Number One, Southwark Bridge, London SE1 9HL. Company incorporated under the laws of England and Wales. Chairman: D.E.P. Palmer. Main shareholders: The Financial Times Limited, The Financial News Limited. Publishing director: B. Hughes. 168 Rue de Rivoli, 75004 Paris Cedex 01. Tel: (01) 4297 0621; Fax: (01) 4297 0629. Editor: Sir Geoffrey Owen. Financial Times, Number One Southwark Bridge, London SE1 9HL. ISSN: 1148-2753. Commission Paritaire No 67688D.

Financial Times (Scandinavia) Osterdags 44, DK-1100 Copenhagen K. Denmark. Telephone: (33) 13 44 41. Fax: (33) 955335.



## INTERNATIONAL NEWS

## Japan takes on more of US forces' costs

By Ian Rodger in Tokyo

JAPAN is to raise its share of the \$7.5bn (£3.5bn) in annual costs of US forces stationed in the country from 40 per cent to 50 per cent.

In response to US calls for more host country support for its 50,000 forces stationed in Japan, the government has agreed gradually to take over the entire cost of the basic salaries of Japanese personnel working on US bases and all utilities, except telephone and waste disposal.

In the first year of the new programme, this will cost an additional ¥2bn, rising to ¥4bn in 1995-96.

The changes will increase the Japanese contribution for US forces to 50 per cent by 1995.

The government yesterday approved a ¥22,700bn (£23.6bn) five-year defence build-up programme, announced earlier this week, which includes the purchase of four airborne radar (Awacs) aircraft, 36 multiple-launch rocket systems and two destroyers equipped with Aegis missile systems.

Overall Tokyo has cut the annual growth in its military spending from 5.4 per cent to 3 per cent in the next five years.

Although Japan has a pacifist constitution and has renounced the right to use force to resolve international disputes, it has developed substantial air, ground and naval forces in recent years for various self defence roles.

The government has faced a

## Ambitious growth plan for Tokyo

By Ian Rodger

THE Japanese government has set an ambitious target of 3.8 per cent for real economic growth in its next fiscal year to March, 1992.

The target is slightly higher than the average of forecasts made recently by leading private sector economists, but it recognises that the economy is slowing down from the extraordinarily strong pace being achieved this year.

The government's Economic Planning Agency (EPA) originally projected a 4 per cent real growth rate for the current fiscal year, but has revised it upward to 5.2 per cent because of booming consumer demand and corporate capital spending.

EPA officials singled out higher oil prices and interest rates as the main factors likely to stem economic growth next year. However, one emphasised that a slower growth rate was appropriate, neither too strong nor too weak.

According to the EPA, domestic demand would continue to drive the economy, growing at 4 per cent in fiscal 1991, while external demand would decline 0.3 per cent.

The official forecast is made after negotiations among the main economic ministries, and becomes part of the basis for preparing the government's budget for the fiscal year.

Among leading private sector forecasts, the most pessimistic have come from Mitsubishi Research Institute and the Japan Economic Research Centre, both of which believe the economy will grow by only 2.5 per cent in fiscal 1991.

number of conflicting pressures in preparing its latest five-year plan, not least the easing of international tensions.

The US wants Japanese spending, especially on big ticket US equipment, to continue to grow rapidly, but Japan's Asian neighbours are nervous about the country's growing military strength.

As elsewhere, there is popular demand in Japan for a Cold War dividend. However, the government is still dissatisfied with the lack of progress towards resolving tensions in bilateral relations with the Soviet Union. In a cautious official statement, the government said the new five-year plan was set "taking into account the recent changes in the international situation".

But at a press conference, Mr Misoji Sakamoto, the chief cabinet secretary, said simply that the Soviet military threat had receded.

The government said that the levels of defence capabilities sought in a 1976 policy paper at the beginning of the build-up programme were now being achieved.

The new five-year plan was aimed at "building efficient and appropriate capabilities within the framework of that policy".

In light of the rapidly changing global strategic situation, the programme would be reviewed in fiscal 1993, government officials said.

## THE MIDDLE EAST

## Iraq continues to strengthen forces in Kuwait

By Mark Nicholson in Riyadh

IRAQ is continuing to fortify and reinforce its military positions in Kuwait and shows no signs of preparing to withdraw before the UN deadline of January 15, western officials said yesterday.

Officials also downplayed suggestions that a US-led attack on Iraq would not be possible before mid-February, by which time arriving US reinforcements are expected to be battle-ready.

They said a decisive attack was feasible with forces already in place, and pointed out that the US could launch an air assault without all ground units being ready for combat.

Yesterday officials in Brussels were quoted as saying that the Turkish government asked its Nato allies to send fighter aircraft to Turkey from a Nato

rapid reaction unit. Iraq appears to be preparing for an attack in any event, and is further extending heavily fortified defences both in Kuwait and within its own borders.

Iraq's main defensive line of ditches and anti-tank moats, which already extend across Kuwait's southern border, is being extended west and now reaches 90km along Iraq's southern border with Saudi Arabia, officials say.

Iraqi forces are also said to be digging in behind a second tier of earthworks south of Kuwait City and 30km north of the front line in apparent preparation for a fall-back defence should the front line be breached.

Intelligence reports also show the recent arrival in Kuwait of up to 100,000 additional Iraqi infantrymen, with

Soviet built T-62 and T-54 tanks, raising the size of Baghdad's forces in the emirate to 510,000.

However, western military officials say the reinforcements comprise mainly ill-trained reservists and out-dated armour which may only serve to intensify the logistical difficulty of supplying Iraq's main forces in Kuwait.

Recent evacuees from the emirate have reported tanks being forced to syphon fuel from cars and trucks. Food, water and other supplies are also reported to be in acute short supply.

Western diplomats, meanwhile, treated as an unfortunate gaffe remarks made on Wednesday by General Calvin Waller, deputy commander of all US forces in the Gulf, which appeared to rule out any attack

on Iraq before mid-February. Gen Waller said that additional US armoured units, required to place the multinational force in Saudi Arabia fully on battle footing, will arrive in the kingdom only in late January and that they will not be ready for combat till at least a month after the expiry of the UN deadline.

His remarks were echoed in spirit by Mr Dick Cheney, the US defence secretary, who arrived in Riyadh on Wednesday with Gen Colin Powell, chairman of the joint chiefs of staff, for talks with commanders of the multinational force.

Diplomats interpreted Gen Waller's remarks either as an unnecessary statement of the obvious - it is a working assumption that newly-arriving troops take up to three weeks to gain battle readiness

- or a clumsy bid to regain an element of military surprise. Many military officials in the kingdom feel that the UN-set deadline had only tightened a straitjacket around the timing of any military operation.

One western diplomat yesterday described the general's comments as "either a bit gauche or a badly organised piece of disinformation".

Leaders of the six member states of the Gulf Co-operation Council met this weekend for the first time since the Iraqi invasion to discuss ways of improving their defences once the Gulf crisis is solved. Remarks from Bahrain.

Alarmed by the prospect of war on their doorstep, the leaders will talk about forging a new security framework when they begin a three-day meeting in Doha, capital of Qatar.

## Israel agrees deal in defence bribes case

By Hugh Carnegie

ISRAELI'S chief military legal officer said yesterday he had agreed to limit prosecution of a senior air force officer at the centre of a corruption scandal involving defence contracts with the US in return for full co-operation with the authorities.

Gen Amnon Strashnov, the Israeli Defence Force attorney general, told Israel Radio he signed the agreement with Brig-Gen Ramli Dotan, until his arrest in October the head of air force procurement, "in order to try to exhaust the investigation and reveal the truth".

A number of former top army and air force officers, appalled by the stain the scandal has put on the military's cherished reputation for integrity, have strongly attacked any "plea bargaining deal" for Gen Dotan and his accomplices. But Gen Strashnov said it was the only way to crack Gen Dotan's lack of co-operation to date and get to the bottom of the affair.

Gen Dotan and at least one other senior Israeli Air Force officer, Col Yitzhak Sa'ar, are suspected along with at least two Israeli civilian company directors of involvement in a system of fraud, bribes and kickbacks from defence contracts worth millions of dollars.

Israeli officials are anxious to discover how far the corruption ring extended within the defence establishment and why the fraud went apparently undetected for several years. A wholesale review of air force

procurement has been ordered by Mr Moshe Arens, the defence minister.

The authorities are also worried that the affair may rebound on military relations with the US at a time when there is some pressure in Washington to scale down the huge programme of military and civilian aid to Israel. It is feared that the scandal will make Israeli requests for new weapons systems harder to press. The IAF is the principle beneficiary of \$1.6bn (£830m) in annual military aid from the US. US officials are studying the case closely for any implications it may have for the aid programme or for US defence contractors. General Electric of the US, which among other equipment has supplied engines to the IAF fighter fleet, has said it is conducting an internal investigation into its contacts with Israeli companies.

Gen Dotan, one of the IAF's top engineers, was regarded as a leading expert on fighter aircraft engines. As head of procurement, he exercised key influence in deciding where to source millions of dollars worth of military hardware. The agreement with Gen Dotan is understood to include undertakings that his wife will not be subject to prosecution and that any jail term for himself will be limited. He has also pledged to return embezzled funds, although it is not clear how much was taken illicitly or how much is recoverable.

## Concern over foreign investment

By Stefan Wagstyl in Tokyo

JAPAN must play a role in promoting investment in poor parts of the world, including Latin America, east Europe and the Soviet Union, a government-sponsored group said in a report yesterday.

The Japan External Trade Organisation (Jetro) said there were concerns that the global supply of capital may be restricted by the recent rise in interest rates, a plunge in equities and an intense demand for funds from certain regions.

It was vital that capital, as well as manufacturing and production know-how, flowed smoothly to developing countries. Special long-term consideration would have to be given to Latin America, east Europe and the Soviet Union. Japan had to play an important role, promoting development in East Asia and other regions.

Jetro also published figures

for Japan's direct investment overseas for the half-year to the end of September, which showed a decline for the first time since the early 1980s. The total fell 10.2 per cent to \$27.7bn (£14.3bn), due mainly to the fall in the equity market and high interest rates.

The decline was particularly severe among financial services companies which cut investment by 49.6 per cent and helped to push down investment by non-manufacturing groups by 11.6 per cent to \$19.7bn. Investment by manufacturers fell 6.3 per cent to \$7.7bn.

Investment in North America fell 3.3 per cent to \$13.3bn and in Europe by 13.9 per cent to \$8.6bn. Europe was particularly badly affected by the fall in investment by companies in financial services.

The figures for the half-year

were a sharp contrast to the data for the year to the end of March, which Jetro also published yesterday. Investment in the period rose 43.6 per cent to a record \$87.5bn. It was the third year in a row to see growth of over 40 per cent.

Investment in North America soared last year by 51.8 per cent to \$33.9bn, or 50.2 per cent of total Japanese foreign investment. Investment in Europe jumped 62.4 per cent to \$14.8bn, exceeding \$10bn for the first time. Britain accounted for \$5.2bn, the second highest national total after the US.

Non-manufacturing companies invested \$54.5bn, an increase of 54.3 per cent, including a particularly large jump in investment by services companies. Manufacturers invested \$13.3bn, an increase of 18 per cent.



A Greek Orthodox priest near an Israeli patrol in Bethlehem where unrest is feared at Christmas

## Share scandal bankers to face charges

By Hugh Carnegie

THE Israeli government yesterday confirmed it is to prosecute a group of former bankers involved in a 1983 share scandal, a move which may complicate efforts to sell off the state's majority shareholdings in the country's main banks.

Mr Josef Harish, the attorney general, is to press charges of illegal share manipulation against more than 20 former bank executives from Bank Hapoalim, Bank Leumi, Israel Discount Bank and Bank Mizrahi. He originally decided

prosecution would not be in the public interest, but reversed this after a Supreme Court ruling strongly criticised his lack of action.

The charges relate to the early 1980s when the banks systematically bought up their own stock to build up their share prices. When a sudden tide of selling by the public punctured the system, the government was forced to rescue the banks by buying up majority, but non-voting, stock at the cost of several billion dollars. Most of those involved

quit the banks. But, embarrassingly, several are now bidding to buy back their former institutions under the state's move to sell off the holdings.

Most prominent are Messrs Raphael and Udi Recanat and Mr Eli Cohen of IDB. The Recanat family have continued to control IDB under a preferential share arrangement. Now they are the only bidders left in the tender for the bulk of the government's majority IDB holding which will have full voting rights after sale.

## Pessimism at Cambodia talks despite talks

CAMBODIAN guerrilla groups said yesterday they planned to give wholehearted support to a United Nations peace plan at talks opening today with their arch-enemy, the Phnom Penh regime of the prime minister, Hun Sen, Reuters reports from Paris.

But western and Asian diplomats involved in the peace plan were pessimistic about the talks and said they were likely to break up without agreement.

Hun Sen and his Vietnamese backers, who drove the widely feared Khmer Rouge from power in 1979, have expressed grave doubts about important aspects of the UN Security Council-sponsored proposals.

## India and Pakistan finalise agreement to reduce tension

By Farhan Bokhari in Islamabad

INDIA and Pakistan yesterday finalised an agreement to be introduced from next month, which would prevent them from attacking each other's nuclear installations.

The agreement was signed in December 1988 but had to be ratified by parliaments in each country before it could be introduced. The two countries also agreed to exchange information on troop deployment and troop movements between senior military commanders on a weekly basis.

At the conclusion of three days of high-level talks between foreign secretaries of both countries in Islamabad, Mr Sheharyar Khan of Pakis-

tan said that his country had also proposed a regional solution to curbing nuclear proliferation, but the Indian side favoured a global approach.

Mr Khan said that his country took a firm position on Kashmir, because it sees the solution to this problem as the only way for promoting peace between the two countries. Pakistan has always demanded the right of self-determination for Kashmir while India sees this as an internal problem. In recent months, the uprising in Kashmir has triggered protests in Pakistan. As Mr Khan spoke another public demonstration condemning Indian action took place nearby.

## Asia-Pacific region's growth averages 5.4 per cent

By Paul Taylor, Asia Business Correspondent, in Bangkok

THE Gulf crisis has placed a brake on economic expansion in the Asia-Pacific region, but regional growth still averaged a healthy 5.4 per cent this year, the Economic and Social Commission for Asia and the Pacific said yesterday.

In its end-year economic report the Bangkok-based United Nations agency noted that economic growth in almost all the oil-importing countries of the region has fallen, while Asia's major oil exporters, Indonesia, Malaysia and Brunei all registered higher growth in 1990.

"Many of the affected countries of the region have lost 1 to 2 per cent of their growth rates," said Mr S.A.M.S. Kibria, Escap's executive secretary.

Nevertheless, he added, "on the whole the performance of the Asia-Pacific region has been satisfactory compared to the rest of the world, but less satisfactory than in 1989."

"This is because the countries of our region have followed prudent and often conservative policies of macro economic development."

However, Mr Kibria also noted that while inter-regional trade has grown, particularly with Japan and the newly industrialising countries, Escap believes the linkages are weak and that strengthened economic co-operation within the region could provide a vehicle for reinforcing economic growth.

Since Iraq invaded Kuwait at

the start of August Mr Kibria noted that oil prices had increased by 50 per cent and that many developing countries have lost large incomes from exports to and remittances from their workers in the Middle East. As a result, like other oil-importing countries, Asia's "high-flying" economies have slowed down.

With the exceptions of South Korea and Hong Kong, expansion rates throughout the region have fallen. Economic growth in Taiwan and Singapore slipped to 5 and 8.5 per cent respectively this year, from 7.4 per cent and 9.3 per cent in 1989, while growth rates in both Thailand and the Philippines have fallen sharply, by almost three per-

centage points. Thailand will still have the fastest growing economy in the region this year with real Gross Domestic Product growth of 9.5 per cent.

The Escap report said Thailand was better able to cope with the crisis because of its continuing strength of exports, relatively lower dependence on energy imports, strong domestic consumption and investment expansion. In contrast, the growth rate in the Philippines may be halved to 3.3 per cent this year.

China's austerity measures not only cut its growth rate from 2.9 per cent in 1989 to 3.5 per cent this year but also helped reduce its inflation.

However, Escap noted that most countries in the region

face growing inflationary pressures and that the divergence among South-East Asian nations in price stability was considerably greater than in their growth performance.

Overall the agency expects inflation rates to rise in most countries in the region over the next two years, while growth rates, after dipping in 1991, are generally forecast to bounce back in 1992.

Aside from uncertainties created by tension in the Middle East and the slowing growth of Western economies, particularly the US, Mr Kibria said the deadlock in the Uruguay round of the General Agreement on Tariffs and Trade poses a serious threat to regional economies.

## China's hardliners reform the meaning of reform

Leadership consolidates its power as five-year plan comes up for decision, writes Colina MacDougall

ARGUMENTS between China's hardline leadership and reformists remain unresolved as the party prepares for its long-overdue central committee meeting next week at which a new five-year plan is expected to be outlined.

However, the signs are that the hardliners, in charge since the Peking massacre last year, are consolidating their position.

Li Peng, the premier, announced recently that the gathering would take place at the end of this month - not before time since the plan is supposed to start on January 1 - and would be devoted exclusively to economic matters.

This seems to rule out any leadership changes (Hong Kong newspapers reported earlier that Li Ruihan, a committed reformer, might be removed from the six-man ruling politburo standing committee) or a resolution of the fate of Zhao Ziyang, the party chief sacked after the Tiananmen protests last year.

Li Peng also noted that "Comrade Deng Xiaoping is in good health", to reassure public opinion that despite the 86-year-old patriarch's absence from the scene for the past



Li Peng: eager to keep succession struggle off the agenda

four months, no succession struggle is about to break out. There is of course no need to believe him.

Li Peng said the meeting, for which he did not name a specific date but which is thought to be set for December 25, would focus on the five-year plan and a proposed 10-year strategy for economic development.

This does not mean it will not be controversial. Postpone-

ments of the meeting from October on, and the lack of a concrete plan so far hint strongly that argument between reformists and hardliners over economic policy are fierce.

A key meeting was held last month of leaders of China's prosperous east coast cities and provinces. Peking tried, apparently without success, to persuade them to hand over

monies they collect under tax reforms introduced in 1987. They probably represent Peking's strongest opposition because of their financial power, and in the central committee debate are certain to oppose moves by the central government towards further re-centralisation.

The hardliners have been blessed with some economic success: inflation has dropped from more than 18 per cent last year to 3 per cent this, and the trade balance is healthy. At 420m tonnes, this year's harvest was the best ever, relieving fears of a Soviet-style empty-shelf famine. Growth of industrial production, which early this year fell below last year's level, is expected to recover to an average of about 6 per cent for 1991.

This seems to have given the leaders a sense of security. Since late November they have brought to trial at least six of the democracy protest leaders arrested after the June demonstrations last year. They regained some international respectability by backing the west on Iraq and most of the sanctions imposed after the Peking massacre have been lifted.

Party and government

reshuffles have strengthened their hand. Wang Peng, the security minister, probably because he was dismissed during last year's crisis, has reportedly been sacked. Local military leaders, like many provincial governors and party secretaries, have been switched around to detach them from their power bases.

The propaganda has gone increasingly conservative. For the first time a symposium has been held in Peking to discuss the "thought" of Chen Yun, the octogenarian central-planning, limited-free-market guru. Officials again mouth phrases about the "people's democratic dictatorship" and the superiority of public ownership. People are exhorted to call one another "comrade".

Whatever the Chinese say about "deepening reform", this does little for further economic liberalisation. Li Peng said little concrete about reform in a speech to an important national planning conference last month. Only the "open door" policy of exposing China to the outside world, and reform of the state enterprise system of the mass reforms moved by the pre-Tiananmen leadership, got a mention, and

## US calls on Peking to free political prisoners

By Peter Ellingsen in Peking

MR Richard Shifter, US assistant secretary of state, has urged China to release prominent political prisoners.

Mr Shifter, who oversees human rights for the State Department, presented the authorities with a list of 150 names, including leaders of last year's democracy movement people held after 1989's Democracy Wall uprising, Catholic priests and Tibetan dissidents.

In a break from their traditional response, government leaders did not dismiss the appeal as an intrusion into China's internal affairs, but they refused Mr Shifter's request to visit political detainees in prison. Diplomats said the hearing given to Mr Shifter reflected Peking's recognition that it needed to pay more attention to human rights, though not necessarily make any concessions.

The visit comes just as Peking has charged and is about to put on trial about 50 people involved in last year's anti-government rallies. Millions protested in Peking last year before the army forcefully crushed dissent, killing an estimated 1,000 people.

There are unconfirmed

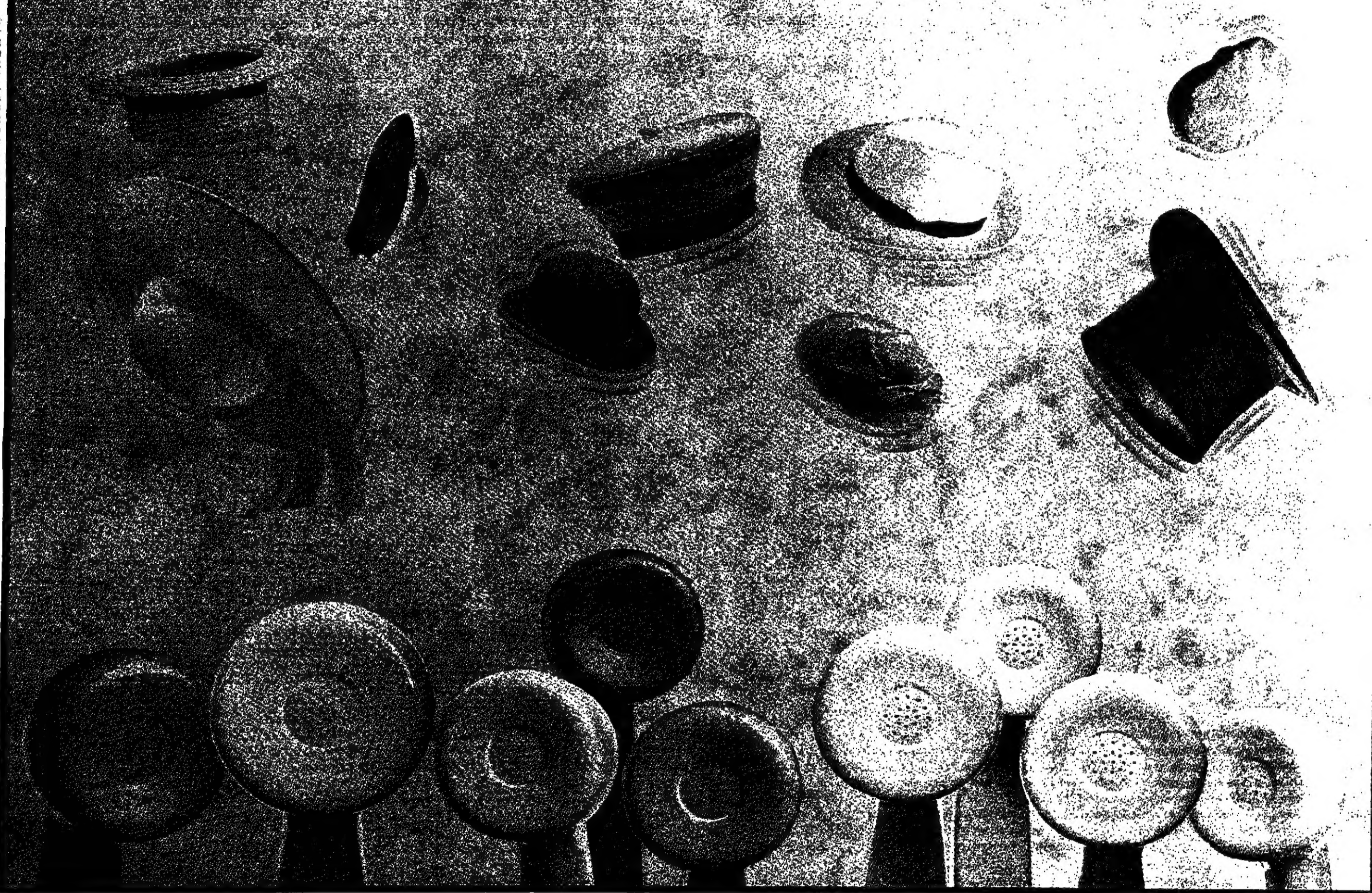
reports that senior government and Communist Party figures have indicated that light sentences should be given to student leaders, with harsh penalties handed out to intellectuals who allegedly masterminded the protest.

Those facing the courts have been charged with counter-revolution and sedition, crimes that carry a minimum penalty of five years' imprisonment, and a maximum penalty of death. Among the accused are Chen Zhibing and Wang Juntao, publisher and editor of a now-banned magazine, and Liu Xiaobo, who returned from the US last year to take part in the democracy movement.

Also charged are Bao Tong, a Central Committee member and former private secretary to ousted Communist Party chief, Zhao Ziyang, Wang Dan, the Peking University student who was number one on the most wanted list, and Liu Gang, a former Peking graduate student, who was number three. Wang was named in a long article in the official People's Daily earlier this week as one of the movement leaders who had used dissatisfaction about official corruption as a "tactic" to overthrow the Party.



# Mercury customers save £50 million on their phone bills every year. (No wonder they're happy.)



Since we started operating the first competitive telephone system in Britain 5 years ago, we've never looked back. Our digital network offers customers cost savings on both long distance calls in the UK and international calls. We also supply everything from paging services to data communications, public payphones to videoconferencing. With all these benefits, it's no surprise that we now handle 1 in 6 of the UK's transatlantic calls and nearly 4 million calls per day.

If you want to know more about Mercury call 0800 800 444 anytime.

LONG DISTANCE. YOU'RE MILES BETTER OFF ON MERCURY.



MERCURY COMMUNICATIONS LIMITED, A CABLE & WIRELESS COMPANY.



## OECD ECONOMIC OUTLOOK

FORECAST GROWTH OF 2 PER CENT NEXT YEAR MAY BE OPTIMISTIC

## OECD does not expect a global recession in 1991

THE GOOD news in the latest half-yearly *Economic Outlook* from the Organisation for Economic Co-operation and Development is that the OECD does not expect anything like a global recession next year.

The bad news is that all the risks surrounding its forecast are on the downside, and that is before taking account of possible dangers arising from the Gulf crisis.

For the 24 industrialised nations of the OECD, the Outlook projects 2 per cent real growth in 1991 and 2.5 per cent in 1992. Overall inflation is expected to accelerate to an annual rate of 5.2 per cent in the first half of 1991 from around 4.5 per cent at present. Unemployment is forecast to rise to 6.9 per cent of the industrial world's working population by the end of 1992 from around 6.3 currently.

The risks in the Outlook were acknowledged yesterday by Mr David Henderson, head of the OECD's economics and statistics department. He said that gloomy economic news from the US over the past month meant the OECD's projections for US growth in

the present half of 1990 and the first six months of 1991 were too optimistic.

That means OECD-wide growth is likely to be lower than forecast over this period, although Mr Henderson could not specify by how much. He said he still believes that growth rates will accelerate and inflation rates fall from the middle of 1991.

In framing its projections, the OECD has made certain basic assumptions.

At the technical level, it postulates no change in the real price of imported oil from \$27 a barrel estimated for the second half of 1990.

It also assumes that policymakers will react firmly to the recent rise in oil prices so as to contain inflation, and that private sector confidence is broadly sustained in spite of recent adverse developments in oil and financial markets.

To the extent that these assumptions are met, difficulties associated with the oil price increase should prove to be only temporary, the OECD says. But elsewhere in its

report, it acknowledges that "confidence has become more fragile."

The OECD believes the latest oil price shock will pass rapidly through the economies of the industrialised world and do less damage than the shocks of 1973-74 and 1979. Not only is the oil price increase lower than in earlier cases, but the OECD economies are better able to cope because of reduced energy dependency and the effects of structural reforms in the 1980s.

## Peter Norman looks at the latest half year assessment

On the other hand, recent exchange rate developments, in particular the decline in the dollar's value, could cause concern if they persist. The weak dollar poses inflationary risks for the US.

The OECD also thinks the rise in German and Japanese interest rates relative to dollar rates is significant. The disappearance of the large inter-

est rate differential in favour of the dollar "may be fundamental rather than temporary, which could generate on-going changes in patterns of international finance," the OECD says.

With higher inflation and weaker activity in prospect, the OECD says governments must take more effective action across the full range of policies.

Monetary policy will continue to bear the brunt of the fight against inflation. But the OECD makes a strong plea for action to reduce budget deficits - especially in the US.

It also called on governments to maintain the momentum of structural reform, especially in the trade area. Mr Henderson said yesterday that restarting the Uruguay Round trade liberalisation talks "has now become an urgent priority for the world and that the main responsibility lies with OECD governments."

The organisation is concerned about fragility in financial markets. To minimise risks in the medium term, it calls on governments to ensure that:

• Lender of last resort facilities

would only be used and monetary conditions eased in the face of "systemic" threats to the financial order.

• Deposit insurance and investor guarantees are subject to greater conditions.

• Accounting standards are clearer and capital adequacy guidelines are well-designed and uniform.

It also said supervisory bodies should be strengthened and better coordinated to avoid relatively risky financial activities moving to centres of least supervision.

Against a generally gloomy picture, some worries that plagued the OECD for years are now of less concern. Recent exchange rate changes and widening growth differentials among the main economies should mean that by 1992 the US current account deficit and the Japanese and German surpluses may have narrowed to around 1 per cent of gross national product in each case.

THE OECD has called on its members to establish more open markets for goods from eastern and central Europe to help the process of economic reform.

Its Economic Outlook warns that restricting market access could hinder structural reforms in those countries and "could even threaten the reform process itself."

It says that the slowdown in the world economy, the rise in interest rates and, in particular, higher oil prices has created a more difficult environment for the former Communist countries to move over to a market economy.

"It is clear that effective transformation is very much a medium term process," the OECD says. Output declined in all the countries this year and is likely, at best, to stabilise in 1991. Inflation remains a wide-

OECD PROJECTIONS*				
Seasonally adjusted at annual rates				
	1990	1991	1992	1993
Real GNP (% change**)				
US	2.5	1.0	0.9	1.9
Japan	4.5	3.1	3.7	3.8
Germany	3.9	4.2	3.0	2.6
OECD Europe	3.5	2.9	2.1	2.5
Total OECD	3.4	2.8	2.0	2.5
Inflation (GNP/GDP deflator, % change**)				
US	4.1	4.2	4.9	4.5
Japan	1.5	1.5	2.2	1.9
Germany	2.8	2.8	4.1	4.0
OECD Europe	2.5	2.8	3.1	2.8
Total OECD	2.5	2.8	3.1	2.8
Current balances (\$bn)				
US	-110.0	-103.6	-93.8	-80.8
Japan	57.2	38.4	37.0	38.1
Germany	55.4	49.3	29.6	17.9
OECD Europe	-70.2	-111.1	-117.4	-85.1
Total OECD	-22.2	-14.1	-22.2	-5.7
Non-OECD dev countries	-2.2	-13.1	-18.7	-21.8
Unemployment (% of labour force)				
US	6.3	5.5	6.4	6.7
Japan	2.3	2.1	2.3	2.3
Germany	5.8	5.0	5.0	5.1
OECD Europe	5.5	5.0	5.0	5.1
Total OECD	5.4	5.1	5.2	5.3
World trade** (% change**)				
	7.0	5.1	5.2	5.3

\*Assumptions include: no change in policies; no change in exchange rates from November 5, 1990 to \$1 = ¥157.36 and DM1.46; oil \$27 per barrel for second half 1990 and constant in real terms thereafter. Other information used was as at November 12.

\*\*German data for GNP, inflation, labour market refer to western Germany only. Current balances refer to Western Germany until first half 1990 and to the whole of Germany thereafter.

\*\*\*Average of growth rates of world import values and world export values.

\*\*\*\*From previous period.

## Bleak outlook for British economy

By Peter Norman, Economics Correspondent

RIISING unemployment, a bleak outlook for business investment, and economic growth significantly below potential output is what the OECD sees for Britain over the next two years.

The Economic Outlook says that participation in the exchange rate mechanism of the European Monetary System "constitutes an ambitious strategy" for the UK.

While the benefits are potentially great, ERM membership "implies a medium term commitment to bringing - and keeping - inflation down to broadly the rate prevailing in other ERM member countries," the OECD says.

It warns that this "may be difficult to achieve without radical changes in wage-setting behaviour." Accordingly, it

urges the government not to ease the fiscal stance in coming budgets.

The OECD sees a drop of 0.5 per cent in gross domestic product in the current half year compared with the first half six months of 1990.

But its forecasts, like all the information in the Economic Outlook were based on data available until November 13 and have not, therefore, captured the sharp deterioration in British activity highlighted in more recent government statistics.

The OECD writes that "economic activity is projected virtually to stagnate over the year to mid-1991, possibly declining a little in one or two quarters, and to recover only slowly thereafter."

It projects a 0.7 per cent rise

## HIGHLIGHTS OF THE UK FORECAST (Percentage changes, seasonally adjusted at annual rates, volume)

	1990	1991	1992
GDP	1.5	0.7	1.9
Total domestic demand	0.9	0.5	1.8
Private consumption	2.4	1.0	1.8
Industrial production	0.9	0.3	1.8
Gross fixed investment	-1.3	-2.2	1.8
Consumer prices	4.9	6.3	5.3
Exports	2.7	5.0	5.2
Imports	3.8	5.2	4.6
Unemployment rate	5.8	6.2	6.6
Savings ratio	7.8	7.8	8.0
Current balance (\$bn)	-80.0	-29.0	-27.0

\*Goods and services; \*\*National accounts implicit price consumption deflator.

In GDP next year compared with 1990 and a 1.7 per cent rise in 1992.

Given subdued output growth, the organisation sees the unemployment rate rising to 6.7 per cent of the population by the second half of 1992 from 5.8 per cent in the current half-year.

This development should start to restrain the rise in effective savings and eventually reverse the upward trend

of underlying inflation, the Outlook says.

The OECD sees little likelihood of a revival in the housing market. It also fears that sterling's higher exchange rate in the EMS will slow export growth. The report projects some narrowing in Britain's current account balance of payments deficit in the near term. But it warns that the deficit may start rising again in 1992.

## OECD sees 3.7% growth for Japan

AT first sight, the latest OECD Outlook suggests that Japan's economic growth prospects are dimming rapidly.

It forecasts that GNP growth will fall to 3.7 per cent next year and 3.8 per cent in 1992 after growth this year of 6.1 per cent.

Only two days ago, the OECD's annual report on the Japanese economy forecast growth next year of 4.1 per cent after growth estimated at 6.3 per cent this year.

The difference between the two forecasts is explained by delays in publication.

The outlook's editorial was completed on November 30. However the OECD report on Japan was based on a study completed on September 4.

The confusion caused by the different forecasts within two days will strengthen the case of those urging the think tank to accelerate dissemination.

## Industrialised world urged to buy more from east Europe

spread problem. In the Soviet Union, "specific reform measures have not been agreed, let alone implemented."

The OECD says gross national product in the Soviet Union fell an estimated 8 to 10 per cent this year and could fall by 5 per cent in 1991.

Without strong measures Soviet inflation could accelerate to 50% next year

The Soviet deficit is an estimated 10 per cent of GNP this year. Without strong measures to stabilise the economy, Soviet inflation could accelerate to 50 per cent next year from 10 to 15 per cent in 1990.

Elsewhere, output declined by as much as 15 to 20 per cent in Poland and Romania in 1990.

The OECD says the trading performance of the east and central European countries is unlikely to deteriorate by 10bn because of the phasing out of Comecon trade agreements, the shift to world market prices in trade with the Soviet Union, the end of subsidies on purchases of Soviet oil, and higher oil prices.

Higher oil prices and lost subsidies could cut Bulgaria's equivalent of 4 per cent of GNP, Czechoslovakia and Hungary around 2 per cent and Romania 1.5 per cent of GNP.

Poland, with its large domestic coal output, will lose less than 1 per cent of GNP.

Despite its oil wealth, the Soviet Union's position will worsen because of falling exports and rising imports.

## AMERICAN NEWS

## Corruption charges in Chicago

By Barbara Durr in Chicago

FIVE top Chicago power brokers have been indicted on charges including racketeering, bribery, conspiracy, extortion and tax fraud after federal investigators had unearthed an alleged widespread corruption network. At least two of the five are alleged to be connected with the mafia.

Mr Fred Foreman, US Attorney for Northern Illinois, said the corruption ring stretched from Chicago's city council to the Illinois legislature to the Cook County (Chicago) circuit court.

The indictments emerged from a Federal Bureau of Investigation undercover probe that used a hidden camera in the group's favourite coffee shop and a lawyer who turned government informant.

The charges include paying a

\$10,000 bribe to a judge to acquit an alleged hitman of murder (despite testimony of two eye-witnesses to the crime), acceptance of a \$75,000 bribe to "fix" another murder case against three Chinese gang members, bribery to secure the acquittal of a mob member who had brutally beaten a woman police officer, and acceptance of monies to introduce legislation in the Illinois senate and influence a zoning decision by the Chicago city council.

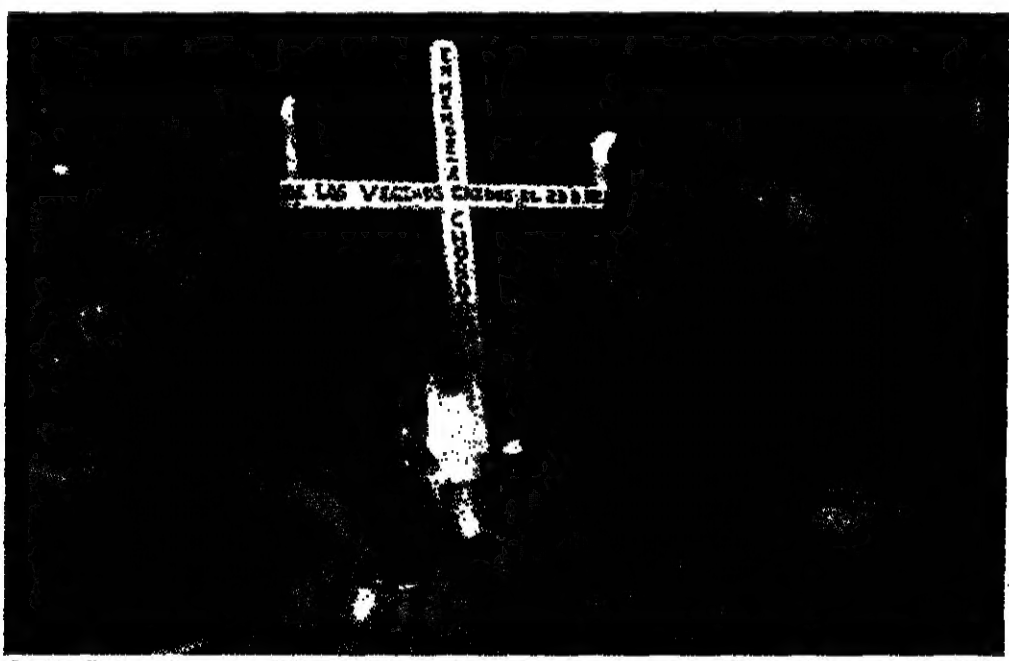
Indicted were Mr Fred Roti, a city council alderman for 22 years and alleged to be the mob's representative at City Hall; Mr Pat Marcy, secretary of the Chicago First Ward Democratic Party organisation; Mr John D'Arco, an Illinois state senator for Chicago; Mr

David Shields, a former senior Cook County judge, and Mr Pat DeLeo, a lawyer.

The maximum sentences would range from 205 years in jail and a \$3.8m fine for Mr Marcy, to 43 years in prison and a \$750,000 fine for Mr D'Arco. The accused deny the charges.

Mr Richard Thornburgh, US Attorney General, and Mr William Sessions, FBI director, were on hand for announcement of the indictments. The former said the indictments so far do not refer to any connections to organised crime, but added: "Stay tuned."

Previous federal investigations of political corruption in Chicago have led to conviction of 14 city council members and 15 judges in the last 20 years.



On the first anniversary of the US intervention in Panama, young residents of Panama City light candles by a cross which bears the Spanish inscription "In memory of the fallen neighbours, 30 December, Chorrillo". This is the poor area of the city which suffered heavily as US forces attacked in order to overthrow and capture the Panamanian leader General Manuel Antonio Noriega

## Peru and IMF open way for new loans

PERU and the International Monetary Fund have agreed on broad guidelines for economic reforms, clearing the way for new loans, said Mr Juan Carlos Hurtado Miller, Prime and Finance Minister, after reports from Washington.

"We have reached an understanding on all points" of President Alberto Fujimori's severe austerity package, Mr Hurtado Miller said late on Wednesday.

The IMF, the Inter-American

Development Bank and the World Bank have all expressed "broad agreement" with Mr Fujimori's plans to turn Peru's economy around, financial sources said.

In Lima, the president called the agreement an important step for his country's future.

"This is an important step to improve Peru's international financial ties," Mr Fujimori said. He added that the IMF had shown total support of the

government's global economic strategy in its struggle to cut four-digit inflation.

Peru now hopes the US Japan and some European and Latin American countries will provide low-interest loans and grants for some \$2.5bn over the next year.

The loans and grants would cover a balance-of-payments gap and clear interest arrears that piled up during President Alan Garcia's administration.

## The tax that could sink Mulroney

Canada's hated GST starts on New Year's Eve, writes Bernard Simon

MANY Canadians' New Year celebrations could end on a sour note if they are eating or drinking out an extra 7 per cent may well be tagged to their bills.

Thus will they get their first taste of the Goods and Services Tax (GST), the sweeping value-added tax which comes into force on New Year's Day after more than two years of acrimonious debate.

The GST is among the chief causes of the abysmal level of support - 16 per cent, according to recent opinion polls - for Prime Minister Brian Mulroney's Conservative government. Its year-long passage through the House of Commons and the Senate was marked by some of the ugliest behaviour seen on Parliament Hill in Ottawa.

Despite its unpopularity with the public at large, the GST is hailed by most sections of the business community and by tax experts as a milestone in improving the efficiency of the tax system. The Paris-based industrialised-countries grouping, the Organisation for Economic Co-operation and Development, concluded earlier this year that the GST and other tax reforms in place since 1987 would eliminate many distortions, better protect the real after-tax income of the poor, and strengthen Canadian companies' international competitiveness.

The reforms have reduced and simplified personal taxes, broadened the corporate tax base (with the proportion of companies' taxable financial

statement income rising from 72 per cent to 84 per cent), and raised the dependence on indirect taxation. The shift to indirect taxation would have been greater had the government not tried to mollify GST critics a year ago by cutting the proposed rate from 9 per cent to 7 per cent.

In particular, the GST will replace a 13.5 per cent manufacturers sales tax (MST), which applied to only about one-third of goods and services. This was difficult to administer and favoured imports at the expense of exports.

The GST, nicknamed the Gouge and Screw Tax, will apply to almost all goods and services. Some transactions are exempted, notably residential rents and most financial services. Others, such as exports, basic groceries and medicines, will be "zero-rated" - vendors need not charge the tax but will be allowed to claim tax credits on their inputs.

Mr Sam Slutsky, a tax lawyer with the Toronto firm Cassels Brock & Blackwell, says that many foreign companies which do business in Canada would be well advised to register as GST vendors. Doing so may enable them to claim tax credits on some of their local business costs, such as postage.

Mr Slutsky notes that the replacement of the MST by the lower GST will give many locally-produced items the edge over imports. The price of a new domestic car, for instance, is expected to drop by 3-6 per cent on January 1.

The big unanswered question is what impact the GST

will have on prices. The department of finance has estimated a one-off jump of about 1.25 percentage points in the inflation rate which, largely as a result of higher fuel prices, has recently accelerated to an annualised rate of 5 per cent.

When this estimate was first made a year ago, it was greeted with wide disbelief. Many trade unions have demanded compensatory wage increases of up to the full 7 per cent in contract negotiations this year, and several have succeeded in winning a measure of protection from the GST.

But with the Canadian economy now in a full-fledged recession, Mr Eric Owen, taxation director of the Canadian Manufacturers Association, says that the government's estimate "may turn out to be a very realistic figure."

Many companies are insisting that suppliers spell out in detail the reasons for any price increases on January 1.



Mulroney: unpopular move

According to Mr Owen, big retailers - and especially mail order companies - are demanding that manufacturers cut prices by the difference between the outgoing MST and the GST.

The biggest problem in administering the GST is that Canada, alone among industrial countries, will have a federal value-added tax which is not integrated with retail sales levied by other levels of government. Nine of the 10 provinces (the exception is oil-rich Alberta) have retail sales taxes ranging from 6 per cent in British Columbia to 12 per cent in Newfoundland.

Only Quebec and Newfoundland has so far agreed to harmonise its provincial sales tax with the GST. But others are expected to follow suit once the public outcry over the new tax dies down and the confusion becomes apparent of having two separate taxes at the cash register.

A considerable degree of confusion is likely in any case over the next few months, given that many businesses and consumers were unsure whether the GST was to be integrated with the anti-GST protests. When the enabling legislation became law in mid-December, only just more than half the businesses required to collect the tax had registered.

The government has quietly put out the word that it will be lenient in enforcing the tax in the first few months: the revelers who start their meals and drinks on New Year's Eve are unlikely to be penalised if they object to paying an extra 7 per cent after midnight.

## EC reaches for closer ties with Latin America

By John Wyles in Rome

EUROPEAN Community foreign ministers and their counterparts from the Rio Group of Latin American countries yesterday signed a declaration designed to lead to closer political and economic ties.

Conceived by the Italian presidency of the EC as a way to affirm Europe's intent to give a higher priority to relations with Latin America, the Declaration of Rome aims to create a more regular series of political contacts and deeper co-operation in trade, economic development and science and technology.

The declaration was signed by the 12 EC ministers and their counterparts from

Mexico, Argentina, Brazil, Chile, Venezuela, Paraguay, Uruguay, Bolivia and Ecuador.

On the political front, the document aims for consultation mechanisms on the problems of drug-trafficking and terrorism, and at regular ministerial meetings.

Also, the two sides pledge to maintain an open trading system and to make every effort to bring the Uruguay Round trade talks to a successful end.

The Latin American delegations, all from countries struggling under the burden of big foreign debts, urged EC representatives not to forget them as the demand for aid from eastern Europe and the Soviet Union becomes more pressing.

## Chile army protest subsides

A PROTEST by Chilean army officers supporting General Augusto Pinochet, the former president, has ended without political consequences, says Patricio Rojas, Chilean Defence Minister, said yesterday, Reuters reports from Santiago.

The Chilean army ordered troops late on Wednesday to report to their bases, in a move to resist pressures on the general to resign as commander-in-chief of the army, a post he kept after he had handed the presidency to an elected civilian in March.

"It was an army exercise," Mr Rojas said. "Activities have returned to normal in all units. There has been no alteration of the constitutional order or of the armed forces' constitutional role."

Government officials said the decision to cancel leave and put all soldiers on duty was a ploy by hard-liners to shore up dwindling army support for Gen Pinochet.

The Catholic University television station, quoting army sources, said the move was a protest against a request by Mr Rojas for the general to quit. The minister categorically denied that the government had asked him to retire.

Pressure for the resignation has increased since the recent discovery of a loan syndicate run by former secret police officers inside the army. The scandal forced him to put two senior generals into retirement and dismiss 16 other officers last month. The syndicate is being probed for an alleged breach of banking laws.

Hand - Delivery  
now available in  
**WARSAW**  
DAY A

REST OF POLAND  
DAY B

For subscription details and more  
information contact Nina Kowaleska  
in Warsaw  
Phone 48 - 22 - 489787

or Andrew Taylor in Frankfurt  
Phone 49 - 69 - 7598118  
Fax 49 - 69 - 722677

FINANCIAL TIMES  
EUROPE & BUSINESS NEWSPAPER

Hand - Delivery  
now  
available in  
**MOSCOW**  
**WARSAW**  
**BUDAPEST**

For subscription details  
or more information  
contact  
Andrew Taylor  
in Frankfurt

Phone 49 - 69 - 7598118  
Fax 49 - 69 - 722677

FINANCIAL TIMES  
EUROPE & BUSINESS NEWSPAPER



# This morning it was -3°

It's 6 am, and Orphanage No.4 is slowly waking up. Four hundred children under the age of three begin to stretch and shiver. It was a good night. Nobody died. At this hour, the main difference you notice between these children and your own is their silence. There are no yells or gurgles, no demands to be fed. It's not because the children are well behaved. It's because their cries have gone unanswered for so long that they have gradually

Already pneumonia, dysentery and simple hypothermia are carrying off 200 children a week.

They're not dreaming of a white Christmas here. They're dreading it.

## Don't let the winter win.

The good news is that orphanages like No.4 are becoming the exception rather than the rule. Western aid has already helped around a quarter of Romania's six hundred or so orphanages.

The bad news is that much, much more remains to be done.

Shipments of food, nappies, toys and medicines have undoubtedly saved many children who would otherwise not have seen this winter.

It would be a tragedy if the harsh weather were allowed to claim them now, after so much has been done.

And it would be an even worse tragedy to keep the children alive through the winter, if

There will be windows with glass in them. Books and toys to provide stimulation. Central heating and hot water, instead of unheated wards.

Carefully chosen Romanian houseparents will ensure that the children get cuddles and affection as well as proper care.

Where possible, they'll even go to normal schools.

The building sites will be provided free by the Romanian government, who are endor-

which they were kept. These too will have to stay in institutions, although the institutions themselves must be radically improved.

That still leaves in the region of 100,000 children.

Some are ill but curable, some have been wrongly placed in mental institutions, and some are simply lying in their cots, waiting for something to be done.

These are the children for whom we want to build houses.

With proper care, the affection of adults, and the chance to go to school, there is no reason why they should not grow into normal, healthy human beings.

## Heating will stop children dying of hypothermia. £46.

It costs just £2,000 per child to build a house for four children and two houseparents. (Examples can be seen on Blue Peter during the current Bring & Buy.)

## A choice of evils.

It is particularly appropriate that the Housing Appeal should be launched now.

It was exactly one year ago that the 'December Revolution' revealed the secrets of Romania's orphanages.

## £25 buys their future.

A project like this, and on such a huge scale, has never been tried before.

It will cost money, and the money has to come from you.

The Romanians are doing everything they can, but like every Eastern Bloc country they are desperately poor.

What has happened to the children of the orphanages so far is one of the worst

A warm duvet isn't a luxury. It's a lifesaver. £25.



# If you were cold, think what waking up in a Romanian orphanage feels like.

lost the ability to cry.

The other thing you notice is the cold. It was below freezing in England last night: here in Bucharest, it's up to ten degrees colder.

And in Orphanage No. 4, minus fifteen on the outside means minus fifteen on the inside. There is no heating.

Curtains might help. Having glass in all the windows would help even more.

A thick duvet or bedclothes would keep out some of the cold, but many of these children aren't even wearing shirts.

## Dying like the flies.

A hot, nourishing breakfast would also be a good idea. But even the three year olds here have never eaten solids. They survive on cold slops. There are no cooking facilities.

A hot bath? Forget it. There is no running water in this ward, not even cold water.

The children's only hygiene is a bucket of icy water flung over them once a week.

There are no towels to dry them, and no nappies to keep them clean once they are dry. At least the cold has killed the millions of flies which feed off the children's filth and sores all the rest of the year.

But as the long, hard winter predicted by the weathermen becomes a reality, it isn't only the flies that are dying.

all they were being kept alive for was a lifetime in an institution.

## Frozen bodies, frozen minds.

It's not just the children's bodies that are cold.

Newborn babies learn by mimicking the behaviour of adults. Without adult company, the children in the orphanages have never learnt to play, or sit on a toilet, or talk.

As a result, their minds are in a state of emotional deep-freeze. There are two year olds with a mental age of two months.

Picking them up and cuddling them, just as any mother would with a normal baby, is the most effective way to bring them back to life.

It sounds simple. But imagine trying to provide this sort of care in an orphanage containing 1,000 children.

## A simple solution.

The Romanian Orphanage Trust, a British charity set up earlier this year, has been working with the Romanian government to find a long-term, cost-effective way of solving the children's predicament. Now we have that solution.

We intend to rehouse as many of the children as possible in small, purpose-built houses, a few children to each house. They will have beds instead of iron cots. Toilets and nappies instead of urine-soaked rags. Baths instead of buckets of icy water.

It emerged that Nicolae Ceausescu, Romania's dictator, had passed a law requiring all women under forty-five to bear the state five children.

This appalling infringement of the nation's human rights was compounded by further laws stripping the peasants of their smallholdings. Herded into vast clusters of apartment blocks little better than labour camps, millions of people started to go short of food.

As their families got bigger and bigger, and supplies got scarcer, each parent was faced with a stark choice of evils.

Let your whole family starve, or give up one or two babies to be raised in the orphanages.

To call these children 'orphans' was a convenient political euphemism. Their parents are not dead. Like the children themselves, they were the victims of a totalitarian regime.

This is a man-made disaster. Given the resources, man can put it right.

## Your money or their life.

We can't do much for the children with AIDS or Hepatitis B, of course.

We can prolong their lives with proper medical care, and we can make sure that the use of dirty vaccine needles does not recur.

Many orphanages have no hot water. From £200.

Many thousands of children have been driven mad by the conditions in

horrors of a horrific century.

Only one thing could be more horrific: if we, the affluent West, had the solution in our hands but were too cold-hearted to do anything about it.

Please send as much as you can afford. If you can spare time as well as money, organise a fund-raising appeal at your place of work.

A Ninja Turtle toy costs around £25. The same amount funds one day of a building project that will give a child a future.

I wish to make a donation of £70 £50 £25 £10 other \_\_\_\_\_ Cheque/credit card. Please send to: The Romanian Orphanage Trust, P.O. Box 30, Edinburgh EH3 5QG. You can also make a credit card donation on 031-552 0131. Access/Visa No. \_\_\_\_\_ Expiry Date \_\_\_\_\_ Name \_\_\_\_\_ Address \_\_\_\_\_

Postcode \_\_\_\_\_

THE ROMANIAN ORPHANAGE TRUST



HOUSING APPEAL



## UK NEWS

## THE LEVITT GROUP

## Police, SFO question insurers

By Sara Webb

THE Metropolitan Police and Serious Fraud Office are to question senior managers at four of the big institutional investors in the Levitt Group, the financial services group which went into liquidation last week.

The institutions are insurers Legal & General, Commercial Union, and General Accident, and Chase Manhattan Bank, which each hold 49 per cent stakes in the failed group.

The investigators will be questioning the insurance companies about the levels of commission which they paid to the Levitt Group for selling their policies and whether they received commission back on policies that were cancelled.

Chase Manhattan lent money to Mr Roger Levitt, founder and former chairman and chief executive of the group, in order to buy back a block of Levitt shares for \$16m at the beginning of 1990.

The joint police and SFO investigation into the collapse of Levitt has uncovered losses among clients of several million pounds.

About 20 clients who had their money managed by Levitt are understood to have lost between £30,000 and £2m each.

Mr Roger Levitt, founder and former chairman and chief executive of Levitt Group, was charged last Friday with stealing \$665,000 from two clients.

Clay & Partners, the consulting actuaries who had a business relationship with the group until 1988, have been co-operating with police in their inquiries.

Four years ago, the firm notified the Government Actuary's Department, which is controlled by the Treasury and advises the Department of Trade and Industry, that it had noticed irregularities in documentation provided by the Levitt Group and were aware that Levitt clients were being

advised to buy high-commission pension products rather than low-commission products.

On December 11 this year when Levitt's shareholders were summoned to decide on the future of the company, they were told for the first time by Mr Frederick Tucker, the group's new chief executive, that circumstantial evidence of limited fraud had been discovered.

The shareholders agreed that the company should go into liquidation as it could not be run as a viable business, and the police and SFO were called in to investigate.

The police and SFO are looking at losses thought to have been incurred by about 20 wealthy clients.

These include Mr Frederick Forsyth, the best-selling international author who wrote both *Day of the Jackal* and *The Dogs of War* among other titles.

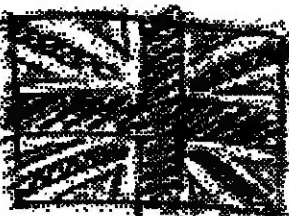
Mr Paul Parker, the England

international footballer, may also have lost some money. Mr Parker said that he did not invest his money with Levitt Group but was owed money by the group's sports and entertainment subsidiary which manages sponsorship deals and sporting appearances for various sports personalities. Mr Parker said the money was "for a commercial deal" advertising products, but maintained earlier this week "I believe my money is intact."

KPMG Peat Marwick McLintock, who are acting as liquidators for the Levitt Group, are now registered in this way. Mr Tim Salisbury, trade minister, also announced that a licence will be required to export goods which the exporter knows, or has grounds for suspecting, may be for use in the production, storage, handling, detection or identification of chemical or biological weapons.

Mr Levitt was arrested last Thursday (December 13) at his North London home - on the day originally scheduled for Levitt Group's Christmas party - and questioned by the Metropolitan Police and SFO.

## BRITAIN IN BRIEF



## Export curbs on chemicals tightened

The government yesterday tightened its controls on exports of industrial chemicals capable of being used in the manufacture of chemical weapons.

In what was seen by industry as a response to concern over chemical weapons provoked by the Gulf crisis, the government said it had placed 15 additional chemicals on the list of those subject to export licensing requirements.

A total of 37 chemicals are now regulated in this way. Mr Tim Salisbury, trade minister, also announced that a licence will be required to export goods which the exporter knows, or has grounds for suspecting, may be for use in the production, storage, handling, detection or identification of chemical or biological weapons.

Other Bank officials talk about three times a day in regular telephone "conference calls" with their counterparts in other European central banks to discuss joint actions. These conversations are conducted in English, even though some have jokingly pointed out that the Bundesbank, the dominant central bank within the ERM structure, could some day suggest that everyone speaks German.

Mr Penderleth and about six other top officials at the Bank are equipped with small, portable computers linked by radio waves to central dealing rooms so that they can monitor the pound 24 hours a day.

At the moment, Mr Penderleth and his colleagues probably feel obliged to consult their electronic gadgets even in the middle of the night. Given sterling's weakness and the fact that many analysts believe this is likely to continue until well into the New Year, the Bank officials face several more weeks of disrupted sleep.

## Scottish MPs envisage senate

A SCOTTISH Tory MP yesterday proposed an indirectly elected senate as part of a sweeping reform of local government in Scotland.

The proposal, from Mr Bill Walker, MP for Tayside North, who has been associated with the Thatcherite wing of the Scottish party, is the first public statement in recent years among Scots Tories of interest in creating some form of Scottish Assembly.

The Scottish Office said that ministers regarded reports of Mr Walker's scheme as "a contribution to the debate on the Government of Scotland".

Surging exports lifted UK car production in November to its highest monthly level since 1974, as the first significant export programmes by Vauxhall and Ford for more than a decade gathered momentum.

Output of cars for export jumped by 104.5 per cent compared with the previous November, more than offsetting a fall in production for the heavily depressed UK market, where new car sales currently are running 20 per cent below 1989 levels.

## Cigarette price increase urged

Tax increases of 33p on a packet of 20 cigarettes in next year's Budget were demanded yesterday by the British Medical Association and a group of health promotion bodies.

The group said price was the single most important factor in determining the general level of cigarette consumption; the extra 33p was needed to bring the real price of cigarettes back to their September 1987 level.

An increase of 33p would, say the campaigners, reduce national cigarette consumption by 7.8 per cent - and eventually lead to a reduction in the estimated 115,000 tobacco-related deaths in Britain by between 7,000 and 8,000 a year.

The Attorney-General and the police in the Isle of Man are criticised for lack of decision and action during the aftermath of the collapse of the Savings and Investment Bank.

In a report published yesterday, Mr Anthony May QC, Commissioner to the Inquiry Investigating Steps Taken Following the Bank's Collapse, said activity generated in June, 1988 by the Inspector's interim report just poured out. He said there was no positive decision either to curtail or pursue police investigations and "this indicates a lack of controlling strategy by the

Attorney-General and a lack of action by the police." Savings and Investment Bank collapsed in the Isle of Man in June, 1982. It left £42m debts and many small depositors lost their life savings.

## Car exports lift production

Surging exports lifted UK car production in November to its highest monthly level since 1974, as the first significant export programmes by Vauxhall and Ford for more than a decade gathered momentum.

Output of cars for export jumped by 104.5 per cent compared with the previous November, more than offsetting a fall in production for the heavily depressed UK market, where new car sales currently are running 20 per cent below 1989 levels.

Two hours earlier, Bow Street magistrates court had received an authorised certificate from Vizards, one of the two London firms of solicitors acting for Mr Nadir, stating that it had the £2m. A release notice was faxed by the court to the prison governor at 1.38pm.

## Hoover loses patent case

Hoover, the US-owned home appliances group, infringed a UK competitor's patent in producing cleaning heads for its Aquamaster vacuum cleaner, the Patents Court has ruled.

Hoover will have to pay damages, to be assessed later, to Vax Appliances. Vax, based at Droitwich in Worcestershire, estimated that Hoover produced at least 200,000 of the units.

Unless altered on appeal, the findings mean it is an infringement for anyone to sell the Aquamaster fitting with cleaning heads made before 1990, when a new head - distinguishable by a blue insert - was introduced.

## Thatcher list pro-business

Mrs Margaret Thatcher's much-awaited resignation honours list is published with plentiful bounty for Tory businessmen and precious little for seekers after scandal.

The 48 names that enjoy the outgoing prime minister's personal thank-you presents to her most loyal supporters range from Tory grandees like Sir Hector Laing of United Biscuits to Mrs Edwina Booker, the daily help in the Downing Street flat.

Sir Hector assumes the

ermine of a life peerage while Mrs Booker is awarded the more modest glory of the British Empire Medal. Mrs Thatcher's two most controversial aides - Mr Bernard Ingham, her chief press secretary, and Mr Charles Powell, her foreign affairs private secretary - are knighted.

The honours - the first "pure" resignation awards since Mr Harold (now Lord) Wilson's mid-term departure - are as soundly respectable as the famous "lavender list" was sensational.

## Nadir raises £2m bail

Lawyers for Mr Asil Nadir, the chairman of Polly Peck International, yesterday finally raised the £2m cash deposit needed to secure his release from London's Wormwood Scrubs prison on bail leaving by a side entrance to avoid the crowd.

Two hours earlier, Bow Street magistrates court had received an authorised certificate from Vizards, one of the two London firms of solicitors acting for Mr Nadir, stating that it had the £2m. A release notice was faxed by the court to the prison governor at 1.38pm.

The solicitors would not disclose the source of the £2m or comment on reports that it had come from Turkey. On Wednesday, the Turkish foreign ministry said the government approved attempts by unnamed Turkish banks to raise the money.

On Monday, he appeared in court on 14 charges alleging the theft of about £35m from PFI and a subsidiary, and four of false accounting.

He was unable immediately to raise the bail of £3.5m demanded by London's chief metropolitan magistrate.

Asil Nadir

## ERM: dealing with the unthinkable

Peter Marsh on crucial strategy options at the Bank of England

OFFICIALS at the Bank of England yesterday were getting ready to think the unthinkable. They were reviewing what they should do should the pound slip close enough to its floor in the European Exchange Rate Mechanism to force intervention to increase its value.

The mood in Threadneedle Street was calm. "There is no red alert," said one official. Nonetheless, the pound has been weak in recent weeks against the other currencies in the mechanism, particularly against a strong D-Mark.

On Wednesday night, sterling closed within a pennies of its effective ERM floor of about DM2.83 - its lowest point since Britain joined the mechanism on October 8. Yesterday the pound strengthened, closing at DM2.825.

Under the rules of the ERM, Britain would have to act to boost the pound should it show signs of slipping to the floor. This would probably be done in collaboration with the other 11 member countries of the

European Monetary System. The Bank of England would use official reserves to intervene in currency markets to buy sterling, reversing its fall.

Officials believe that the natural forces of the foreign exchange markets would also act as a brake. Unless confidence in the UK economy was at rock bottom - which the UK authorities believe is far from the case - foreign exchange dealers would be likely to buy sterling at what might seem bargain prices as its value declined.

Should these actions fail to lift the pound, Bank officials, together with their counterparts at the Treasury, would have to consider two more drastic remedies.

They could increase interest rates to increase the attraction of the pound to the foreign-exchange markets - a course of action violently against the pressure for an easing in borrowing conditions to restore growth to the battered UK economy. Speculation in financial markets about a possible

cut in the 14 per cent base rate has been one of the factors responsible for sterling's recent weakness.

Alternatively, the UK monetary authorities could press for a devaluation of sterling within the ERM grid. That would be embarrassing politically, given the short time that the pound has been in the mechanism.

The two key players in the manoeuvres are Mr Ian Penderleth, head of market operations at the Bank, and Mr Michael Scholar, who is in charge of UK monetary policy at the Treasury.

Using a special telephone hotline between Threadneedle Street and Whitehall, the two men talk several times a day about the strength of sterling and what actions might be needed to adjust its value.

Mr Penderleth is also in touch with the 50 or so people who work in the Bank's main dealing room, which monitors events on the world's foreign-exchange markets, buying or selling where necessary.

Other Bank officials talk about three times a day in regular telephone "conference calls" with their counterparts in other European central banks to discuss joint actions. These conversations are conducted in English, even though some have jokingly pointed out that the Bundesbank, the dominant central bank within the ERM structure, could some day suggest that everyone speaks German.

Mr Penderleth and about six other top officials at the Bank are equipped with small, portable computers linked by radio waves to central dealing rooms so that they can monitor the pound 24 hours a day.

At the moment, Mr Penderleth and his colleagues probably feel obliged to consult their electronic gadgets even in the middle of the night. Given sterling's weakness and the fact that many analysts believe this is likely to continue until well into the New Year, the Bank officials face several more weeks of disrupted sleep.

## Fresh evidence on recession

A FURTHER slowdown in the amount of money in the economy has provided fresh evidence about the depth of the recession.

Yesterday's figures from the Bank of England are likely to add to the government's battle against inflation.

They will also lead to more financial pressure on retailers and other trading groups which are suffering from the reductions in consumer spending.

Last month M0 fell by 0.5 per cent on a seasonally adjusted basis from October. That gave a year-on-year increase for this indicator of 3.1 per cent compared with 4 per cent in the previous month.

## IOM inquiry criticised

The Attorney-General and the police in the Isle of Man are criticised for lack of decision and action during the aftermath of the collapse of the Savings and Investment Bank.

In a report published yesterday, Mr Anthony May QC, Commissioner to the Inquiry Investigating Steps Taken Following the Bank's Collapse, said activity generated in June, 1988 by the Inspector's interim report just poured out. He said there was no positive decision either to curtail or pursue police investigations and "this indicates a lack of controlling strategy by the

# The latest news from Singapore.

There's something for everybody in Singapore. New exhibitions. New conferences. New meetings where you can exchange the latest news about your industry or your products. And afterwards discover a whole new world of entertainment in the city where the best of the East and West come together. Convention City Singapore. It must be no news to you that we're Asia's leading meeting destination.

## CONVENTIONS 1990

- 4-7 December 1990 8th Offshore South East Asia Conference

## CONVENTIONS 1991

- 11-14 April 1991 Golf Asia '91 International Golf Conference

- 26 May - 31 May 1991 42nd Congress Of The International Real Estate Federation 'Excellence In Real Estate'

## 11-14 June 1991

- IEEE International Symposium On Circuits & Systems (ISCAS '91)

## 24-31 July 1991

- 16th World Methodist Conference

## 15-20 September 1991

- XIII World Congress Of Gynaecology & Obstetrics

## 26-28 September 1991

- ChemAsia '91/ InstrumentAsia '91 Conference

## 4-8 October 1991

- 22nd International Federation of Freight Forwarders Association (FIATA) World Congress

## 29 October - 2 November 1991

- WoodMac Asia '91 Conference

## EXHIBITIONS 1990

- 4-7 December 1990 8th Offshore South East Asia '90 Exhibition

## EXHIBITIONS 1991

- 27-30 May 1991 42nd Congress Of The International Real Estate Federation (Exhibition)

To: The Singapore Convention Bureau, 1st Floor, Carrington House, 126-130 Regent Street, London W1R 9PE, United Kingdom or fax to us at (071) 7542191.

Please send me:

- more information about the Conventions & Exhibitions indicated
- the Singapore Convention & Exhibition Calendar

Name: \_\_\_\_\_

Title: \_\_\_\_\_

Company: \_\_\_\_\_

Address: \_\_\_\_\_

Tel: \_\_\_\_\_

PT200

CONVENTION CITY

Singapore

Where the world comes together.

## FINANCIAL TIMES CONFERENCES INTERNATIONAL BANKING

13 &amp; 14 February 1991 - London

This high-level forum will examine key issues of current concern to central, commercial and investment bankers.

Speakers include:

**Sir John Quinton**

Chairman  
Barclays Bank PLC

**Dr György Surányi**

President  
National Bank of Hungary

**Mr L. William Seidman\***

Chairman  
Federal Deposit Insurance Corporation

**Mr Anthony Loehnis**

Vice Chairman  
S G Warburg & Co Ltd

**M. André Lévy-Lang**

Chairman of the Board of Management  
Compagnie Financière de Paris

**M. Jean-Yves Haberer**

Chairman & Chief Executive Officer  
Crédit Lyonnais

**Mr Wladyslaw Baka**

President  
Narodowy Bank Polski

**Mr Brian Quinn**

Executive Director  
Bank of England

**Mr John Flemming**

Chief Economist Designate  
EBRD

**Sir Geoffrey Littler KCB**

Director  
NatWest Investment Bank Limited

**Mr Toru Kusukawa**

Deputy President  
The Fuji Bank, Limited

**Thomas G Labrecque**

Chairman  
The Chase Manhattan Bank NA

\*Subject to final confirmation

A FINANCIAL TIMES CONFERENCE in association with THE BANKER

### INTERNATIONAL BANKING

- Please send me conference details

A limited amount of exhibition space is available at the conference

- Please send me further details

FT A FINANCIAL TIMES INTERNATIONAL CONFERENCE

Financial Times Conference Organisation  
126 Jermyn Street, London SW1Y 4UJ  
Tel: 071-625 2323. Tlx: 27347 FTCONF G. Fax: 071-925 2125

Name: \_\_\_\_\_

Position: \_\_\_\_\_ Dept: \_\_\_\_\_

Company/Organisation: \_\_\_\_\_

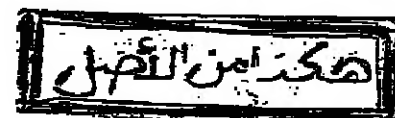
Address: \_\_\_\_\_

Post Code: \_\_\_\_\_ Country: \_\_\_\_\_

Tel: \_\_\_\_\_ Tlx: \_\_\_\_\_ Fax: \_\_\_\_\_

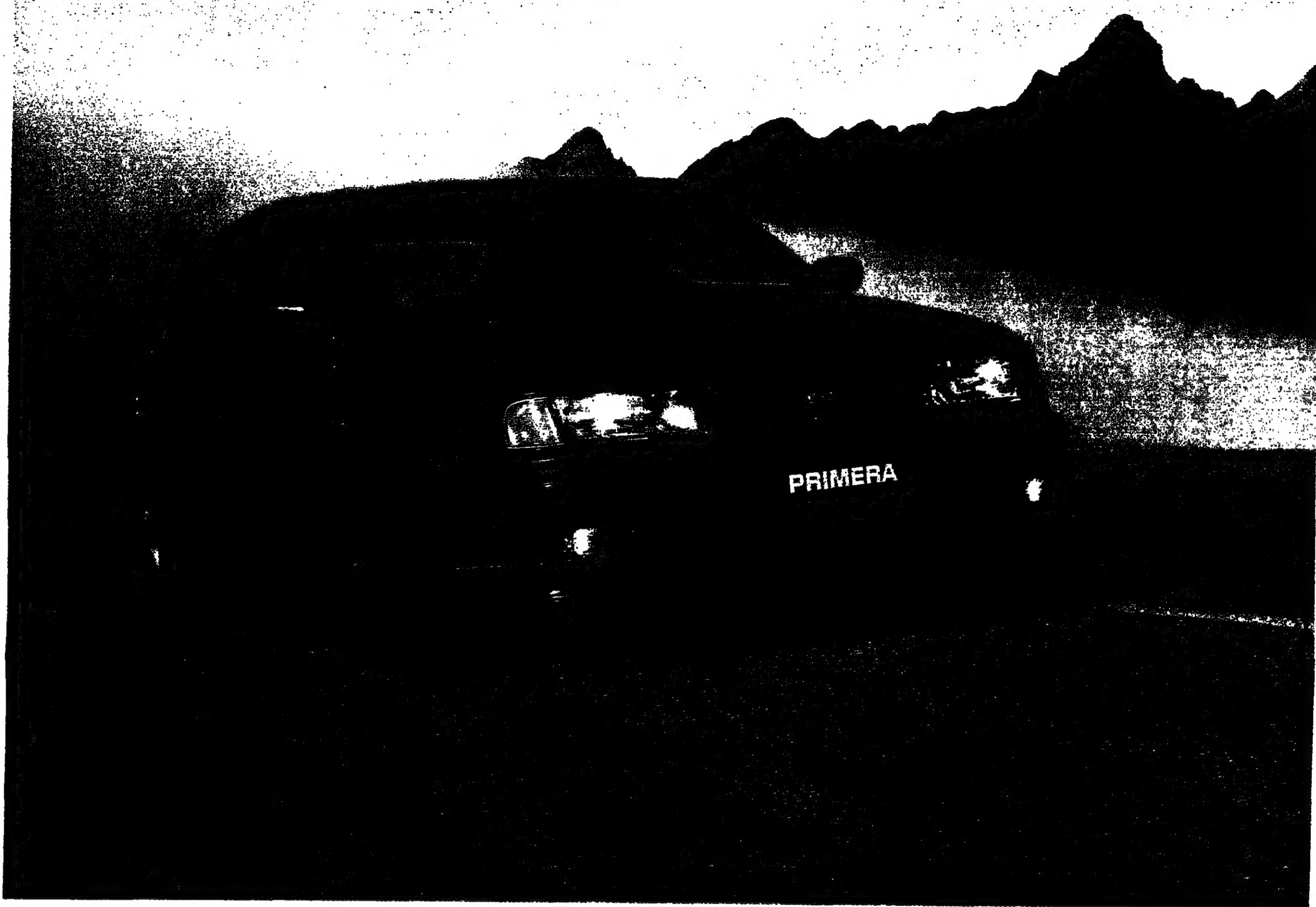
Type of Business: \_\_\_\_\_

HA





# Nissan Primera. Compare this to what you call performance.



Nissan announces the Primera.

following numbers for comparison.

As you realise as you take a close look at

A car that has spent the past several years as the centre of attention of test tracks, windtunnels and test teams across Europe.

The Multi Point Injection 2.0E engine:

its interior.

150 hp and a top of 220 km/hr. The Single

And as soon as you sit back and

Point Injection 2.0i engine: 115 hp and

think about the bumper-to-bumper 3 year

A car that was in fact built for only

a top of 200 km/hr.

warranty we give you.

one, much more important, test.



The completely new Multi Link Front

And your comparison is not only true

You are that test (in fact you could say, the Primera was built to be compared).

Suspension system ensures incompara-

for the four door sedan but also for the five

Let's start with the engine compartment and take the Primera's performance as an example.

ble roadholding, on byways and highways,

door hatchback and station wagon.

Firstly you notice that every gasoline powered Primera model is equipped with a 16 valve DOHC engine designed to take up less space and deliver more power.

be they pebbly or asphalt smooth. The sophisticated aerodynamic exterior design contributes to a low cd-value

There now seems to be only one question left unanswered: when would you like to compare the Primera?

and a high resistance to side-winds.

However, the Primera was not created merely as a technical advancement over other cars. Its comfort, its styling, its quality-all are designed to stand up to your scrutiny.



**Nissan Primera.**  
The new performance car for a country called Europe.

THIS MODEL IS A NISSAN PRIMERA GT. ALL SPECIFICATIONS MENTIONED ARE BASED ON THE MODEL SHOWN AND SUBJECT TO POSSIBLE CHANGES.



## MANAGEMENT

# The proof of the pudding

A highly unconventional style has so far stood Semco of Brazil in good stead. Christina Lamb reports

Most company presidents would be more than a little perturbed if they returned from a trip to discover their desks had been moved to another building by employees. Yet Ricardo Semler, to whom this has happened twice, was recently elected Brazil's leading businessman.

Semler revels in being unconventional. He believes it is his unconventional management practices that enabled him to rescue his family machine manufacturing company, Semco, from the verge of bankruptcy after he took it over, and will now help him to weather Brazil's deepening recession in which the capital goods sector has been hardest hit.

Walking into the Semco offices in Sao Paulo is a disconcerting experience, housed in a collection of grubby buildings near a cemetery, the desks - although reassuringly stationary - were mostly empty and surrounded by lots of large potted ferns where normally filing cabinets and secretaries would be.

This is not the kind of set-up one expects from the man whom the national press has dubbed Brazil's Akio Morita (of Sony). However, the clear desks are apparently less a reflection of lack of work than of the importance Semler places on waste-paper baskets as one of the company's secret weapons. The absence of secretaries and office boys which, in bureaucratic Brazil, are so much part of life, is intended to stop employees filing things.

Semler appears, produces coffee, and starts speaking. Workers at Semco set their own hours and salaries, he explains as a man walks past with an office fixture. They fill in their own business cards and generally get on with the job without executive authority. So much so that Semler has been out-voted by employees on the acquisition of a company he wished.

Semler's irrepressible desire to do things differently and let everyone know about it in his frequent media appearances may jar, but it seems to work. While it is hard to imagine Akio Morita or Lee Iacocca (of Chrysler) slipping out from the office for 30 days to rescue the trail of Poin, Semler's Soviet rocket fire with Afghan mujahideen in Kandahar, there are similarities.

Taking over his father's business in 1980 when it was barely keeping solvent with sales of \$4m, Semler had by 1988 turned it into one of Brazil's fastest growing companies, with sales in 1989 of \$37m. The autobiography he wrote at 28 explaining how he discovered unconventional management techniques to achieve this is now in its 24th edition and has been in the country's best-seller list for nine months.

Semler explains: "Running an industry in Brazil is a very empirical process. As we were industrialised much later than the first world, principles are less engrained and we have the potential for doing things differently. In my company we have introduced some things such as profit-sharing and a lean management structure common in the first world but not in Brazil, as well as oth-

"The biggest hindrance in industry, particularly in Brazil, is the 'can't do' psychology. People say 'oh, you can't do that' just because things have always been done the same way"

Ricardo Semler

Semler admits he expected some of his innovations such as allowing factory workers to choose their own hours to result in chaos. "We appointed a team to sort out abuses and production stoppages that we thought might result but in four years the team has not had to meet once."

"The point was we were treating people like adults and they respected that. Outside the factory these are people who are making decisions everyday - why inside should they be treated like children having to clock in, wear badges and follow instructions unquestioningly? If the man knows the person next to him is essential for his work then he will arrange his hours with his colleague the night before or learn to do his job, too."

In an economy characterised by change it might seem that Semler was simply adding further elements of uncertainty. His latest attempt to throw out job descriptions is regarded with scepticism by competitors in the highly unionised sector as a direct challenge to Brazil's paternalistic system. But Semler insists: "The biggest hindrance in industry, particularly in Brazil, is the 'can't do' psychology. People say 'oh, you can't do that' just because things have always been done the same way."

Following this line - and despite the

fact that salaries in Brazil have been officially index-linked for the last 30 years - he lets those in leadership positions set their own salary (they are known as counsellors and partners rather than as directors and heads of departments). "Letting them write their own cheques might be risky but they know what we make and they have to face themselves everyday and know if they are worth it."

Everyone in the company knows, too, as all employees, including the floor-sweeper, receive the monthly balance sheet which lists salaries. Semler



explains: "Confidential payrolls are for those who know they are not worth their salary. The productivity we're looking for comes from involvement. If employees have no understanding of the company's finances then they're missing an essential part of the puzzle."

He believes his profit-sharing scheme in which 22.6 per cent of profit is divided equally among all employees has helped improve productivity of \$22,000 per employee to \$74,000, compared with a Brazilian average of \$31,000. Semco was aiming for \$90,000 in 1991 which is close to that in Korea and Taiwan.

But the tight fiscal and monetary policy of President Collor's anti-inflationary plan introduced in March threatens to thwart these plans. The freeze on state and federal government spending as well as the recessionary effect of high interest rates on the private sector has reduced demand for capital goods by more than half, bringing some companies to a standstill. Indeed, orders

this year for items such as Semco's marine pumps and industrial dishwashers and contracts to build biscuit factories may be more than 50 per cent down. Last year had already been a bad one for the industry and Semco revenues in 1989 fell to \$30.4m from \$37m.

Semler admits President Collor's fiscal spending cuts and freezing of 80 per cent of the country's assets had an immediate effect. For the first three months Semco did not receive a single payment. The company laid off 80 people and staff took a 40 per cent reduction in wages for three months, an idea actually proposed by shop-stewards. "Because of that we're in a zero loan situation today, otherwise we too would be in trouble," says Semler, adding, "but they did it because they knew exactly the company's financial situation."

He believes it was the attention he gave to management and participation that is standing his company in good stead now. "Over the last ten years of experimentation, what others were concentrating on making a quick buck through financial speculation, we were concentrating on efficiency and building up our core business. Our business is buying and selling - not playing the stock market."

Virtually all Brazilian companies would list their finance director as the single most important employee but Semco does not even have one.

Semler says: "Perhaps this is why we're surviving despite being in the worst hit sector while companies like Pao de Acucar (Brazil's largest private sector group) are suddenly in financial straits."

With his core business under pressure, Semler's strategy now is to diversify. He has already set up five new companies in the last two months in service sectors such as industrial maintenance and environmental clean-up and is once more beating on the corporate doors for contracts.

A major problem is working capital. He says: "I'd like to see first world companies surviving with real interest rates of 20 per cent per annum." Ironically for one who seems to embody the new Brazil, Collor is aiming for a rate of 30 per cent, largely because of these interest rates.

A recent Semler attack provoked a war of words between the old-style capitalists and new-style government with the upstart Semler for once on the side of the dinosaurs. He explains: "We need modern forward thinking but we need to see it practised from our biggest businessman and that's Collor. He is taking dramatic measures which are having no dramatic results."

However, Semler remains confident. "Change is the only permanent thing Brazil has to offer. Once you accept that you can relax. In 1985, for example, we acquired four companies and were growing at 30 per cent a year when overnight it all came to a halt with the Cruzado Plan in 1986. Having survived three economic plans I've no doubt we will survive the fourth but it all comes from not doing the same thing twice."

## Corporate governance

### Where the power lies

Simon Holberton explores the shifting balance among executive and non-executive directors at SmithKline Beecham

Corporate governance is one of the themes of the 1990s that is growing in intensity. With the boardroom high-fliers of the 1980s increasingly being shown to be no more than an illusion, investors will rate companies by the degree of transparency of their decision-making at the highest level.

Transparency in this context means, at the very least, ensuring a proper balance between the interests of the managers and the owners. This can be achieved most visibly by having more independent directors than executive directors in the boardroom.

The board changes announced last week by SmithKline Beecham, the Anglo-American health care multinational, underline the hard thinking that Henry Wendt, SB's chairman, and Bob Bauman, its chief executive officer, have done about the governance of SB.

The merger of SmithKline of the US with Beecham of the UK in July 1989 created a multinational drugs company with sales from continuing operations of nearly \$4.3bn. These are derived from activities in pharmaceuticals, animal health, consumer brands and clinical laboratories.

At the time of the merger, SB's board consisted of 20 members. The composition of the board had all the appearance of a Solomon-like judgement: 10 directors from each of the merging companies, 10 executive and non-executive directors, 10 Englishmen and 10 Americans.

There was nothing wrong with 10/10, says Wendt. "It was a good way to start. But we thought that 20 was too large and that a smaller board of 15-17 was about right."

Wendt also had other items on his agenda. SB is a transnational company and Wendt thinks the board should reflect that cultural diversity. More controversially, he also believes that non-executive directors should be in the majority.

The changes to SB's board mean that from January 1 next year, there will be 16 members of the board, nine of whom are non-executives and

six of whom are executives. This has meant that three executive directors of SB have had to relinquish their board posts. Two non-executive directors have departed and have been replaced by one. As a move towards altering the Anglo-American nature of the board, Alain Gomez, chairman and chief executive of Thomson SA, the French electronics and defence equipment manufacturer, has been appointed. The only other non-native English speaker is Jan Leech, chairman of SB's pharmaceuticals division, who is a Dane.

Wendt plans to push further the bias in favour of non-executives - he would like to see non-executive directors comprising two-thirds of total board numbers - and to increase the multicultural nature of the board in line with where it does business. The geographical spread of SB's sales is 40 per cent US, 40 per cent Europe and 20 per cent the rest of the world, mostly Japan.

### A penetrating interrogation

But playing with numbers and nationalities could be seen as just cosmetic. The non-executive directors need to have responsibility and a clearly defined role in monitoring management. To this end, the structure Wendt and Bauman are setting up does appear to be designed to put management on its mettle.

Wendt says he wants the non-executive directors to conduct a "penetrating interrogation of management". Bauman emphasises the role of the board in monitoring management's performance. Both are aware that by placing the executives in the minority the non-executives have been given a lot of potential power to change management.

"The litmus test for them is accountability," says Wendt. "The non-executive directors should look at performance and how we accomplish it," adds Bauman. Says Wendt: "Their most important role is to ensure that the proper management is in place. If they

were in a minority that would be difficult to do."

SB's directors meet six times a year. On five of these occasions they meet in conclave for a whole day, having supped the night before. On the sixth they meet for three days. All directors receive monthly management accounts.

With the new board structure Wendt also wants non-executive directors to specialise in parts of the business. They will focus their attention on one of SB's four core business activities for three years - they will be encouraged to make two or three visits a year to relevant SB operations after which they will redress their attention to another core activity.

"We don't expect them to be management, just conversant with the issues," says Wendt. "We also want them to get to know the senior management because one of their key roles will be succession management."

The non-executives also have other responsibilities. SB's remuneration and audit committees are chaired by the company's two vice-chairmen, both non-executives, and membership of both is restricted to non-executive directors. Wendt says he liaises closely with the non-executive directors over the appointment of Gomez.

Wendt says he had never met Gomez before he was invited to join the board. SB had employed an executive search agency to find an appropriate executive. It worked to a specification drawn up by Wendt and agreed by the non-executive directors, especially the vice-chairmen. "We saw a lot of names and biographies before we settled on him."

SB is asking a lot of its non-executive directors. Less than full attendance at board meetings will not be good enough and, most intriguing of all, the performance of non-executive directors will be subject to approval as well.

Wendt says this has not been discussed fully by the board. But, he says, "just as management is appraised on an annual basis so too should be the performance of non-executive directors."

## BUSINESSES FOR SALE

Touche  
Ross

### Typesetting Business

(An Administrative Receivership)

The Joint Administrative Receivers offer for sale the business and assets of a Wiltshire based company.

- Comprehensive range of computerised typesetting equipment.
- Typesetting of technical journals and books.
- Modern leasehold premises in Salisbury, 12,800 sq. ft.
- Turnover approximately £600,000.
- 30 skilled employees.

For further particulars, please contact the Joint Administrative Receiver, Mr Harold Wilks, or Siobhan O'Donoghue at the address below.

Carlton House, Carlton Place, Southampton SO1 2DZ.  
Tel: 0703 334124. Fax: 0703 330724.

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

### W H Perkins Ltd (In Receivership)

East Kilbride, Glasgow

The Company is a manufacturer of quality co-ordinated ladies outerwear trading as

Laird-Portch  
and Clan Laird

- Factory: 70,000 square feet
- Pool of skilled labour
- Annual turnover £8.5 million

For further details please contact the Receiver:  
D D McGruther, Grant Thornton,  
112 West George Street,  
Glasgow G2 1QF.  
Tel: 041-332 7484  
Fax: 041-333 0581

Grant Thornton

The U.K. member firm of Grant Thornton International, Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Long established well known and highly profitable publishing and advertising company operating in the West Midlands area (specialising in charitable publications). Exceptionally good contracts and connections, 75% repeat business, turnover exceeding £500,000 per annum. Tremendous scope for expansion. Could be of particular interest to printing companies. Staff will remain if required.

Write Box 17945E, Financial Times, One Southwark Bridge, London SE1 9HL.

### FOR SALE

This is a rare opportunity to acquire a long established Transport and Travel Co. based in the North West of England. It is situated on a major motorway junction and has a 10,000 sq ft servicing and storage depot, well equipped offices, on site staff and ample parking. Set a party with travel or distribution interests. This firm has a superb reputation and only computerised are involved in confidence.

Write Box 17916E, Financial Times, One Southwark Bridge, London SE1 9HL.

### EUROPEAN REORGANISATION OPPORTUNITY

Well-established UK franchise for the construction industry for sale. Licensed from US holding company for work throughout the British Isles in domestic, commercial and public sectors. Turnover £500K pa.

Write Box 17802E, Financial Times, One Southwark Bridge, London SE1 9HL.

### SPECIAL PURPOSE MACHINERY MANUFACTURE LEICESTER

The Joint Administrative Receivers offer for sale the business and assets of Midland Dynamo Engineering Limited.

The company designs and manufactures special purpose machines for a range of industries with a reputation for electric motor armature and coil manufacturing machinery under the "Quickway" trade name.

- Stock and Work in Progress
- Forward Order Book
- Plant and Equipment
- Skilled Team includes:-
  - mechanical design engineer
  - drives and software engineer
  - technicians

● Turnover of some £300,000 p.a.

● Customers in the UK, EEC, Eastern Europe

● Patents and tooling for a pipe scraper used in joining polyethylene gas and water pipes

For further information please contact the Joint Administrative Receiver: Myles Halley, on 0533 471122.

### KPMG Peat Marwick Corporate Recovery

Peat House, 1 Waterloo Way, Leicester LE1 6LP.

Tel: (0533) 471122. Fax: (0533) 547626.

### WM Spence Knitwear Ltd. (In Receivership)

Huntly and Turriff,  
Aberdeenshire

This company is a manufacturer of quality knitwear.

- Factory - Huntly 27,000 sq. ft.
- Factory - Turriff 10,000 sq. ft. with development land
- Well maintained plant including 30-gauge fully fashioned frames
- Pool of skilled labour
- Annual turnover £2.3 million

For further details please contact the Receiver:

D D McGruther,  
Grant Thornton,  
112 West George Street,  
Glasgow G2 1QF.  
Tel: 041 332 7484  
Fax: 041 333 0581

Grant Thornton

The U.K. member firm of Grant Thornton International, Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

NF

### Northern Feather Limited

In Administration

The above Company is a manufacturer of quality duvets, pillows and bed linen.

- Turnover of £11m pa
- Skilled workforce of circa 220
- 3 acre freehold property and two leasehold production units at Ashton-in-Makerfield
- Leasehold warehouse at St. Helens
- Prestigious customer base
- Modern well maintained plant and machinery

For further details please contact the Joint Administrators: Allan Griffiths or Malcolm Shiersen, Grant Thornton, Heron House, Albert Square, Manchester M2 5HD. Tel: 061 834 5414 Fax: 061-832 6042

Grant Thornton

The U.K. member firm of Grant Thornton International, Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

### New Product Opportunities

From our extensive range of national and international sources we have many new technologies/inventions/product import rights available for license. Telephone or write for further information.

Investments to Industry Limited  
Northern House, George Street, Aylesbury, Bucks. HP20 2AL England  
Telephone: (0295) 84511. Facsimile: (0295) 43289. Telex: 637220

### BUSINESS AND ASSETS

of solvent and insolvent companies for sale.  
Business and Asset

TEL 071 262 1164.

### WEST COUNTRY WATERSIDE SITE

for sale or lease, scheduled for light industrial use.

Attractive modern manager's house possibly available on approx 2-acre site, with good road access and all services.

Write in confidence to: Box H7846 Financial Times, One Southwark Bridge, London SE1 9HL.

## BUSINESSES FOR SALE

Tuesdays, Saturdays and  
now FRIDAYS

For further information please contact  
Gavin Bishop on 071-873 4780

or

Sara Mason on 071-873 3308

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER



FT LAW REPORTS

# Company cannot argue on petition

**CANNIFORD v SMITH AND OTHERS**  
Chancery Division:  
Mr Edward Nugee QC sitting  
as a deputy High Court judge:  
November 6 1990

A COMPANY'S involvement in a minority shareholder's petition alleging unfair prejudice can be forbidden by the court if the petition arises out of a dispute between shareholders which does not affect the company, and if there is no justification for the company's incurring the expense of litigation.

Mr Edward Nugee QC sitting as a deputy High Court judge so held when granting an injunction to Mr Michael John Canniford, restraining the shareholders of two companies, Kent and Provincial Investments Ltd, from involving those companies in litigation arising out of minority shareholder petitions brought by Mr Canniford.

HIS LORDSHIP said that Mr Canniford was a minority shareholder in two companies. He alleged they were quasi-partnerships and that since June 1989 he had been wrongfully excluded from participation in their businesses, and that their affairs were being conducted in a manner unfairly prejudicial to his interests as a member.

Mr Canniford petitioned under section 459 of the Companies Act 1985 for an order that his shareholdings in the two companies be purchased by one or more of the other shareholders or by the company. In the alternative he sought an order that the companies be wound up.

By the present motions he sought an order that individual shareholders should not, until after judgment on the petitions, cause or procure the companies to be represented on the hearing of the petitions or otherwise involved, save in respect of any application under section 137 of the Insolvency Act 1986 for disposition of company property in a winding-up by the court.

pany. Milgate Developments Ltd, the company had an issued share capital of 10,000 shares, 1,000 of which were held by Mr Canniford, 1,000 by Mr Peter Smith and the remaining 8,000 by the second company, Kent and Provincial Investments.

In the case of the second company, Mr Smith held the majority of the issued shares, probably more than 75 per cent; Mr Canniford had probably 15 per cent; Milgate Developments held 1,000, and Kent and Provincial Investments the remainder.

Mr Collings for Mr Canniford was not able to refer to any case in which an injunction had been granted similar to that sought. There had however been cases in which the position of a company under a section 459 petition had been considered in somewhat analogous circumstances.

In *Re Kenyon Swansea* [1987] BCLC 514 an application by the respondent shareholder, a Mr Mitchell, to strike out a petition presented by the only other shareholder, Mr Kenyon, was dismissed.

Mr Justice Vinelott said that directors were not entitled, at the company's expense, to take part in a dispute as to whether the shares should be compulsorily acquired by Mr Mitchell or the company. He said it was wrong that costs should be borne by the company and so indirectly as to three-quarters by Mr Kenyon.

The question was not argued, and the decision as to how the costs incurred by the company should be borne was reserved. It was clear, however, that the judge considered that directors were not entitled to involve the company in the dispute between two shareholders, even though one of the possible outcomes of the dispute was that Mr Kenyon's shares would be compulsorily acquired by the company.

In *Re Crossroads Electrical and Civil Engineering* [1989] BCLC 187 a section 459 petition was presented by the controlling director of the petitioning creditor in a creditor's petition. The company sought relief under section 127 of the Insolvency Act 1986 validating payments out of its bank account pending hearing of the creditor's petition.

Mr Justice Hoffmann said the company was nominal party to the section 459 petition, but in substance the dispute was between the two

shareholders. He said "it is a general principle of company law that the company's money should not be expended on disputes between the shareholders."

In *ex parte Schwartz* [1989] BCLC 424 a section 459 petition was brought as a result of a dispute over the merits of a management buy-out. Mr Justice Hoffmann was asked to make a validation order under section 127 to take effect in the event of a winding-up order being made on the petitions; and to exclude the company's costs relating to the proposed buy-out, thereby making it clear that the company would not spend money on participating in the litigation.

In declining to exclude the company's costs, Mr Justice Hoffmann said the section 127 jurisdiction was designed for the protection of creditors. It should not be used where the company could pay all its debts so that no such protection was required.

He said he was being asked to use the 127 jurisdiction to give the petitioners what would amount to an interlocutory injunction restraining the company's board from dealing with its assets in a certain way on the ground that it would be a breach of their fiduciary duty.

He said if an application for such an injunction were made, the court would be concerned with the balance of convenience as between the parties, and it would be necessary for the petitioners to give a cross-undertaking in damages.

In the present case the court was being asked to do by the front door what Mr Justice Hoffmann was asked to do by the back door in *Schwartz*, namely restrain the company's board, or more precisely its shareholders, from spending the company's money on participating in litigation between shareholders arising out of the two petitions.

Mr Collings said that *Schwartz* was not simply a quasi-partnership case; that he did not need to rely on allegations of breach of fiduciary duty; that the relief he sought would not prevent the company from applying for a validation order under section 127; and that participating in the litigation in any other way would not be in the ordinary course of the companies' business since this was a dispute between shareholders.

In support of those decisions

Mr Collings referred to *Re Hydrosand*, October 18 1980 in which Mr Justice Harman said the nature of a creditor's petition seeking the winding-up of a company was wholly different from the nature of the relief on a just and equitable petition by a shareholder.

He said that on the shareholder's petition "the wrongs claimed and the nature of the allegations are of wrongs by those in control of the company against a shareholder rather than by the company itself in any real sense".

Mr Brisy for the respondent shareholders and the companies, submitted that the companies were entitled to consider the evidence filed by the petitioner and if so advised, to file evidence themselves. The interest of the companies were not necessarily the same as those of the respondent shareholder; they had employees to consider and one of the alternative forms of relief sought by Mr Canniford was that Kent and Provincial should purchase his shares. As suggested by Mr Justice Hoffmann in *Schwartz*, in considering whether to grant an injunction the court had to consider the balance of convenience and other matters referred to in *Cyanamid* [1975] AC 398.

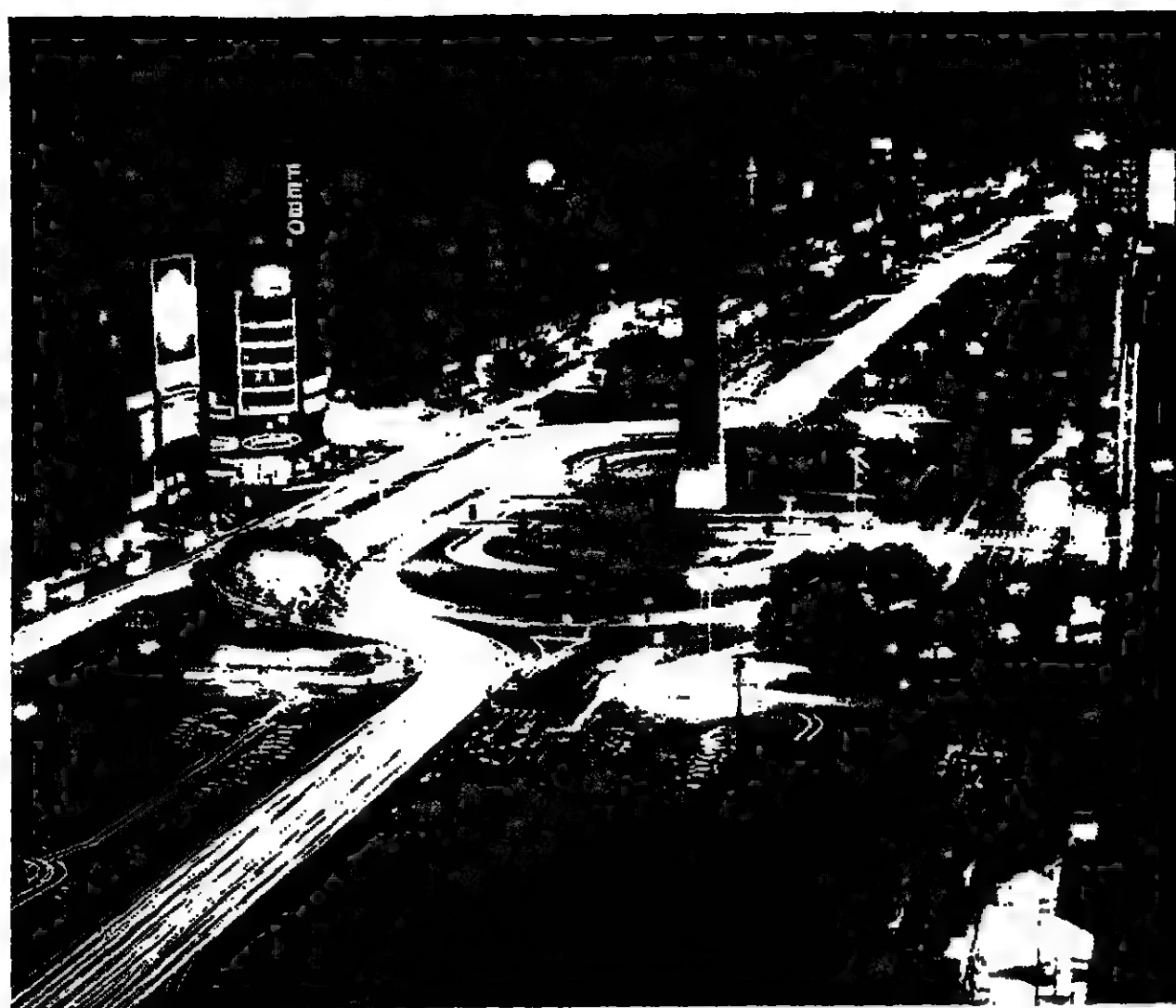
There was nothing in the petition or the evidence filed by Mr Canniford which suggested there was any possibility of the companies being affected by the dispute between the shareholders to any greater extent than was the case in *Kenyon Swansea* or *Crossroads*.

On the evidence there was no possible justification for the companies' incurring further expense in taking part in the dispute. That being so they did not get over the first hurdle in *Cyanamid* of showing there was a serious question to be tried.

The relief sought by Mr Canniford was granted. The question of the companies' costs to the respondent shareholder to the judge hearing the petition. Mr Canniford must give the usual undertaking in damages.

For Mr Canniford: MGB Collings (Charles Hunt & Co).  
For the respondent shareholder: JCS Brisy (Thomson Snell & Passmore).

Rachel Davies  
Barrister



## There is something bright on Argentina's horizon.

Besides the twinkling lights of its pampa villages or in its cities' striking modern skyscrapers, a new bright light blazes on Argentina's horizon. It's the warmth and energy blazing in the hearts of the Argentinians people who are building a great nation.

Argentina is still the generous and community-spirited nation it always has been. And it's also a reliable partner offering outstanding possibilities for economic development and investment. We hope you'll visit and see for yourself a bright light that is bound to shine forever.

Argentina  
A country where there is so much to see and investment opportunities awaiting



53 Hans Place, London SW11 Fax: 071-589 3108  
Tel: 071-584 8494 Telex: 913348 ARGSIA

## er Limited

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation

ation



## THE PROPERTY MARKET

## Festive spirit thin on the ground

By Vanessa Houlder

THE CAROL singers may insist that "tis the season to be merry", but their message is falling on deaf ears where the property market is concerned. As receivership follows redundancy, the festive spirit has been decidedly thin on the ground.

Any hope for upliftment comes from the feeling that things cannot get much worse. Yields are at an all-time high and many property analysts (though by no means all) believe that prices will soon hit rock bottom. If investors can be persuaded of their case, it will provide some much-needed liquidity for the market and much-needed relief for beleaguered developers and their banks.

If investors fail to be persuaded, it will not be for want of trying. Property companies, financial institutions and surveyors are about to unleash a plethora of funds to attract investors back to the property market. These vehicles - labelled "vulture", "recovery", or more coyly "growth" funds - aim to take advantage of the next upswing in the property cycle.

The grand total that these funds hope to raise is dauntingly large - and the promoters are busy differentiating their own fund and decrying their competitors. None the less, promoters admit they are fishing in a limited pool, particularly as large investors are perfectly able to buy property for themselves.

"I would be surprised if the targets were met," says Mr Michael Hickey of Paribas, which is working on a £100m scheme with Touche Renmant. "It is not the easiest of things to sell in this market."

SPP's London Property Growth Fund

is expecting most of its funds to come from Finland, Norway, Holland and France. Mr Andrew Huntley of Richard Ellis is not optimistic about prospects in the UK. "The UK funds are not interested in investing in their own backyard," he says. The US is an even less likely source of money. "Mention real estate and they go into paroxysms of fear," he says.

One fund that has succeeded in attracting US interest was launched earlier this month by Arlington Securities, Electra Kingsway and General Electric Investments of the US. They announced that they intended to commit at least £70m to a new property company and would be inviting other institutional investors to join them by investing up to a further £30m. This new venture has a broad brush approach: it intends to buy retail, commercial and industrial property - and some partially completed developments - in the UK.

Other funds are more focused. The Paribas/Touche Renmant fund will concentrate on offices in the south-east and London, which it feels offer the greatest potential. It will also put a particular emphasis on half-built properties, which is why Bellhouse & Joseph, project managers, have come on board.

London offices are also the target of the London Property Growth Fund. It believes that London's oversupply problem will be self-correcting, that the Docklands will be no threat to the centre and that yields - which have exceeded 8.5 per cent for just the second time - will recover. As a result, Mr Huntley of Richard Ellis, is confident.

"The fund is not meant to be ambitious. It is meant to be as risk free as possible," he says.

That view is contentious but one that appears to be shared by MEPC, the second-largest quoted company, which may also launch a fund that takes a special interest in the City. It is mulling over the idea of forming a fund early next year, in which it would probably take a 15-30 per cent stake.

A fund being launched by John Govett, fund managers, and Helical Bar, the property company, takes a different tack. It intends to shun the oversupplied City and the recession-hit industrial sector and go for prime, high street shops, which will be the first to recover when interest rates start coming down. Yields have already hardened half a point.

"We are going for a sensibly-sized, un-gear, specialist fund," says Mr Andrew Slade of Helical Bar. It aims to raise £50m and will start investing in April.

Yet another variation on the theme of a recovery fund is that adopted by the Residential Recovery Company formed by the Isle of Man Assurance Company with RMC, the ready-mix concrete company, taking a small stake. It hopes to raise up to £100m by Easter, for the purchase of residential land from sources such as British Rail, health authorities and local authorities which have to sell to meet capital commitments.

Some recovery vehicles are already on the road. Ossory Investments Ltd (OIL) was launched in October and has already bought the Concord Business

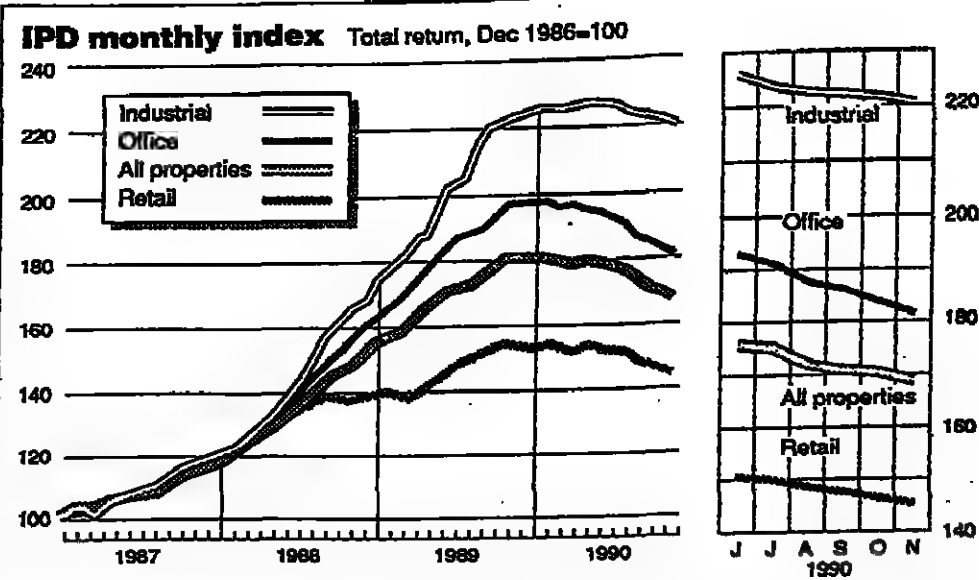
Park, near Manchester Airport, from St Modwen Properties for £28m. OIL is backed by Hypo-Bank, Germany's fifth largest publicly traded bank, which is supplying £200m.

Another vehicle on the road is Capital and Regional Asset Enhancements, a subsidiary set up by Capital and Regional Properties to bail out banks unexpectedly burdened with an unlet or half-finished building, after the developer has folded. The fund has money available from Capital and Regional's own bankers to inject as equity, and it has three projects under negotiation.

Finding suitable targets may be more difficult than the funds think. Another question mark hangs over what happens at the end of the funds' life. Some are flexible but others must just hope that their expiry coincides with a liquid and buoyant market.

If investors think they will be buying top quality property at knock-down prices they may be disappointed. "High quality property is owned by high quality owners who are not under pressure," says Mr Slade of Helical Bar. "If they are trying to beat a depressed market they will have some difficulty," says Mr Ian McIsaac of Richard Ellis. "You are not going to get fantastic bargains from institutions," he adds.

If so, the "vulture" tag that is attached to these funds may be inappropriate. What is more, it could prove tactless, even counter-productive when it comes to negotiating with a seller. Mr Slade abhors the label. "If I was a bank and a 'vulture' fund came through the door, I would throw it into the street," he says.



## Little joy for investors

THE Investment Property Databank's monthly index results for November will bring little comfort to investors in the depressed commercial property market. "Unless the trend is reversed within the next couple of months, the depth of the current downturn will exceed even that of 1974 by March of next year," it said.

Over the month, total return and capital value growth both dropped by 0.1 per cent and rental value growth turned negative for the first time this year at -0.1 per cent.

Capital values fell over the year by 11.4 per cent. Total returns deteriorated to -8.2 per cent. Rental values growth declined in all sectors during November. In particular, the office sector took the brunt of the downturn, producing the worst monthly and annual returns of the market in November (-1.4 per cent and -7.4 per cent, respectively). Similar returns of -7.1 per cent were recorded by the retail sector because of poorer performance earlier in the year. For the first time, the industrial sector also generated a negative annual total return of -1.3 per cent.

Turnover was substantially down in the quarter, although the balance of expenditure and receipts showed a small positive investment in the index of £1.7m. Offices enjoyed a net positive investment of £4.8m over the last quarter, compared with net disinvestment of £79.4m in the quarter to August 1990. The retail sector recorded net disinvestment, while the industrial sector underwent a \$4.2m rise in investment.

## SHORT/LONG TERM

Furnished offices in W1 Available now.  
Tel. 071-734 7282.

## INTERNATIONAL PROPERTY

Zurich Airport/Switzerland  
Spring 1993

8000 m2 OFFICE SPACE  
for sale or rent

5 minutes from Zurich International Airport there is an extremely attractive office and trade center being built.

Are you interested? For further details kindly contact:

Ute AG

P.O. Box

8050 Zurich/Switzerland

YOUR MAIN OFFICE IN PARIS  
66 AVE. DES CHAMPS ELYSEES

With part-time offices  
Trilingual Secretariat  
ABC LIV  
At your service since 1978

Tel. 33.1.42.89.87.39 Fax. 33.1.42.89.87.30

## PRINCIPALITY OF MONACO

## CENTER OF MONTE CARLO

PRESTIGIOUS OFFICES  
of different sizes (58 to 435 sq.m.)  
for rent in new luxury building  
right in the business center of  
Monaco: entirely air conditioned  
and partitioned, with parking  
space and cellars.

## UNIQUE LOCATION

For further details please  
contact the Exclusive Agent:

A.G.E.D.I.

ERI Commercial

7 et 9, Boulevard des Moulins

MC 98000 MONACO

Tel. (33) 93.50.66.00

Fax (33) 93.50.19.42

TAX HAVEN  
MONTE CARLO  
VILLA

Useful dwelling space 240  
m2, Terrace 100 m2,  
Grounds 400 m2, Garage for  
2 cars. Marvellous view of  
Grimaldi's Palace and Yacht  
Harbour.

Exclusive Right of Mediation:

Office of Immobilien

HERLER - BLASCHKE GmbH

HAUPTPLATZ 13

BOX 597

A-5700 LEOBEN/AUSTRIA

COMMERCIAL PROPERTY  
SURVEYS  
IN THE FT 1991

February	Enterprise Zones
March	International Property
April	Business Parks
June	Office Property
July	Property Investment and Finance
September	City of London

For more information call

Peter Shield on 071 873 3284

or write to him at

Commercial Property Department  
Financial Times  
One Southwark Bridge  
London SE1 9HL

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

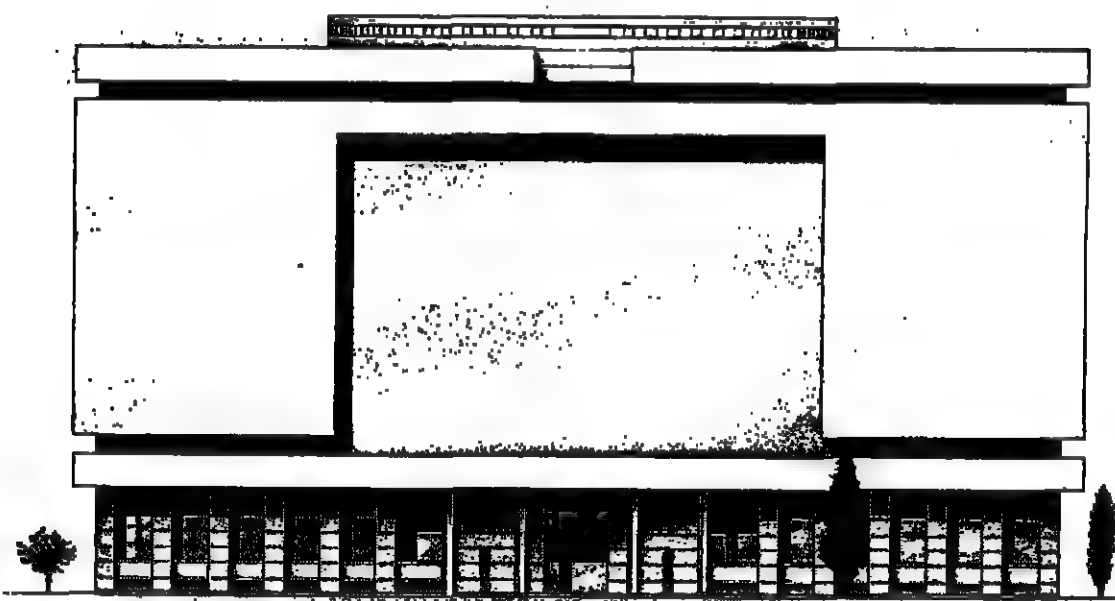
## URGENT SALE OF HONG KONG FACTORY SPACE

Prime location in Foshan, New Territories

BEST PRICE - MUST SELL

25,000 SQ. FT. (ENTIRE FLOOR) Beautiful air-conditioned offices and factory space, 4 carparks, 6 cargo lifts. Top condition. Easy access to work force and to China. Ideal for manufacturing, office or warehouse. Contact owner, Mr. Fingarette, in USA. (213) 827-5000

## INTERNATIONAL PROPERTY

An intelligent decision,  
in the best area of Valencia.

The area with the best business potential - the "Golden Triangle" of Valencia. In this privileged site, we are constructing the Alameda Building. The perfect premises for your company. The building is equipped with the most advanced computer, safety and security technology. It offers all the services you need to make your new offices really intelligent. The architectural design is space-efficient and allows the use of natural light, creating a pleasurable working environment. Units from 300 m<sup>2</sup>. The Alameda Building. The most intelligent business decision.



## CUBIERTAS

V. MEZIO, S.A. DIVISION INMOBILIARIA

C/ Universidad, 4, VALENCIA. Tel. 34-96-351 02 10. SPAIN

C/ Velázquez, 57, MADRID. Tel. 34-91-431 13 62. SPAIN

## Solid Response

## CORFU - GREECE

Excellent Development  
for sale  
Approx 23 acres  
Overlooking golf course

Matthew Purser  
Lambert Smith Hampton, Greece  
Tel: (030)-1-4186558/9

APARTMENTS BASILICA PLAZA  
COMANDANTE ZORITA, 27-31

THE BEST SITES IN THE FINANCIAL CENTER  
Daily, Weekly, Monthly, Rates.  
RESERVATIONS - MADRID  
Tel: 34 1 535 3642 Fax: 34 1 535 1497 ALL SERVICES

COMMERCIAL  
PROPERTY

appears every Friday in the  
Financial Times.  
For advertising information,  
please call  
Edward Bell on 071 873 4196

## LEGAL NOTICES

## FAIRWAY TRADING LIMITED

We, Nigel John Voight & John Martin Ingleton  
of Cork Quay, 9 Grosvenor Road, Reading,  
RG1 4JG were appointed Joint Administrators  
Receivers of Fairway Trading Limited  
Registered number: 3448572 by Schroder  
Discreet Limited on 10 December 1990.  
N.J. Voight  
J.M. Ingleton  
Joint Administrative Receivers

## COMPANY NOTICES

## De Beers Consolidated Mines Limited

(Incorporated in the Republic of South Africa)

Registration No. 1149074/N

## NOTICE TO HOLDERS OF 40% PREFERENCE SHARE WARRANTS TO BEASER

PAYMENT OF COUPON NO.183

With reference to the notice of declaration of dividend advertised in the Press on 28th November, 1990, the following information is published for holders of share warrants to bearer. The dividend of one rand (R1.00) per share was declared in South African currency. South African non-resident shareholders' tax at 13.35% cents per share will be deducted from the dividend payable in respect of all share warrant coupons leaving a net dividend of 86.65 cents per share.

The dividend on bearer shares will be paid on or after 6th February 1991 against surrender of coupon No. 183 detached from share warrant to bearer as under:

(A) At the offices of the following continental paying agents:

L'Européenne de Banque, Banque Bruxelles Lambert, Générale de Banque, 21 rue Laifille, 24 Avenue Marnix, 2 Montebello Place, 75428 Paris, 1050 Brussels, 1000 Brussels

Crédit Suisse, Union Bank of Switzerland, Swiss Bank Corporation, 6061 Zurich, 45 Bahnhofstrasse, 1 Aeschengraben, 8002 Zurich

Banque Internationale à Luxembourg S.A., 48 Boulevard, 1000 Luxembourg

Payments in respect of coupons lodged at the offices of a continental paying agent will be made in South African currency to an authorised dealer in exchange in the Republic of South Africa.

(B) At Barclays Bank PLC, Stock Exchange Services Department, Ground Floor, 158 Fenchurch Street, London, EC3P 3HP. Unless persons depositing coupons at such office request payment in rand to an address in the Republic of South Africa, payment will be made in United Kingdom currency.

(C) In respect of coupons lodged on or prior to 30th January 1991, at the United Kingdom currency equivalent of the rand currency value of their dividend on 2nd January 1991; or

(D) In respect of coupons lodged after 30th January 1991, at the prevailing rate of exchange on the day the coupons are presented, through an authorised dealer in exchange in Johannesburg to the Stock Exchange Services Department of Barclays Bank PLC.

Coupons must be left for at least four clear days for examination and may be presented any weekday (Saturday excepted) between the hours of 10 am and 3 pm.

United Kingdom income tax will be deducted from payments to any person in the United Kingdom in respect of coupons deposited at the Stock Exchange Services Department of Barclays Bank PLC, unless such coupons are accompanied by inland Revenue non-residence declaration forms. Where such declaration is made, the net amount of the dividend will be the United Kingdom currency equivalent of 78 cents per share arrived at as follows:

Amount of dividend declared 100.000

Less: South African non-resident shareholders' tax at 13.35% 13.350

Less: U.K. income tax at 11.837% of the gross amount of the dividend of 100 cents 11.837

75.813

For and on behalf of ANGLIO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED

London Office: 40 Holborn Viaduct, London EC1P 1AJ

NOTE: The Company has been requested by the Commissioners of Inland Revenue to state:

Under the double tax agreement between the United Kingdom and the Republic of South Africa, the South African non-resident shareholders' tax applicable to the dividend is allowable as a credit against the United Kingdom tax payable in respect of the dividend. The deduction of tax at the reduced rate of 11.837% instead of the basic rate of 20% represents an allowance of credit at the rate of 13.350%.

De Beers Consolidated Mines Limited

GENERAL MOTORS  
CORPORATION

Further to the DIVIDEND DECLARATION OF 5th December 1990 NOTICE is now given that the following distribution will become payable on and after 17th December 1990 against presentation to the Depository (as below) of Claim Forms listing Bearer Depository Receipts.

GROSS DISTRIBUTION	3.75 CENTS
LESS 15% US WITHHOLDING TAX	0.5625 CENTS
CONVERTED at 1.9543	3.1875 CENTS PER UNIT
	1.6308 PENCE PER UNIT

Barclays Bank PLC  
Stock Exchange Services Department  
168 Fenchurch Street, London EC3P 3HP

## CONTRACTS &amp; TENDERS

## TENDER NOTICE

SMALLHOLDER FARMERS FERTILIZER REVOLVING FUND OF MALAWI (SFFRFM) invites offers for supply of fertilizers as under for 1991/92 season:-

TYPE	QUANTITIES
NPK (23:21:0-45)	15 to 20 thousand MT
CAN	15 to 25 thousand MT
UREA	20 to 30 thousand MT
DAP	10 to 20 thousand MT
SULPHATE OF AMONIA	3 to 5 thousand MT

Tender Documents available from:

SFFRFM,  
Old Mutual Building  
Glyn Jones Road  
P.O. Box 2505  
Blantyre  
Malawi

Telephone No. 634 466  
Telex No. 44889 MW Fct MI

Closing date of tenders is Friday 18th January 1991 at 2.00 p.m. Malawi time.

## CLUBS

CVE has outlined others because of a policy on fair play and value for money. Super glamourous, top class and top traditions. 071 724 1566, 188 Regent St., London W1

## ART GALLERIES

ALLAN HARRIS EMBROIDERED Silk Picture  
make the most delightful gifts for Xmas  
and all festive occasions. No call and see  
the wide variety of subjects, only available  
at Allen of Duke Street, 8 Duke Place,  
Street, Oxford Street, W1H 9AB Tel.  
071-629 3781.



## TECHNOLOGY

# Battle lines drawn for Nintendo attack

Della Bradshaw on the worries of some European software writers over the success of console games

It is difficult to imagine that a portly, Italian plumber from Brooklyn could earn more than the box office revenues of any film ever produced, with the exception of ET. But that has been the extraordinary success of Mario, a computer games character devised by Nintendo, Japan's leading toy company.

The mustachioed Mario - Super Mario, as he is often called - and his brother Luigi have helped boost Nintendo to the number one spot in the Japanese and American computer games market. Now the European games market could face a similar onslaught.

Nintendo's move into the European market has caused disquiet among some home computer software publishers, who are used to writing games for the cassette-based or floppy disc-based home computer systems. In particular, some are worried that the structure of the games console market, epitomised by Nintendo, could force many of them out of business altogether.

The situation is particularly disturbing for UK games software houses as more than 90 per cent of European entertainment software is written in the UK, according to the European Leisure Software Publishers' Association (ELSPA).

At stake in the computer games business is a market which is doubling every year. According to industry figures there are 1m entertainment computers and consoles in Europe today, but that will grow to 2.5m units by the end of 1991, 4.5m by 1992 and 10m by 1993, figures which will be mirrored by sales of games.

At the heart of the problem is the technology used for games consoles - machines with joysticks or controllers, but no keyboard. The games for these machines are bought on plug-in cartridges. In the cartridge the game is stored on a read only memory (Rom) chip, not the cassette or floppy disc used by keyboard-based home computers.

Although the consoles themselves are relatively cheap - costing £80-£90 compared to £300 and more for a home computer - the cartridge technology is expensive, and means the games cost up to £40 each.

The advantage of the complex cartridge format is that the games are difficult to copy - only the most sophisticated professional counterfeiter can replicate the games. This has helped to stamp out the endemic habit of 12 year old schoolboys distributing copies of games among their friends.



But cartridges are expensive to manufacture. According to David Ward, chairman of Ocean Software, which publishes both home computer games software and console games, it can cost 10 times as much to produce a Nintendo cartridge game as it does to produce one on a cassette.

This is not only because manufacturing games cartridges is expensive, but because of the time it takes for the games to appear on the market. Once a company has developed a game, and Nintendo has agreed for it to be sold for use on its console, the cartridge is then made by Nintendo in the Far East. The authors of the software then buy the cartridges back from Nintendo to distribute them.

As a result, Ward points out, it can take six to 12 months longer to get a cartridge game on the market than a traditional computer game.

One solution for smaller software publishers which can afford neither the time nor the cash, could be for them to strike a deal with a larger company with the financial muscle

to bear the brunt of the expense of developing cartridge systems, says Rodney Cousins, vice president in Europe of Activision, another games publisher.

However, this does not eliminate another worry about Nintendo's marketing technique. To ensure the market grows at an optimum rate, it carefully controls the flow of games on to the market. As the Nintendo approach limits the number of games around, the company could cause a major shakeout in the software publishing industry if it gains a dominant market share.

Nintendo defends its position by pointing to the US in the early 1980s, where, the company says, the console market died because of the proliferation of games - many, cheap imports from the Far East - which confused the consumer.

Nintendo, on the other hand, has a product which the consumer knows will be on the market for some time to come, says Mike Hayes, marketing manager for Nintendo in the UK. "What parents don't want is to buy a console and then

discover in six months time that there is no software available to run on it."

Nevertheless, in the US, Nintendo's policy provoked Atari, to see red and bring an anti-trust investigation into Nintendo's marketing techniques.

Companies involved in the European industry are now looking at Christmas sales to calculate what the effect of the newer consoles will be on the total market. In a worst case scenario, says Roger Bennett, general secretary of ELSPA, if the US situation were repeated in the UK, the number of UK software publishers could drop from 40 to just eight. ELSPA has now set up a working party to consider its response to the proliferation of games consoles.

Most hardware manufacturers privately express relief that Nintendo's sales in the UK have not been as high as many feared this Christmas. They also believe that the way the European market is developing means that Nintendo will not corner the market in Europe the way it did in the US.

Nevertheless, software publishers are far from complacent, worried that they may have just put off the fatal day rather than eliminated it. Hayes is confident that Nintendo will take a growing share of the market, predicting that in the UK, Nintendo will have consoles in 750,000 homes by the end of 1991, three times as many as they have today. In France and Sweden, Nintendo consoles have already taken off far more rapidly.

Nevertheless that is still small fry compared to the US market. By the time Christmas is over, more than 27m US homes will house a Nintendo games console.

Particularly encouraging to the home computer lobby has been the success of the latest 16-bit home computers, such as Commodore's Amiga and the Atari 326ST. Such machines now account for 30 per cent of the UK market, says Steve Kelly, managing director of Commodore in the UK. Less powerful home computers account for another 30 per cent, while consoles account for about 40 per cent.

Manufacturers believe this polarisation of the market, between powerful home computers and games consoles looks set to increase, with the more expensive keyboard-based machines being bought for older children, while those under seven find consoles in their Christmas stockings.

Retailers confirm this, reporting that it looks like a prosperous new year for every section of the computer games market. "Consoles are taking business away from the traditional toyshop rather than from home computers," says Gerry Berkley, product manager for games at Virgin Retail.

Perhaps most significant is that, forewarned of the US scenario, games machine makers that sell their products in Europe have decided if you cannot beat them then you should join them. Amstrad, Atari and Commodore all have console games machines on the market this Christmas, as has Sega, another Japanese manufacturer which is clearly giving Nintendo a run for its money.

Whatever the success of Nintendo in Europe, one thing is certain. Europeans will not escape the cult of Super Mario. Such has been his personal appeal that he is to be turned into a movie character, with Danny de Vito starring in the main role.

The next business and environment page will appear on January 2nd and the next technology page on January 3rd.

## Junior's ultimate war game

THE ultimate Christmas present for children with access to a paternalistic, very rich and warmongering Father Christmas could be a computer simulator offering personal war for £20,000, writes Lynton McLain.

The Super X Bandit from Rediffusion Simulation is an interactive pair of simulators which wage war with the other. Each simulator has seats for two players, who sit in streamlined cockpits manipulating computer generated colour graphics.

These graphics simulate the environment seen from each cockpit, including the position of the opposing star wars machine, which moves on commands from the other simulator.

Intended primarily for theme parks, Super X machines can also simulate govt driving ranges, hang gliding and aircraft flights.

The Super X company, of Bournemouth, was bought earlier this month by Rediffusion Simulation, a subsidiary of Hughes Aircraft of Los Angeles, to form the world's largest leisure simulator manufacturer.

## Putting dealers in the picture

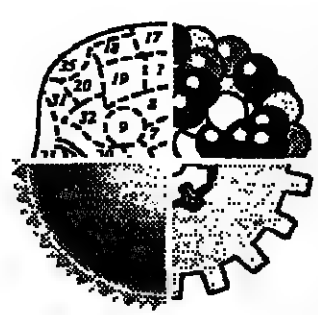
THE need for dealers in the City of London to keep up to date with events in the Gulf has proven the spur to the development of a system which can display television pictures on the terminals in dealing rooms.

The technology, from Carver-Voice, transmits the pictures and voice - from cable or satellite television as well as broadcast networks - without the need to install extra wiring or monitors. The trick of the system is to convert the incoming television pictures into a format that can be handled on Reuters screens or their equivalent.

The box needed to supply the service can also be connected to the company phone exchange to give dealers a "hands free" phone service.

## Life-raft service from the air

AN emergency life-raft kit, which can be dropped by almost any aeroplane or helicopter, could save the lives of people foundering at sea, writes Robin Burton.



## WORTH WATCHING

by Della Bradshaw

Launched by RFD, of God-aiming, the kit comprises a self-inflating life raft, which can take up to 14 people. It is attached to a flotation line, at the other end of which is a small float with a light on top.

The raft is packed in a special valve filled with a static line and hook which is secured to a strong point in the aircraft. As the raft falls free, the static line pulls a pin out of one of the raft's valves and a spring vane parachute emerges from the valve and opens.

Once in the water the raft is automatically inflated by a water-activated unit, while the parachute at the other end acts as a sea anchor. The raft can be used either side up, and is fitted with a ramp to help waterlogged survivors scramble aboard. A canopy can then be erected and used until rescuers arrive.

## Chip maker's memory solution

THE race to develop the first commercial memory chip which can store 64m bits of information is accelerating, as chip maker Toshiba announced its solution for how to cram so much information on to a tiny piece of silicon.

Most chip makers use one of two methods of storing data on chips: trench cells, where a trench is etched into the surface and the data stored therein; and stacked cells, in which the capacitors which store the data are stacked up on top of the surface. Toshiba has opted to use a combination of the two - an asymmetrical stacked trench cell - where stacks of capacitors are stored within trenches, so greatly increasing the amount of data that can be stored.

A thin insulating layer is formed on the surface of the capacitors to prevent electrons leaking between adjoining cells.

## Digging yourself a better hole

LASER guidance technology developed for the farmyard has recently been finding its way on to the building site. But now a Swedish company has developed a laser guidance system tailored specifically to handle the precise measurements needed in the construction industry.

The equipment, from AMA Laser Systems, of Stockholm, can be used with a bulldozer, scraper or other form of mechanical digger. It comprises a laser light emitting machine which is programmed with the precise dimensions of each hole or surface required. The laser equipment, attached to the top of a pole, emits a plane of light which can be horizontal or angled, and which is picked up by a receiver attached to the arm of the digging machinery.

When in use, information is sent from the receiver to the cab of the vehicle, where lights indicate to the driver whether the machine is digging on target, too deeply or not deeply enough. The equipment is sold in the UK by Halls & Watts of Washington, Tyne & Wear.

## Delayed reaction setting in

IN offices in the US, the phone is usually answered by the third ring. But the latest technology is actually slowing down the speed of response rather than accelerating it.

According to the report, Integrated Image Communications, from International Resource Development (IRD), of Connecticut, the videophone, which transmits a video image as well as a voice conversation, is slowing down response times. With a videophone it takes 11 rings before the phone is answered. So where do the extra seconds go? In straightening one's hair or adjusting one's tie, say the authors of the report.

Contacts: Rediffusion Simulation: UK, 0293 551155. Carver-Voice: UK, 0831 571133. RFD: UK, 0400 414122. Toshiba: Japan, 03 457 2104. AMA Laser Systems: Sweden, 8 8342280. Halls & Watts: UK, 061 414 6833. IRD: US, 203 998 2625.

## SOCIÉTÉ GÉNÉRALE ACCEPTANCE NV SYNTHETIC WARRANTS

# Easy access to a liquid market on FT-SE 100 index warrants

Société Générale's major concern is to ensure a liquid market to investors on the warrant issues it leads. As regard issues of FT-SE 100 Index Warrants, Société Générale intends to:

- quote a maximum spread of 5% (except low premium);
- offer screen prices for 50,000 warrants (i.e. 5,000 indexes).

This would apply to the latest issue of FT-SE 100 Index Warrants by Société Générale Acceptance NV and lead by Société Générale as described below.

Nil cost terms and conditions of the below described warrants are available from: Philippe de Rozières and Michael Saunders - Tel.: (071) 929 5270/1/2/3.

Call 2000 maturing 30/06/92	issue price £ 40.7
Call 2200 maturing 30/06/92	issue price £ 30.7
Call 2400 maturing 30/06/92	issue price £ 24.1
Put 1800 maturing 30/06/92	issue price £ 7.9
Put 2000 maturing 30/06/92	issue price £ 10.7
Put 2200 maturing 30/06/92	issue price £ 21.3

Reuters pages SGECH

\* Except under extraordinary circumstances and subject to market conditions.

Warrants involve a high degree of risk, including the risk of expiring worthless. Investors, therefore, should be prepared to sustain a total loss of the purchase price of their warrants.

Société Générale is a member of TSA and AFBF. Société Générale Acceptance NV is not an authorized person for the purpose of the Financial Services Act 1986.



LET'S COMBINE OUR TALENTS.



New Issues

December 20, 1990

## Federal Farm Credit Banks Consolidated Systemwide Bonds

**7.00% \$1,125,000,000**  
CUSIP NO. 313311 XG 2 DUE APRIL 1, 1991

**7.00% \$845,000,000**  
CUSIP NO. 313311 XP 2 DUE JULY 1, 1991

Interest on the above issues payable at maturity

**7.05% \$365,000,000**  
CUSIP NO. 313311 XW 7 DUE JANUARY 2, 1992

Interest on the above issue payable July 2, 1991, and at maturity

**Dated January 2, 1991 Price 100%**

The Bonds are the joint and several obligations of the Banks of the Farm Credit System and are issued under the authority of the Farm Credit Act of 1971. The Bonds are not obligations of and are not guaranteed by the United States Government.

Bonds are Available in Book-Entry Form Only.

## Federal Farm Credit Banks Funding Corporation

10 Exchange Place, Suite 1401  
Jersey City, New Jersey 07302  
(201) 200-8000



This announcement appears as a matter of record only.

### Notice of Interest Rate

To the Holders of

## The United Mexican States Floating Rate Bonds Due 2019

NOTICE IS HEREBY GIVEN that the interest rate covering the interest period from December 17, 1990 to June 17, 1991 is detailed below:

Designation	Rate	Interest Amount	Interest Payment Date
USD Unsecured Bonds	8.575 Pct. P.A.	U.S. \$42.94 Per U.S. \$1,000	June 17, 1991



**BANCO INTERNACIONAL**  
NEW YORK AGENCY,  
FISCAL AGENT

December 17, 1990

### Notice of Interest Rate

To the Holders of

## The United Mexican States Collateralized Floating Rate Bonds Due 2019

NOTICE IS HEREBY GIVEN that the interest rate covering the interest period from December 17, 1990 to June 18, 1991 is detailed below:

Series Designation	Rate	Interest Amount	Interest Payment Date
DMK Discount Series	10.2438 Pct. P.A.	DMK \$2.02 Per DMK \$1,000	June 18, 1991

December 21, 1990

CITIBANK, N.A., Agent

### NOTICE TO HOLDERS OF



## ITOMAN & CO., LTD.

- U.S. Dollar 100,000,000 - 3% per cent. Guaranteed Bonds 1992 with Warrants
- U.S. Dollar 250,000,000 - 4% per cent. Guaranteed Bonds 1992 with Warrants
- U.S. Dollar 200,000,000 - 5% per cent. Guaranteed Bonds 1994 with Warrants

to subscribe for shares of common stock of Ito Man & Co., Ltd. (the "Company")

- The 123rd ordinary general meeting of shareholders of the Company held on 28th June, 1990, adopted a resolution to change the corporate name of the Company. In consequence of such resolution, notice is hereby given as follows:
- Effective as from 1st January, 1991, the corporate name of the Company will change to ITOMAN CORPORATION.
- The Captioned Bonds and Warrants will remain listed on the Luxembourg Stock Exchange under the Company's previous corporate name but followed by the new corporate name. Each new notice to the holders of the Bonds and Warrants will contain both names.

ITOMAN & CO., LTD.  
By THE SUMITOMO BANK, LIMITED  
(as the Principal Paying Agent)  
Dated 24th December, 1990

## Regus

Your office in  
PARIS LONDON  
BRUSSELS MADRID  
BERLIN WARSAW  
COPENHAGEN NEW YORK  
WASHINGTON D.C. LOS ANGELES  
SAN FRANCISCO

Immediately available. Fully furnished and equipped offices. Secretarial support services. Conference & Meeting Facilities. Prestigious Locations.

Tel London +44 71 753 3333  
Telex 95 5 555555  
U.S.A. Toll Free 800 778 8330

## Free hand delivery service

Free hand delivery service for all subscribers who work in the business centres of

MALMÖ,  
STOCKHOLM  
OR  
GOTHENBURG



Stockholm  
(08) 797-9670

And ask  
AB Skandit  
for details.

FINANCIAL TIMES

## Have your FT hand delivered

... at no extra charge, if you work in the business centres of

HELSINKI  
AND  
ESPOO

Helsinki  
(90) 694 0417

And ask  
for details.

FINANCIAL TIMES

## EUROPEAN RELOCATION

The FT proposes to publish this survey on

June 17th 1991.

It will be of particular interest to the 61,000 businessman involved in decision making about Office Property who are also regular FT readers. If you want to reach this important audience, call Hugh Westmacott on 0532 454969 or fax 0532 423516.

FT SURVEYS

## Arts Week

F/Sa/Su M/Tu/WTh

21/22/23/24/25/26/27

EXHIBITIONS

### London

Hayward, Jasper Johns. Retrospective of the American artist. South Bank. Daily. Late closing Tue and Wed. Royal Academy. Egon Schiele and his contemporaries. Major exhibition of Viennese paintings, including Kokoschka and Klimt. Daily. Ends February 17.

### Paris

Carte blanche et monuments sold in museums and metro stations enables visitors to avoid queues at 60 museums and monuments, including the Louvre, Musée d'Orsay, Musée de l'Homme, Grand Palais, Simon Vouet (1590-1645). The exhibition brings together paintings, drawings and tapestries by the Paris-born artist whose vast compositions decorated palaces and churches at the time of Louis XIII and Richelieu. Having returned from Italy inspired both by Caravaggio's realism and by the Venetians' luminosity of colour, Simon Vouet's influence spread through his pupils beyond his time and across frontiers. Closed Tue, Wed late closing night. Musée d'Orsay. From Monet to Matisse. The museum's acquisitions over the last seven years comprise paintings and drawings, photographs and furniture with an exceptional ensemble of Galle vases. Rue de la Harpe 4949414. Closed Mon. Ends March 17.

Le Louvre. Recent acquisitions of the Department of Objects d'Art. 15th exhibits of medieval ivories and goldsmiths' work, of renaissance bronzes, enamels and majolica and of 18th century furniture, tapestries and porcelain - many of which are royal gifts or royal possessions - have come to enrich and to complete the museum's collection. Hall Napoleon, closed Tue, Wed, ends January 31.

Conciergerie. Saint Bernard et le Monde Cistercien. In the thirteenth public hall of the ancient palace of the Capetians, an exhibition exhibiting and didactic at the same time celebrates the 800th anniversary of the saint's birth. Illuminated manuscripts and stained glass windows, scale models of churches and a huge wine press bring to life the religious fervour of the contemporary yet self-supporting order.

Ends February 24. Musée Marmottan. Goya. Monet's museum plays host to four cycles of 216 engravings by Goya on loan from the Fundación Juan March. There are masterful renderings of bullfights, of lecherous men ogling young beauties abetted by harlots, there are monsters born from Goya's nightmarish imagination (87 3667).

Miss Saigon (Drury Lane). Spectacular and successful musical about a love story between an American GI and a Vietnamese girl during the fall of Saigon in 1975 (071 838 8100). Into The Woods (Phoenix) Julia McKenzie shines as the witch in Stephen Sondheim's companion piece to the fairy tale. The story is more memorable than a story-line that descends into reclamation and chaos as the characters' dreams turn sour (867 1004). Cat New London. The formula of T.S. Eliot words, Lloyd Webber music and felix dance has made this Britain's longest running musical (405 0022).

The Rocky Horror Show (Piccadilly). Revival of the 1970s classic, directed by Robin Lefevre (071 867 1112).

### New York

Falsetoland (Lucille Lortel). It will be known as the first musical about AIDS hitting New York but it goes much further than that, showing the effect

this time about media manipulation (867 3667).

Miss Saigon (Drury Lane). Spectacular and successful musical about a love story between an American GI and a Vietnamese girl during the fall of Saigon in 1975 (071 838 8100).

Into The Woods (Phoenix) Julia McKenzie shines as the witch in Stephen Sondheim's companion piece to the fairy tale. The story is more memorable than a story-line that descends into reclamation and chaos as the characters' dreams turn sour (867 1004).

Cat New London. The formula of T.S. Eliot words, Lloyd Webber music and felix dance has made this Britain's longest running musical (405 0022).

The Rocky Horror Show (Piccadilly). Revival of the 1970s classic, directed by Robin Lefevre (071 867 1112).

### Washington

Grand Hotel, the Musical (Opera House). Tommy Tune's five Tony

### MUSIC

London. London Concert Orchestra conducted by Philip Simms, with soloists and choir. Christmas concert. Royal Festival Hall (Sun. 3.15pm and 7.30pm) (071-229 8500).

### Paris

Christmas vigils and midnight mass with Sacre Coeur madrigal, Naji Hakim (organ), Alain, Bach, Halkin, Monteverdi, Poulenc (Mon) Sacre Coeur Basilica of the Holy Spirit (423-4300).

### Brussels

RTBF Symphony Orchestra conducted by Andre Vandenberghe (soprano), Willy Deloge (violin) and the RTBF Alliance Chorus conducted by Andre Vandenberghe

## ARTS

graphs which have come to enrich, in lieu of death duties, the French national collections. The exhibition begins with the blue period and ends with the obsessive erotic works of Picasso's last 10 years. A period whose importance has only recently been recognised. Closed Tue, late closing Wed, ends January 14.

### Brussels

Galerie Iy Brachot. An exhibition to celebrate its 75th anniversary: contemporary paintings. Galerie de la COCER. The Belgian Dynasty and Belgium's cultural Development. Daily. Palais des Beaux-Arts. 5 million years: The Human Adventure. Man's evolution seen through 200 Paleontological exhibits. Daily, ends December 30. Musées Royaux d'Art et d'Histoire. Inca-Peru an exhibition that traces the evolution and decline of the Inca culture through 450 artefacts. Closed Monday, ends December 31.

### Madrid

Centro de Arte Reina Sofia. After undergoing seven months of major reforms the centre reopens as Spain's "national" contemporary art museum. Memory of the Future. Italian art 1940-1994 is the most comprehensive show organised to date on 20th century art.

Museo Nacional Centro de Arte Reina Sofia. Giacometti. Undoubtedly the most important retrospective organised to date of this Swiss artist. Some 800 works are on show including drawings, paintings and sculptures - half of these have never been publicly exhibited before.

### Barcelona

Museo Picasso. Homage to Jacqueline - between 1954 and 1970 Jacqueline Roque was a constant source of inspiration for Pablo Picasso, they married in 1953. The exhibition brings together some 150 works including portraits, paintings, sculptures, prints and pottery, in an important retrospective of the last 20 years of Picasso's artistic life and homage to his favourite model. Ends January.

### Rome

Spanish Academy. Small but delightful exhibition of works lent by the Barcelona Museum, at present undergoing restoration. All the works are of high quality, and offer astonishing contrasts of style from Zurbarán's sugary charm to El Greco's fierce mysticism. Included are two Italian works: Tintoretto's Portrait of a Gentleman and Bassano's Crucifixion. Ends January 8.

### Villa Medici

Jean-Henri Fragonard and Hubert Robert. Two large and fascinating exhibitions (roughly 200 drawings and paintings) which offer a comparison between these two very different artists, often depicting the same landscape. Fragonard appears extraordinarily modern using impressionist techniques 100 years before the term was coined. Ends February 24.

### Berlin

Brucke Museum, Bismarckstrasse 9. Around 120 master prints

on a larger circle of people, who include a boy having a bar mitzvah and his parents, all three of them (924 5762).

Grand Hotel (Martin Beck). Tommy Tune, Broadway's present musical director, directs this remake of the Garbo film to shake the bones of this inert depiction of lives cross-crossing in an elegant, but somewhat random setting (245 0102).

Cats (Winter Garden). Still a sell-out, Trevor Nunn's production of T.S. Eliot's children's poetry set to music is visually startling and choreographically felix (235 2222).

Gypsy (St James). This 30th anniversary production is a reminder of the heyday of the American musical with its memorable tunes after memorable time, as well as a powerful plot about the ambitious stage mother who encourages her daughter into burlesque (245 0102).

### Washington

Grand Hotel, the Musical (Opera House). Tommy Tune's five Tony

and Les Chantres de Notre Dame conducted by Robert Mertens. Vivaldi, Villa-Lobos, Bach, Stravinsky and excerpts from Brahms's Ein deutsches Requiem, Berlioz's l'Enfance du Christ and Handel's Messiah (Sat). Eglise Notre-Dame de Lourdes (423 12 91).

Monnaie Symphony Orchestra conducted by Sylvain Cambreling with Margaret Jane Way (mezzo), Alicia Nafé (mezzo), Josef Protschka (tenor), Kurt Streit (tenor), Andrea Rose (soprano), Schumann's Das Paradies und die Peri (Wed). Palais des Beaux-Arts (507 82 00).

### Antwerp

Royal Flanders Philharmonic conducted by Michael Schonwandt with Amanda Roocroft (soprano), Sibyllus Britten and Sibyllus (Fri). De Singel (03-245 30 00).

### Amsterdam

Royal Concertgebouw Orchestra conducted by Riccardo Chailly, with Hans Peter Blochwitz (piano) and choir. Liza (Tue), Concertgebouw (718 345).

### Netherlands

Philharmonic conducted by Hartmut Haenchen, with Hakan Hardenberger (trumpet), M. Haydn, Mozart, Haydn, Strauss (Wed). Concertgebouw (718 345).

### Utrecht

Netherlands Philharmonic conducted by Hartmut Haenchen, with Hakan Hardenberger (trumpet), M. Haydn, Mozart, Haydn, Strauss (Fri). Vredenburg (718 345).

### Frankfurt

Alte Oper. Bernstein's West Side

Story with the entire original Broadway production directed and choreographed by George Robbins (all week).

### Cologne

Philharmonie. Handel Festival Orchestra Halls, with singers Juliane Claus, Annette Markert and Axel Koehler with an all Handel programme (Wed).

### Bologna

Gianluigi Gelmetti conducting Weber and Mahler, with contralto Christa Ludwig and tenor Jon Fredric Zest (Sun). Teatro Comunale (523959).

### Madrid

Spanish National Orchestra and Choir conducted by Alberto Blanco, Mendelssohn programme (Fri, Sat, Sun). Auditorio Nacional de Musica (337 01 00).

### Leipzig

Radio Orchestra and Choir conducted by Max Pommer, Handel's Messiah (Sat). Auditorio Nacional de Musica (337 01 00).

### New York

New York String Orchestra conducted by Alexander Schneider. Mixed programme (Mon). Carnegie Hall (247 7400).

### New York

New York Chamber Symphony conducted by Jaime Laredo, Bach (Thurs). Kaufmann Hall (698 1100).

### Washington

New York String Orchestra conducted by Alexander Schneider. Mixed programme (Wed). Kennedy Center Concert Hall (457 4600).

Hand - Delivery now available

WARSAW DAY A

REST OF POLAND DAY B

For subscription details contact Nina Kowalewska in Warsaw

Phone 48-22-489787

or Andrew Taylor in Frankfurt

Phone 49-69-7598118 Fax 49-69-722677

FINANCIAL TIMES



# *The Nutcracker*

**COVENT GARDEN**

A black and white photograph of a woman in a dark, long dress sitting at a piano, looking down at the keys. The image is grainy and has a high-contrast, almost stencil-like quality. The woman is positioned on the right side of the frame, facing left towards the piano. Her dress is dark and voluminous, with a full skirt. The piano is on the left, and the background is dark and indistinct.

fearless character to defy the world and boldly and lovingly acknowledge his love-child – as Wagner acknowledged the children that Cosima von Bülow bore him? But then... Well, whether they decide to explore the full implications or try to dismiss the evidence, Verdi's biographers and interpreters are going to be kept busy.

Santa had been born and then disposed of, he sent to Piave, in Venice, a desperate letter about the death of his mother's illness, the quarrel with his father, and the "crossroad so dreadful that from it I see no way out." Years later, he composed two poems, *Ballo* and *Forza* — about the vanity of attempting deception and disguise, and seeking to evade responsibility.

It is hard to fit the emotions fit Verdi's donations and bequest to infant institutions. In the town where Santa and her children lived are perhaps a pointer. That "Streppini" and "Stroppellini" are delinquent, heedless, no coincidence, is suggested by the fact that Stroppelli's firstborn, Camillino, was registered as "Strepodi," while she herself, in 1840 used the name *Stroppella* and her name-rhyme mail in secret.

## archives

### ary process

The London end of VASAR operates in the basement of the NCA. Amidst a battery of computers a painting rest on an easel. Opposite, mounted on a motorised frame, is a small camera with six antennae like ropes of onions. These have lights attached and the position and lighting level for the painting is recorded with great precision.

The camera was developed by the Munich Technical University. It is operated from a computer and grinds notably

*Russ Abbott's Palladium  
Madhouse*

There is no pantomime this Christmas at the Palladium, but does that matter? The Palladium was never the place for true-blooded panto anyway. What the Palladium used to do in pantomime is what it does most of the rest of the year — showbiz. And this Yuletide, in Russ Abbott's Palladium Madhouse, that's what it's offering again.

ries me so far. Russ Abbott knows things turning into a much more conventional figure than the more I hope, and the Palladium show around him is very con-  
fident. He should be a success. Everything is fast, slick and competent. The entertainment doesn't build, it just simmers its audience at a steady bubble all evening long. Dancing, juggling, Abbott himself is a consummate pro. He rattles off patter—often hilarious nonsense—patter—at brilliant speed. He laughs. (When he laughs the old back into the orchestra pit, we have the more amusing he himself has taken into it, astounding flying leap into it, just minutes before.) He's a real drummer. And he's versatile.

But he's not individual enough to be one of the great comedians. He has good script-writing but his material could belong just as well to any other comic. (Some of them have probably done the rounds.) This becomes more obvious as the show goes on. He's at his most anonymous of all when he appears as himself at the end, delivering a rapid-fire series of stand-up comic jokes. True, some jokes are good. But by that point the audience has seen so much of the Madhouse that only Abbott could be presenting it's given way to standard comic routines and standard Faldium razzmatazz.

**Alastair Macaulay**

At the Palladium, as anywhere, Russ Abbott is a genial madcap. He pops up in scene after scene, disguise after disguise, accent after accent. One moment he's a smooth operator thrown out of his job for schemingness, the next he picks up the only woman in town who's sorry for him and hurries her into the orchestra pit. Here he's a lank-haired Prince in *Swan Lake*, there he's a spherical Dumpy Dumpty song-and-dance man, and the next he's a dumb? butch or scraggy? efficient or inept? You keep revising your opinion.

In one sketch he's a radio sound effects man who's all set up to accompany *Escape from Svalak III*, only to find that he has to improvise through the performance of the *Evil*. This is quintessential Abbott, but so is his next number, when, to 007 music, he's Secret Agent Basilidon Bond... Irresponsible, irresponsible, irreverent, anti-social, he seems to be a classic figure of antic postmodernism — a *Eulenspiegel* or *Trickster* — and that's what I want to relish, his antics along these lines.

But that enjoyment only car-

## Saleroom turnover down

Yesterday it was Sotheby's turn for its tale of woe about the poor state of the art market. Turnover for the three months to December was 57 per cent down in sterling, from £167.3m to £411.5m (30 per cent down in dollars, from just over \$2.5bn to \$751m). The out-turn was marginally worse than Christie's figures released on the same day, which showed a 50 per cent sterling fall to £384m. Once again the collapse was concentrated on the post-1875 picture market. Sotheby's turnover in the post-1875 section fell a decline of 17.5 per cent in sterling and 23.6 per cent in dollars, to £10.5m and \$32.5m respectively, the lowest performance since 1969. The sale room was also the worst performing in the second best year in the art market but even so the collapse in the autumn must be worrying. Looking on the

best year ever and that certain markets such as antiques, books, records, paintings and Latin American pictures showed a gain on 1969.

Meanwhile back in the real world, Christie's South Kensington auctioneer said that Indiana Jones (really Harrison Ford) used to great effect in his movies for £12,650, double the high estimate, to the Hard Rock Cafe, which is having a successful memorabilia auction.

The Jewish marriage contract between Marilyn Monroe and Arthur Miller went within 10 minutes for £150 when the black skull helmet worn by Death Vader in the movie *Return of the Jedi* did well at £25,240. James Dean's wallet sold for £8,665; Tommy Cooper's joke cue cards for £6,660 and a shirt worn by Rudolph Valentino for £4,400.

**Antony Thornicroft**

## WNO threatens closure

The Welsh National Opera is contemplating closing down by the summer of next year unless it receives more subsidy. Alone among the major opera companies, it failed to receive Enhancement Fund money from the Arts Council this week. It had asked for £500,000, but only got a basic 8 per cent rise in its £2m grant. The WNO spends 70 per cent of its time touring in England, but the Arts Council of Great Britain maintains that, as far as extra Enhancement cash is concerned, it should look to the Welsh Arts Council. The Arts Council has come up with £175,000 of a total allocation

tion of £400,000) but the WNO thinks its contribution to opera outside the Principality should also be recognised.

Its total turnover is around £200,000 of which almost a half comes from box office, sponsorship, etc. Its notice of closure would be a shot across the bows of the Arts Council in the current economic climate it should not be taken lightly. It can't cut down on its performances that reduces its grant - so if the Arts Council of Great Britain wants this respected company to survive it should supply more money to come up with an alternative solution. A.T.

## December 21-27

## Berlin

**London**

**Ballet.** The Royal Ballet succumbs to yuletide with *Nutcracker*. London City B proposes its new *Cinderella* night except December 24; English National Ballet op a traditional season at the Festival Hall with Schaufelsohn's version of *The Nutcracker* - not recommended.

**Paris**  
**Bastille Opéra.** The contralto singing the title role in Opéra's *Figaro's Hochzeit* is conducted by Gabriele Ferro in Frigerio's decors, with Feri Furlanetto as Figaro and J. Rodgers as Susanna (400116).

**Brussels**  
The Mousse Opera in *Me*  
by Arrigo Boito (concert v  
conducted by Emil Tchaka  
with Jose Van Dam, Wiesl  
Ochman, Margaret Jane W  
Elzbieta Ardam, Franco C  
Palais des Beaux-Arts (307  
50)

**Musiektheater.** The National Ballet in *Swan Lake* choreographed by Van Dantzig and Schayk. Netherlands Opera a co-production with English National Opera of *A Masked Ball*, conducted by Michael

**Ballet Lirico Nacional dan**  
*Concertin Minidriol. Sanyu*

**Berlin**  
Opera. The Magic Flute is a well done repertoire performance. *Daenerys Undaghest* will be conducted by Hans Martin Rabenstein with Karan Armstrong and Iris Vermillion. *La bohème* in Goetz Friedrich's production features Eva Johansson, Gwendolyn Bradley and Dones Ghimlyan. *Die kusten weder von winden* rounds off the week.

**Opera.** A Josef Protschka lieder recital, accompanied at the piano by Helmut Deutsch with Schubert's "Die Schoene Muellerin". Onegin, choreographed by the late John Cranko. The magic flute. *Hansel und Gretel* is well sung by Gabriele Rosemanith and Olive Fredricka.

**Cologne**  
**Opera:** *The Magic Flute* brings Elizabeth Carter, Machikoobata, Robert Bork, Herbert Lippert and Dieter Schweißkart together. *La bohème* has fine interpretations by Nova Thomas as Mimì and Fernando de la Mora as Rodolfo.

**Bonn**

**Opera.** *Ariadne auf Naxos* stars Eva Marton, Julia Connell, Michael Sylvester and Christian Boesch. *Der Hussack* has wonderful Yuris Varnos choreography.

**Opera.** *La Bohème* has a first-rate cast led by Natalia Tretiakova.

Angela Maria Blas, Giacomo Aragall and Wolfgang Brendel. *Der fliegende holländer* is respectable with Bernd Weikl, Julia Varady, and Jaako Ryhänen. Further offered *Haensel und Gretel* and *Cinderella*.

**Frankfurt**  
Opera This weeks performances include the ballet premiere of *The Sound of One Hand Clapping*, choreographed by Jan Fabre. *Macbeth* with Roslind Plowright in the title role and the last *Der fliegende Holländer* production.

**New York**  
Metropolitan Opera. *Faust* continues, conducted by Thomas Fulton in Harold Prince's production with Diana Soviero, Neil Rosenshein and Samuel Ramey. Marilyn Horne, Chris Merritt and Samuel Ramey perform in John Copple's new production of *Baroque!* [Seminole.com](http://Seminole.com)

in *Il castello di Carmagnola* conducted by James Conlon. Julius Rudel conducts Dino Yannopoulos's production of Giordano's *Andrea Chénier* with Aprilé Mill and Sherrill Milnes (382 6000). New York City Ballet. *The Nutcracker* takes over for its annual appearances. New York State Theatre, Lincoln Center (496 0600).

**Chicago**  
Lyric Opera. Tatiana Troyanos has the title role in *Carmen* with Neil Shicoff as Don Jose, conducted by Eduardo Mata. Leo Nucci sings the title role of *Rigoletto* in Sandro Sequi's production conducted by John Fiore. *Chris, Cross, Cover* (232-2144).

**Hand - Delivery  
now available in  
WARSAW  
DAY A**

**REST OF POLAND  
DAY B**

**For subscription details and more  
information contact Nina Kowaleska  
in Warsaw  
Phone 48 - 22 - 489787**

**or Andrew Taylor in Frankfurt  
Phone 49 - 69 - 7598118  
Fax 49 - 69 - 722677**

The logo for the Financial Times, featuring the words "FINANCIAL TIMES" in a large, bold, serif font, with "LONDON'S BUSINESS NEWSPAPER" in a smaller, sans-serif font below it, all enclosed in a rectangular border.



# The end of perestroika

# The OECD's Xmas present

OECD silver linings always have a cloud. The main risks, it remarks, "would appear to lie largely on the downside". Indeed, they do. Quite apart

Between them, they reckon they have the financial and organisational skills to give the new company a strength of management which is

**Gorbachev has lost his foreign minister and closest colleague. Is this the price of keeping the Soviet Union together, asks **Quentin Peel****

# Dissent on road to dictatorship

---

---

***OBSERV***



**ER** its independence was  
important than pie  
someone at least o

was less  
ticking  
in making

---

But others have made the break into the wider fields of commerce and politics. Gordon (now Lord) Richardson, a former governor of the Bank of England, and Roy (now

hours after Guilhaume's resignation on Wednesday to agree on Bourges, who has been passing time since his failure in 1988 by running Radio Monte Carlo. Perhaps the authority decided negative

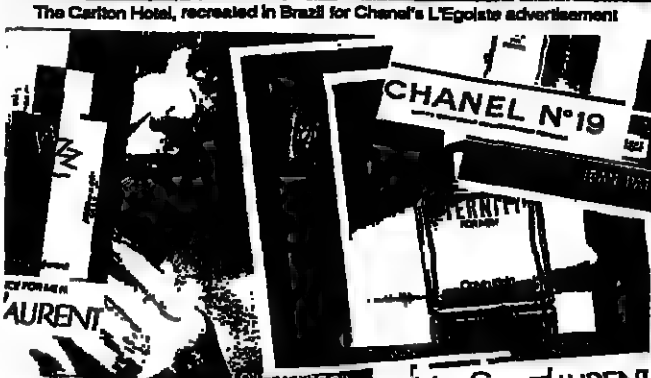
arrived in Oxford. On leaving Moscow she was officially advised to bring some food with her because, with her currency allowance of only £40, she wouldn't be able to afford to eat here.

Utrecht, the Netherlands, december 1990



# On the scent of seasonal success

As recession deepens, the perfume industry is in turmoil this Christmas, says Alice Rawsthorn



The Carlton Hotel, recreated in Brazil for Chanel's L'Egoiste advertisement

Successful scents are extremely lucrative. Elizabeth Taylor's *Passion*, launched in 1987, makes profits of \$70m a year. Chanel No5 has been a best-seller since its introduction in 1923, as has Nina Ricci's *L'Air du Temps* which came out in 1948. Both scents still muster sales of about \$20m a year.

The other best-sellers in women's scents are Guerlain's *Shalimar*, Christian Dior's *J'adore* and Avon's *Gloria*. The leading men's fragrances - Estée Lauder's *Aramis* and Cosmair's *Drakkar Noir* - have sales of about \$20m.

The prospect of owning another Chanel No5 inspired 120 launches in the US alone in 1988 and 59 last year, according to the Fragrance Foundation in New York. This year has produced another crop of scents, including L'Egoiste from Chanel and Lagerfeld's *Photo*, both for men, and Bill Blass's *Basic Black* for women. Estée Lauder is working on a launch for next year as is Unilever, which plans to follow *Fascination* with a new Elizabeth Taylor scent, *White Diamonds*.

"There are so many new launches that the market is tremendously cluttered," says Ms Jeanette Wagner, president of Estée Lauder's international division. "It requires enormous expenditure to break through that clutter."

The industry is now trapped in a vicious cycle of increasingly extravagant marketing programmes. Advertising budgets have rocketed. The fragrance companies pay less fees to secure famous models for their ads. Linda Evangelista appears for Fendi by Guy Laroche, Cindy Crawford for Helmut and Claudia Schiffer for Guess. At the other end of the market, David Lynch made the footballer, can be seen brandishing a bottle of Unilever's *Brut* aftershave on billboards all over Britain.

The companies also fight over fashionable film directors. Jean-Paul Goude directed the launch commercial for L'Egoiste. David Lynch made the latest *Obsession* campaign.

No expense is spared on the ads themselves. The L'Egoiste advertisement is set in the

nardo, where products not only cost more to launch but are less likely to succeed, has raised the stakes in the perfume industry and is intensifying the pressure on smaller players.

The small companies are further handicapped by the changes in distribution. Fragrances are now sold to mainstream retail outlets, such as chemists, as well as to department stores. The large fragrance houses, such as Unilever and Revlon, have the advantage of established contacts with these mainstream outlets through other products.

This would have made life difficult enough for the small players in the days when the fragrance market was buoyant. As the market slows down, it may prove devastating.

The recession in the US, which accounts for half of the world market, has already taken a toll on sales. Scents, after all, are exactly the sort of discretionary purchases which suffer when people have less money to spend. There is still some growth in the men's market, but sales of women's fragrances have fallen this year. The UK and Australian markets are in a similar state.

Business is still resilient in continental Europe and most manufacturers are experiencing modest growth in the embryonic Japanese market. However this growth will not be sufficient to offset the slowdown in the US.

The market is also becoming more complex. The fact for celebrity scents is over. The new trend is the return of the classics. Ms Lorna McKnight, perfume buyer at Harrods, says the best-sellers this Christmas are Chanel No5 and Joy from Jean Paul Goude.

This includes everything from employing armies of sales assistants to spray shoppers when they walk into stores, to providing free samples.

"The advertising costs are crazy," says Mr Shure of Franchete. "Promotion is even worse. At least advertising generates long-term brand awareness. All promotion does is build short-term sales for the retailer. It is the cancer of the industry."

Once the launch is over, perfume companies spend heavily again to persuade people to buy another bottle of their scent in its second year. If the scent maintains its sales for a second successive Christmas it will recover its launch costs. If it not, it has probably flopped.

The success rate is shrinking. There are now so many new scents that only one in five succeed, according to Prudhomme, compared with six out of 10 five years ago. This ac-

counting market, ferocious competition and escalating entry costs - there is still money to be made in perfume. There probably always will be, at least for as long as someone is willing to spend \$1,000 on a single bottle of Chanel No5.

## LOMBARD

# The UK and the ERM: setting the record straight

By Martin Wolf

THE heady days of the "British miracle" seem long past. Instead, we have recession, inflation at 10 per cent, and rising unemployment; in short, another bout of the British disease. When things go so badly wrong, someone has to take the blame. The former prime minister is the favoured culprit and her refusal to allow sterling's entry into the exchange rate mechanism of the European Monetary System in 1986 the alleged offence.

St Geoffrey Howe, for example, under whose determined chancellorship inflation was reduced from a peak of over 22 per cent in 1980 to below 5 per cent in 1984, remarked, in his resignation speech in the House, that "it is a practical conclusion [that] entry into the ERM would be an 'extra discipline' for keeping down inflation".

Mrs Thatcher's words, he said, "extra discipline for keeping down inflation" has only been achieved at the cost of substantial damage to her administration and, more serious still, to its inflationary achievement.

"For, as Mr Lawson has explained, the real tragedy is that we did not join the exchange rate mechanism at least five years ago. That was, as he also made clear, not for want of trying."

Mr Lawson has, indeed, made this view clear. Writing in the FT immediately after ERM entry in October he remarked that "no doubt the timing of ERM entry could have been better. It would undoubtedly have been better, for example, had we entered when I made my most determined effort to do so, towards the end of 1985, when UK inflation stood at the then European Community average of a little over 5 per cent and was coming down still further, and when the pound stood at some DM3.76. Had we done so, the subsequent sharp fall in sterling in 1986 would not have occurred, and we would have avoided the levels of inflation we have today."

Two questions arise. ● Would entry into the ERM at DM3.75 in 1985 have prevented the subsequent inflationary upsurge?

● Does the failure to enter the ERM explain that upsurge? Between December 1985 and the beginning of 1987 sterling

fell from DM3.75 to a low of DM2.75. This depreciation, of a little over a quarter, was widely welcomed at the time as a "non-inflationary devaluation" brought about by the collapsing price of oil. It was also the proximate cause of a subsequent economic expansion.

The question is whether ERM entry would have prevented the depreciation. One must remember the background. Unemployment went on rising until July 1986, to reach its peak of over 3.1m. Base rates were 10 per cent or more throughout 1986, while annual retail price inflation was only just over 3 per cent.

To have attempted to remain within an ERM band centred on DM3.75 would have required base rates higher than 10 per cent, perhaps hugely higher. Inflation would, without doubt, have been further reduced, but at a cost of greater increases in unemployment (or at best a reduction in the rate of growth of Gross Domestic Product, of 3.6 per cent in 1986 and 4.4 per cent in 1987, would also have been much lower).

With an election in the offing (and behind in the polls until a little while before it), would the government have been prepared to pay such a high price to keep sterling within its ERM band? It seems unlikely. The question is rather by how much less sterling would have been realigned than it was.

On this point, Mr Lawson has provided a clue. For, on March 11 1986, almost immediately after sterling was allowed to rise above DM3, Mr Lawson announced to the House of Commons (correctly, as it turned out) that any significant further rise in the value of the pound, especially against the D-Mark, was "unlikely to be sustainable". If a rate above DM3 was "unsustainable" in early 1986, one might also conclude that it is not far from the rate that the chancellor would have wished to see if sterling had been in the ERM.

The one way that the rate in March 1986 could have been significantly higher would have been if entry in 1985 had itself substantially altered the "sustainable" rate some two years later. But remember that the rise in unit labour costs in

manufacturing between the last quarter of 1985 and March 1986 was, in fact, only 2.7 per cent. How much better than this could it have been with ERM entry in 1985? It is almost inconceivable that DM3.75 would have been close to a sustainable rate in 1986, following 1985 entry, if DM3 was the sustainable rate in March 1986, without entry.

Thus a large realignment would probably have occurred, something that would have also been less unlikely at that stage of the ERM's history than it appears to be today. The exchange rate might well have ended up not far from where it did end up in mid-1986.

In the failure to enter the ERM make the subsequent economic upsurge inevitable? The answer is "no". How can former ministers argue that mistakes are justified by their failure to obtain the prime minister's agreement to a different policy that might have prevented them from making those mistakes? They seem to be denying their own free will.

If the UK has not had the success with controlling inflation that the Bundesbank has brought to Germany, the fault lies not in our stars (and not in failure to join the ERM), but in ourselves. After all, in the longer sweep of history the UK has a better counter-inflationary record than Germany.

In the case of policy after 1985 the results have, indeed, been tragic. The UK has lost some seven years in its battle to get inflation down to the German level. Much pain will now be suffered, because the economy is further away from that goal than five years ago.

ERM entry in 1985 would neither have been sufficient to lower inflation further, nor was it necessary to that end. ERM entry was simply one route by which that end might have been achieved. What was (and is) both necessary and sufficient is a government determined, in practice, not just in its rhetoric, to achieve lower inflation and sustain that achievement. For the wasted opportunity of the mid-1980s, all those in the government who embraced the pleasures of the time must be held responsible.

## LETTERS

### It's not too late to steal Labour's poll tax ideas

From Mr Bryan Gould, MP

Sir, I was intrigued by Philip Stephens's report ("Revised system of rates wins Whitehall's support", December 18) that "a return to a modified version of the domestic rating system has emerged as the favoured option in Whitehall at the start of the government's review of the community charge or poll tax".

We have known for some time, thanks to Mr Nigel Lawson's candour, that this is the Treasury's view, but if support is growing throughout Whitehall for a return to a version of the rates, this is encouraging news. A fair rates system is, after all, established Labour party policy - something Mr Stephens tactfully omitted from his report.

However, it seems this new consensus has not yet reached the department of environment. The singular feature of Mr Michael Heseltine's meeting with the local authority

associations on Monday was his failure to come forward with any idea of his own for the replacement of the poll tax. His refusal to commit the government to the abolition of this unjust and inefficient tax suggests his priority is to postpone decisions until after a general election. The consultations seem to be a delaying tactic rather than a genuine attempt to find a solution.

However, it is not too late to change tack. The government could still implement Labour's carefully phased proposals for the replacement of the poll tax with a modern and fair rates system so that, without further ado, people, businesses and local authorities can be relieved of the poll tax and the injustices and costs which it inflicts. The sooner they do this, the better it will be for all.

Bryan Gould, MP  
shadow spokesman on the environment  
House of Commons.

### Perhaps audits should go to auction

From Mr J. Dennis Henry

Sir, Recent articles by David Waller ("Labour studies plans to overhaul audit practices", and the Accountancy Column, December 10 and 18) and Barry Riley ("The long view", December 9) have examined the breadth and quality of the service provided by auditors.

Analyses have been made on another aspect of audits: their cost to shareholders, using the PE International Database. They have shown widely varying audit fees among 250 of our largest industrial and commercial firms.

One analysis compared audit fees across all sectors. To reduce the effect of scale, the companies were placed in bands of similar size:

Sales - £m	Audit fees £
Over 5,000	2000 7,000
2,500-5,000	200 3,500
1,000-2,500	80 2,464
500-1,000	40 1,500
250-500	38 804
125-250	36 601

This means that what took

one day to audit in one of the largest companies took seven weeks to do in another.

This analysis showed that retail companies tended to have low audit fees and engineering companies higher ones. Therefore, these two sectors were analysed separately using the cost per million pounds of sales as the criterion to show:

	£ per £m sales
Min	Max
Retail	37 490
Engineers	508 1,212

Perhaps engineering companies are harder to audit than retailers, or are the retailers better buyers? Even though what took one day in one retailer needed almost 12 days in another.

One possible conclusion from the above is that some companies are much better organised to be audited than are others.

Within the largest auditing practices, there has been a large difference in their increases in fees to their clients. Their overall average increase in fees over one year was 33.2 per cent; one practice averaged only 6.2 per cent and another 21.6 per cent. In both cases this was for exactly the same clients year on year.

Further research is continuing into these variations. The results, so far, are interesting.

Should the last item at most AGMs be changed from the appointment of the auditors to the Dutch auction of the audit? J. Dennis Henry  
director, business performance,  
PE International  
7 Clairmont Gardens  
Glasgow G3

### Software copyright is a misunderstood issue

From Mr Abram E. Azagury

Sir, I was really surprised by Paul Abraham's article ("The exaggerated cost of software", December 4), particularly as it appeared so soon after our decision to reduce the recommended retail price of SuperCalc-5 (our spreadsheet) from £396 to £79.

One motive for our decision was our conviction that the number of units sold by ourselves (more than 3m) and on a worldwide basis (20m) has not been reflected in the price. The significant economies of scale

have not been passed on to the end user.

While Mr Abraham makes very valid points in this respect, I cannot condone as readily as he does the breaches of copyright laws by so many users. It is dangerous to oversimplify an issue to this extent, particularly when we all know that effective software protection seems to elude us.

For this reason, Computer Associates is strongly committed to pursuing vigorously, in conjunction with the Federation of Software Theft,

any breach of copyright of our products.

We believe the software copyright issue has been totally misunderstood; indeed, the recent proposal put forward at the European Commission emphasises the amount of work still needed to ensure that the software industry, which is still in its infancy, is not destroyed by large corporations.

Abram E. Azagury,  
Computer Associates,  
188/187 Bath Road,  
Slough, Berks.

### Defensive response to pay talk suggestions does not help the debate

From Mr Geoffrey Hulme

Sir, The CBI reply ("Pay bargainers should beware pitfalls of RPI", December 17) to your leader ("Adapt now or pay later", December 7) illustrates what I suspect is a British weakness: intellectual laziness combined with debating skill.

Someone makes a suggestion for helping to resolve a long-standing problem - in this case adopting a forward-looking approach to pay settlements, in order to help close a widening pay/productivity gap

and to contribute to the necessary adjustment to ERM. People with key responsibilities might be expected to think through the suggestion and improve on it, prefer to seize on and overstate a possible weakness; potential advantages are ignored; clichés are brought out about the working of competition in the trading sector; conscience is salved by ineffectual exhortation; and complacency can continue to rule until there is a crisis.

The French, with their

greater intellectual energy, have not found all the answers - and they still have higher unemployment. They have been scoring more highly on reducing inflation and maintaining GDP growth and they did introduce a forward-looking approach to inflation. With inflation falling and the problems and opportunities of ERM 1992, switching to a forward-looking approach in the UK now could provide an opportunity which is relatively painless and nationally advan-

teous. Few people want to go back to rigid national pay policies (although these have worked better in Europe than generally believed) but it may still be worthwhile, as Professor Layard has suggested, thinking through national guidelines to help negotiators judge the wider effect of pay settlements.

Geoffrey Hulme,  
director, business performance,  
PE International  
7 Clairmont Gardens  
Glasgow G3

If you drink, please drink responsibly. We want you to enjoy this holiday season. But even more important, we want you to enjoy the next one.

SEAGRAM UNITED KINGDOM.







**DALE POWER SYSTEMS**  
0723 514141  
h growl Russia

**BREITLING**  
For nearest stockist, call 071-835 1229

# FINANCIAL TIMES COMPANIES & MARKETS

Friday December 21 1990

**WIPAC**  
Seasons Greetings

## INSIDE Top Swedish bank chief resigns

Rune Barneus, president of Nordbanken, Sweden's second-largest commercial bank, resigned yesterday. No reason was given for Mr Barneus's departure but Nordbanken is suffering badly at the moment from mounting credit losses caused by sliding share values and the continuing crisis among Sweden's finance companies that started in the early autumn. Tony Hagström, the bank's chairman, said that he "deeply regretted" the decision but he added that Nordbanken - 70 per cent of which is owned by the Swedish state - had "every reason to look to the future with confidence". Robert Taylor reports. Page 20

## Trouble on Tobacco Road

This has been the worst year ever for Brazil's tobacco industry. Growing conditions have never been so bad, production costs are rising and Brazil's latest economic package - the "Collor Plan" - has taken a harsh toll on the industry. All this means hardship for tobacco farmers and shrinking crops at a time when demand, led by that from eastern Europe, is far greater than anticipated. Page 29

## No seasonal cheer for Swedes

There is little Christmas cheer for Swedish investors. Having survived one of the worst years this century on the Stockholm bourse, investors are faced with a fragile and uneasy outlook. There may be long-term hope in the form of a strong government commitment to combat inflation and the public declaration that Sweden wished to join the European Community. But for the immediate future, there is little good news for investors. Robert Taylor reports. Back Page

## IMI on the move

The hostile bid by IMI for Birmingham Mint may appear ill-advised as the engineering group grapples with slower growth, not just in the UK but in the US and Australia. But Gary Allen, IMI's chief executive, is determined that the group should use the downturn to lay the foundations for future growth. While the economy looks to a halt, the bid shows that IMI is still on the move. Charles Leadbeater reports. Page 28

## Great Portland in Sears deal

Great Portland Estates, one of Britain's leading property investment companies, is buying 30 per cent of Sears, the UK clothing and footwear group. The purchase underlines Great Portland's view that the retail property sector will be the first to recover from the current UK recession. The deal, according to Richard Eshin, chairman (left), provides a strategic opportunity to expand and broaden the spread of the company's existing portfolio, and offers good growth potential. Page 25

**Market Statistics**

Base lending rates	26	London traded options	24
Benchmark Govt bonds	24	London traded options	24
FT-100 Index	22	Managed fund service	25-26
FT 100 bond index	23	Money markets	24
FT 100 share index	23	New int bond issues	24
Foreign exchange	26	World commodity prices	28
London recent issues	24	World stock mkt indices	27
London share service	25-27	UK dividends announced	28

## Chief price changes yesterday

FRANKFURT (DM)		LONDON (Pence)	
Basf	113.75	ICI	886
Bayer AG	113.75	M&G	100
Bayer AG	113.75	News Int	115
Bayer AG	113.75	Roche	77
Bayer AG	113.75	Schlag	236
Bayer AG	113.75	Turk	154
Bayer AG	113.75	Unilever	185
Bayer AG	113.75	Valeo	81
Bayer AG	113.75	Wellcome	341
Bayer AG	113.75		

## Pilkington is taking a hard look at itself as BTR raises its stake, reports Maggie Urry

There was a feeling of mystification at the head office of Pilkington, in the Lancashire town of St Helens on Wednesday. When the news came through that BTR had increased its stake in the glassmaker from 3.75 per cent to 4.04 per cent, Sir Antony Pilkington, executive chairman, and his board could not figure out what the industrial conglomerate could be up to. Four years ago, BTR bid £1.2bn (\$2.3bn) for Pilkington, St Helens - the town where Pilkington was founded in 1826 by the current chairman's ancestors - threw itself behind its largest employer. Despite large-scale redundancies during the 1980s, Pilkington still employs 5,400 people in the town. To many, St Helens is Pilkington, and vice versa.



Sir Antony Pilkington: "I believe that Pilkington is a good company in the best sense, not just a money machine"

## Glassmakers forced to reflect

So why should anyone want to take over Pilkington and how strong are the company's defences? Pilkington is the world's largest maker of flat and safety glass for the building and automotive industries, with 30 float plants around the globe. It has strong positions in many large markets - 55 per cent in the UK, and substantial shares in the US, Australia, Germany, South Africa, Brazil and Argentina. Making glass is a capital intensive, continuous process and the profit record is inevitably cyclical.

Over the last few years - largely since the BTR bid - the group has spent heavily on updating its assets, and is about to complete two new float lines in the UK and Germany. This means that no further new capacity will be needed for a while. Pilkington is a technical leader, known for its sizeable spending on research and development. The group's success was built on the invention of the float glass process by Sir Alastair Pilkington

in 1959. This method of manufacture - where the molten glass is floated on a bath of molten tin - was far superior to the old sheet process where molten glass was drawn up vertically. Pilkington has three new products or processes which Sir Antony believes could be as important as the float glass revolution: first, X glass, used in double glazing to give a much greater degree of insulation than ordinary glass; second, EZ-Kool glass developed in the US for the automotive industry. This reduces the transmission of both ultra-violet and infra-red light; and third, Pilkington techniques for bending and forming glass for the modern, aerodynamic shapes of cars.

Between its existing assets and its new products Pilkington would appear to have a bright longer-term future, despite the poor short-term outlook for earnings. But the City has heard "jam tomorrow" promises before and it has not seen much of a return on the £1.6bn spent since the BTR bid.

The US contact lens market meant that instead of growing at 10 per cent a year, it dropped sharply, as did Pilkington's profits from the business. Over the next few months, Pilkington will decide whether to stick with contact lenses and several smaller businesses or sell them. Sir Antony admits that Pilkington must take the same hard look at its loss-making or less profitable businesses as a predator would. But he will not speculate on how far a successful bidder could revive short-term profits by measures such as cutting research and development without damaging the group's longer-term prospects.

## News Corp shares fall on debt restructuring worries

By Tim Blue in Sydney and Stephen Fidler and Raymond Snoddy in London

SHARES in News Corporation, the Adelaide-based international media concern controlled by Mr Rupert Murdoch, fell by 20 per cent yesterday on the Australian Stock Exchange. They dropped to a five-year low of A\$4.35, from the previous day's close of A\$5.44. Later, its shares fell 42p, or 19.5 per cent in London to close at 173p, while in New York the group's American depository receipts (ADRs) slipped 3p to 57p by lunchtime.

His statement was in reply to an Australian Stock Exchange query after the group's share price fell to A\$4.25 in the morning on the local market. Mr Chegwinn said a large majority of banks and other lenders to News Corp had already indicated agreement to the terms of the group's proposals to restructure almost A\$9bn (US\$6.9bn) in debt. Bankers familiar with the News Corporation restructuring said some banks previously resisting the accord had now agreed, but others still wished to be repaid. Many have stipulated that their agreement is dependent on other banks not being paid back.

The agreement is necessary because the company is not expected to be able to refinance by raising new loans for the more than US\$2bn in debt maturing next year. There is no deadline for completion on the agreement, which looks increasingly likely that it will not be completed until next year. But every day that passes increases the risk that a bank with maturing debt will not agree to roll over the loan for another period. The Channel 4 programme also looked at how News Corp has used tax havens to avoid tax, perfectly legally, on the sale of Reuters shares, and how last year the group paid tax of less than 3p in the pound on its worldwide profits. Lex, Page 18 World Stock Markets, Back Page

## ECC gets go-ahead for US deal

By David Owen in London and William Duffice in Geneva

THE US Justice Department is to allow ECC, the leading English china clay group, to take over only the lion's share of Georgia Kaolin, the US china clays producer that it had agreed to buy back, stock and barrel from Asa Brown Boveri (ABB) for \$520m. Excluded from the deal will be Georgia's Dry Branch plant and reserves which contributed about 14 per cent of the company's pre-tax profits in 1989. The revised cost of the transaction will be \$340m.

The amended deal will substantially enhance ECC's US presence, taking it full-bloodedly into production of standard coating and filler clays, as opposed to the calcined, dehydrated and high-brightness clays in which its existing US businesses specialise. In undivided form, Georgia is one of the two largest US china clay producers with a market share of some 25 per cent.

Mr Andrew Teare, ECC chief executive, said yesterday that he was "extremely happy" with the revised transaction, asserting that the group was "achieving the long-term strategic benefits we had in the original deal for a very much lower consideration." He said that there was no particular downside to the amendments which will leave annual capacity of 800,000 tonnes in ABB's hands. The group's shares edged up in the settlement, advancing 5p in a declining market to 340p.

**MID WALES £2.50 sq.ft.**

**INCREASE YOUR PROFITS IN ONE BEAUTIFUL MOVE.**

By cutting your business overheads you could make money out of someone else's pocket and put it right back into yours. Mid Wales gives you the chance to do exactly that and improve your environment into the bargain.

High specification brand-new manufacturing units, cost from just £2.50 per square foot rental in mid Wales.

For details about the rural Wales solution to high overheads, send us the FREEPOST coupon or phone us FREE on 0800 269300 now!

\*Industrial rents (Jones Lang Wootton, Dec. 1989)

**DEVELOPMENT BOARD FOR RURAL WALES**

Please send me your information pack. I am interested in:

☐ 750-1,500 sq.ft. factories ☐ 5-10,000 sq.ft. factories

☐ 3-5,000 sq.ft. factories ☐ Science Park Units

NAME \_\_\_\_\_

ADDRESS \_\_\_\_\_

POSTCODE \_\_\_\_\_

TEL: \_\_\_\_\_

Send to Dept D1090, Development Board for Rural Wales, FREEPOST, Newtown, Montgomeryshire SY16 1JB. (No stamp required) Or telephone us FREE on 0800 269300 now!

**Rural Wales**  
The New Country



## INTERNATIONAL COMPANIES AND FINANCE

## Christiania sees record loan losses of Nkr2.68bn

By Karen Fossli in Oslo

CHRISTIANIA, Norway's second biggest bank, yesterday forecast record losses on loans and guarantees for 1990 of Nkr2.68bn (US\$461m).

Christiania said that internal and external audits of its loan portfolio revealed credit losses would double from Nkr1.32bn in 1989.

The bank is working on an austerity plan to cut costs after plunging into a net loss of Nkr123m at the eight-month mark compared with a net profit of Nkr148m in the same period in 1989. The plan will be presented on January 4 with the aim of reducing costs by several million kroner and reducing staff significantly.

Christiania's troubles, however, are symptomatic of the condition of Norway's banking

system. For four years Norway's banks have suffered big credit losses because of a downturn in the country's oil-dependent economy, which was hard hit in 1986 by a plunge in world oil prices.

A depression which followed exacerbated deteriorating commercial operating conditions and forced record levels of bankruptcies which continue to have a negative effect on the banks' loan portfolios.

Den norske Bank (DnB), Norway's biggest bank, formed from a merger between Bergen Bank and Den norske Creditbank (DnC), in 1989 reported combined credit losses of Nkr3.22bn, up from Nkr2.98bn the previous year, in spite of improved operating performances.

However, Christiania explained that the majority of its credit losses relate to customers with a long-term relationship with the bank.

"During the third four-month period some larger non-performers. Also, the portfolio of loans to less developed countries has been written down to estimated market value," the bank explained further.

At the end of the second four-month reporting period, 15 per cent of non-performing loans to retail banking customers were not explained but Nordbanken is suffering badly from mounting credit losses caused by sliding share values and the continuing crisis among Sweden's finance companies.

## Nordbanken president resigns as losses mount

By Robert Taylor in Stockholm

MR Rune Barneus, president of Nordbanken, Sweden's second largest commercial bank, resigned yesterday.

Mr Tony Hagström, the bank's chairman, said that he "deeply regretted" the decision but he added that Nordbanken - 70 per cent of which is owned by the Swedish state - had "every reason to look to the future with confidence".

The reason for Mr Barneus's departure was not explained but Nordbanken is suffering badly from mounting credit losses caused by sliding share values and the continuing crisis among Sweden's finance companies.

The bank announced in November that it was being forced to cut the operating profit forecast for this year by 37 per cent to SKr2bn (US\$357m) from an earlier prediction of SKr3.3bn because of its credit losses which have mounted to an estimated SKr3bn.

Nordbanken has been a big lender to Nyckeln, Mobilia, and Obligatoria which are among the main casualties so far in Sweden's finance company sector.

At the same time the bank has faced troubles resulting from the merger of state-controlled PK Banken with the old Nordbanken, agreed in December 1989 and accomplished earlier this year, that created the conglomerate.

The new Nordbanken was forced to reserve SKr500m to meet feared losses from loans made by the old Nordbanken, acquired by the state-owned PK Banken for SKr5.6bn in early December 1989 and merged into the new conglomerate earlier this year. At the end of August Nordbanken announced it was reserving SKr1.7bn to meet feared credit losses.

The bank's share price has fallen by half since August.

It was stressed yesterday by Nordbanken that Mr Barneus left bank of his own free will but it does appear he had lost the support of many of the board and perhaps more importantly the Ministry of Finance.

## Go-ahead expected for Dunlop to buy French bed maker

By William Dawkins in Paris

DUNLOP FRANCE, the tyre company owned by Sumitomo Rubber of Japan, is expected to be given the go-ahead by the French government to buy Tréca, France's last remaining independent maker of beds.

Tréca yesterday confirmed that the French finance ministry was about to make its decision on whether the Sumitomo offer should proceed, but declined to comment further. It is understood that the purchase price is in the region of FF500m (US\$99m) and that Dunlop France is interested because of the match between Tréca and Dunlopillo, its own producer of beds.

Sumitomo, which acquired Dunlop's ailing French tyre business six years ago, has been bidding against a rival

French company, Dumeste, the country's leading producer of car seats. However, Tréca's management and family shareholders preferred the former Japanese bid, against Dumeste's arguments for keeping Tréca in French hands.

It is thought unlikely that the finance ministry will veto the deal, given the government's increasingly liberal attitude to foreign acquisitions.

Early last year, the government blocked a takeover by 3M, the US industrial conglomerate, for Spontex, the leading French maker of household sponges. But since then, it has shown itself more open and given the green light for a series of large foreign takeovers in the electrical engineering and paper industries.

## Gist-Brocades sells unit

By Ronald van de Krol

GIST-BROCADES, the Dutch biotechnology company, has agreed to sell its pharmaceuticals division to Yamanouchi Pharmaceuticals of Japan for an undisclosed price.

The division, with annual sales of FL240m (US\$141m) and a workforce of 1,000 people, gives Yamanouchi its first significant access to the European market for prescription drugs.

Apart from three production facilities in the Netherlands and Italy, Gist-Brocades's pharmaceutical operations also include a sales network covering all the main countries of Europe.

Gist-Brocades, which first disclosed in October that it was in discussions with Yamanouchi, said it was selling its pharmaceuticals divisions in order to concentrate on its core businesses.

The Delft-based company is the world's largest producer of both yeast and bulk antibiotics and the second-biggest manufacturer of enzymes.

It said its pharmaceuticals division, which makes drugs that combat ulcers, vascular disease and skin infections, was too small on its own to support expensive research into new products.

## Ferfin takes first steps in banking

FERRUZZI Finanziaria (Ferfin), the quoted holding company controlling the Ferruzzi group's activities, plans to make its first big step into banking following a series of agreements with Italy's Monte dei Paschi di Siena bank, writes Haig Simonian in Milan.

The bank's board has agreed to sell a 14 per cent stake in Italian International Bank, a London-based investment banking group, to Ferruzzi and

Isvin, a quoted financial holding company in which Ferfin is a major shareholder.

Ferfin and Isvin are also planning to buy 10 per cent of Credito Lombardo, Monte dei Paschi's small Lombardy-based retail bank, and 5 per cent of Centrofinanziaria, a small Italian merchant banking group.

No price for the sale has been revealed, and a number of detailed points remain to be negotiated, according to Ferfin.

30

## Banca Nazionale dell'Agricoltura S.p.A.

(Incorporated with limited liability in the Republic of Italy)  
London Branch  
ECU 100,000,000  
Floating Rate Depositary  
Receipts due 1993

\*Notice is hereby given that the Rate of Interest has been fixed at 10.625% for the interest period 21st December 1990 to 21st June, 1991.

The Interest amount payable on 21st June, 1991 will be ECU 537.15 in respect of each receipt for ECU 10,000 and ECU 268.57 in respect of each receipt for ECU 5,000.



Agent Bank  
19th December, 1990

U.S. \$750,000,000

## Midland Bank plc

(Incorporated with limited liability in England)  
Unsecured Floating Rate Primary Capital Notes

Notice is hereby given that for the six months interest period from December 21, 1990 to June 21, 1991 (182 days) the Note Rate has been determined at 7.75% per annum. The Interest payable on the relevant interest payment date, June 21, 1991 will be U.S. \$394.57 per U.S. \$10,000 nominal amount.

By The Chase Manhattan Bank, N.A.  
London, Agent Bank  
December 21, 1990



## BANK FÜR ARBEIT UND WIRTSCHAFT A.G.

(Incorporated with limited liability in Austria)

U.S. \$75,000,000 Subordinated Floating Rate Notes due 1999  
In accordance with the terms and conditions of the above-mentioned Notes notice is hereby given that the Rate of Interest has been fixed at 7.6875% per annum and that the interest payable on the relevant Interest Payment Date, June 21, 1991 against Coupon No. 13 in respect of U.S. \$10,000 nominal of the Notes will be U.S. \$388.65.

December 21, 1990, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank



## STATE BANK OF SOUTH AUSTRALIA

A \$75,000,000

## FLOATING RATE NOTES DUE 1994

Holders of the notes of the above issue are hereby notified that for the next interest sub-period the following will apply:

INTEREST RATE: 11.66 PER CENT PER ANNUM  
INTEREST PERIOD: 18 DECEMBER 1990-18 MARCH 1991  
INTEREST AMOUNT DUE: 18 MARCH 1991  
PER \$10,000 NOTE: A\$287.51  
PER A\$5,000 NOTE: A\$143.75

BANK OF TOKYO AUSTRALIA LIMITED  
AGENT BANK

## U.S. \$150,000,000

## Republic New York Corporation

Floating Rate Subordinated Capital Notes due 2009

Notice is hereby given that in respect of the Interest Period from December 21, 1990 to March 21, 1991 the Notes will carry an interest rate of 7.75% per annum. The coupon amount payable on March 21, 1991 will be U.S. \$196.88 per U.S. \$10,000 Note.  
By: The Chase Manhattan Bank, N.A.  
London, Agent Bank  
December 21, 1990

## U.S. \$165,000,000

## Parklane Finance Corporation

Guaranteed Floating Rate Bonds due 1998

Bondholders are advised that for the six months interest period from December 20, 1990 to June 20, 1991 the Bonds will carry an interest rate of 8% per annum. The amount payable on June 20, 1991 will be U.S. \$404.44 per U.S. \$10,000 principal amount.  
By: The Chase Manhattan Bank, N.A.  
London, Agent Bank  
December 20, 1990

## Nedlloyd may make placement

By Ronald van de Krol in Amsterdam

NEDLLOYD, the Dutch transport and energy company, confirmed yesterday that it may make a private placement of convertible preferred shares, saying the move was one of several forms of financing currently being explored.

The company was responding to a newspaper report which said that Amsterdam Rotterdam Bank had approached institutional investors about a FL60m (US\$35.7m) private placement of Nedlloyd

shares, which would expand the company's share capital by 9 per cent over a five-year period.

The report, in the financial daily Het Financieel Dagblad, helped push Nedlloyd's share price down by FL2.50 to FL35 on a weak Amsterdam stock exchange yesterday.

Nedlloyd declined to comment on the precise terms of the share placement. It did say, however, that the preferred shares, if placed, would be

issued by a financing subsidiary. These shares would be then convertible at the end of five years into Nedlloyd ordinary shares.

It said further details would be released when a definite decision had been taken.

The group, which is forecasting a 1990 loss, said last month that it may open its upstream energy division to outside investors as a way of raising the funds needed to invest in the division's expansion.

## Continental in court setback

CONTINENTAL, the German tyre company which is trying to ward off a merger approach from Italy's Pirelli, yesterday suffered a setback in its attempt to strengthen restrictions on the voting rights of shareholders as a protection against predators, writes Andrew Fisher in Frankfurt.

A Hanover district court upheld an appeal by a shareholder against a decision at the 1989 annual meeting which would have raised the majority needed to overturn the 5 per cent voting restriction from 51 to 75 per cent.

## Fiat signs deal with Ford

By John Griffiths

FIAT and Ford have signed final agreements to combine their international tractor, farm and earth-moving equipment activities into a joint venture with 31,000 employees and annual sales of US\$5.1bn (£2.85bn).

The new company, still unnamed, will be 80 per cent owned by Fiat and 20 per cent by Ford, which is also to receive a cash payment of undisclosed size from Fiat.

It is to have its corporate headquarters in London, marking the first time in the Italian industrial group's 90-year his-

tory that a main sector of its business will be managed from the UK.

The new company will incorporate Ford's tractor-making operations at Basildon, Essex, where 3,500 people are employed.

Fiat is also believed to have an option to purchase the remaining Ford's stake within four years.

The combined company will rank joint second in the world alongside J.I. Case of the US. The world market leader, John Deere, also of the US, has annual sales of \$6.2bn.

This announcement appears as a matter of record only.

New Issue

26th December, 1990



## NICHIEI CO., LTD.

U.S. \$130,000,000

4½ per cent. Notes 1994

with

Warrants

to subscribe for shares of common stock of Nichiei Co., Ltd.

Issue Price 100 per cent.

Yamaichi International (Europe) Limited

Bank of Yokohama (Europe) S.A.

DKB International Limited

Saitama Finance International Limited

Barclays de Zoete Wedd Limited

Bayerische Vereinsbank Aktiengesellschaft

Commerzbank Aktiengesellschaft

Credit Lyonnais Securities

Goldman Sachs International Limited

Kleinwort Benson Limited

Kyowa Finance International Limited

Merrill Lynch International Limited

Samuel Montagu &amp; Co. Limited

Salomon Brothers International Limited

Taiheiyō Europe Limited

Daiwa Europe Limited

Paribas Limited

Baring Brothers &amp; Co., Limited

James Capel &amp; Co. Limited

Cosmo Securities (Europe) Limited

Deutsche Bank Capital Markets Limited

Kankaku (Europe) Limited

KOKUSAI Europe Limited

Len Securities Limited

Mitsui Taiyō Kobe International Limited

Norinchukin International Limited

J. Henry Schroder Wagg &amp; Co. Limited

Tokai International Limited

Universal (U.K.) Limited

This announcement appears as a matter of record only.

New Issue

26th December, 1990



## NIPPON AIR BRAKE CO., LTD.

U.S. \$100,000,000

4½ per cent. Guaranteed Notes 1994

with

Warrants

to subscribe for shares of common stock of Nippon Air Brake Co., Ltd.  
The Notes will be unconditionally and irrevocably guaranteed by

The Dai-ichi Kangyo Bank, Limited

Issue Price 100 per cent.

Yamaichi International (Europe) Limited

Kankaku (Europe) Limited

Mitsui Trust International Limited

Banque Indosuez

Cazenove &amp; Co.

Robert Fleming &amp; Co. Limited

KOKUSAI Europe Limited

J.P. Morgan Securities Ltd.

Sanwa International plc

Wako International (Europe) Limited

Cosmo Securities (Europe) Limited

Taiheiyō Europe Limited

DKB International Limited

Mitsui Taiyō Kobe International Limited

ANZ Merchant Bank Limited

Barclays de Zoete Wedd Limited

Credit Suisse First Boston Limited

Fuji International Finance Limited

Mitsubishi Finance International plc

Morgan Stanley International

J. Henry Schroder Wagg &amp; Co. Limited

S.G. Warburg Securities

Shinryei Ishino Europe Limited



# AERITALIA & SELENIA

# INNOVATION AND TECHNOLOGY MERGE AT THE TOP.

IRIFINMECCANICA GROUP

DAB International Limited  
 Kofu International Limited  
 132 Merchant Bank Limited  
 Chays de Zou to Hedd Limited  
 Saitama First Boston Limited  
 International Finance Limited  
 hi Finance International  
 Morgan Stanley International  
 Broker Wages & Co. Limited  
 S.G. Warburg Straube  
 Joveri Induno Europe Limited



All these securities having been sold, this announcement appears as a matter of record only.

New Issue

December, 1990

# DOWA

## DOWA MINING CO., LTD.

U.S.\$120,000,000

4½ PER CENT. GUARANTEED NOTES DUE 1994 WITH WARRANTS

unconditionally and irrevocably guaranteed as to payment of principal and interest by

The Industrial Bank of Japan, Limited

ISSUE PRICE 100 PER CENT.

The Nikko Securities Co., (Europe) Ltd.

IBJ International Limited

Yamaichi International (Europe) Limited

Sanwa International plc

Kyowa Finance International Limited

ABN AMRO

Bank of Tokyo Capital Markets Group

Barclays de Zoete Wedd Limited

Baring Brothers &amp; Co., Limited

Bayerische Vereinsbank Aktiengesellschaft

Credit Suisse First Boston Limited

Deutsche Bank Capital Markets Limited

Robert Fleming &amp; Co. Limited

Goldman Sachs International Limited

The Kaisei Securities (Europe) Co., Ltd.

Merrill Lynch International Limited

Mitsui Trust International Limited

New Japan Securities Europe Limited

Norinchukin International Limited

Société Générale

Tokyo Securities Co. (Europe) Limited

Towa International Limited

Toyo Trust International Limited

Wako International (Europe) Limited

## INTERNATIONAL COMPANIES AND FINANCE

## A bleak, harsh Christmas in store

Karen Zagor looks at the precarious financial position of Macy

Five years ago the champagne flowed freely at R.H. Macy as management ushered in a new year and a new era in American business by celebrating plans for the first big leveraged buy-out in US retailing.

This winter the voices of doom grew so loud that Mr Edward Finkelstein, the company's highly respected chairman, took out a full-page advertisement "to debunk a few of the most outrageous statements by so-called experts".

The latest rumours of bankruptcy were prompted by reports that the company had doubled its first-quarter underlying net loss to more than \$68m on sales which fell 9.5 per cent to \$1.55bn.

Given the weak US economy and falling consumer spending, Macy is not expected to turn a profit for the rest of the 1991 fiscal year and there were fears a second miserable Christmas could break the company.

Recent news that investors have agreed to subscribe for \$119m of new preferred stock in Macy's private equity offering and an affiliate of Sir Run Run Shaw had agreed, in principle, to subscribe for a further \$25m of stock have soothed some concerns, although the subscription fell short of the \$150m Macy said it had planned to raise last month. But the company's financial footing is still far from sure.

Macy occupies an important spot in the annals of Americans.

The business was started in 1858 by Mr Rowland Macy, a Nantucket native. His haberdashery store on 14th Street in New York totted up about \$11.06 in sales on the first day. In 1902 the store moved to Herald Square on Broadway and 34th Street where it occupies eleven floors and nearly an entire city block.

By 1974, when Mr Finkelstein was called in from Macy's California operations to revive the New York business, Macy was the largest retailer in the metropolitan area, but the flagship store resembled a bloated, bargain basement and profits were slim. Mr Finkelstein could not clean up the sleazy neighbourhood, but he is credited with restoring the marble, magic and profitability to Macy's.

Sixteen years later, he has



Macy occupies an important spot in the annals of Americans

been goaded into declaring: "No miracles on 34th Street are required this Christmas. This season will not make or break Macy's. We expect it to be slow and we are prepared for it."

Macy is one of the best-run US retailers. And Mr Finkelstein is widely regarded as a retailing wizard. So how exactly did Macy get into so much trouble?

Some date the company's problems to the original LBO, when Mr Finkelstein decided to take the company private in a management-led \$3.6bn or \$70-a-share deal. The price was nearly three times book value and 19 times historical earnings. Using high-yield "junk" bonds to finance a takeover was then considered an exciting new financial instrument. The move was designed to liberate management from the constant surveillance of Wall Street and to encourage corporate loyalty by giving senior management a stake in the company.

By August 1987, the company had returned to profitability, far earlier than expected, turning in pre-tax income for the year of \$59.6m on revenues of \$5.2bn and whittling down debt to \$3.5bn.

But in March 1989 Macy embarked in a bidding war for Federated Department Stores which has contributed to many of its present woes.

If Mr Finkelstein had succeeded in his \$6.2bn bid for Federated, owner of the Bloomingdale's chain, he would have

been the undisputed king of New York retailing. But, after Macy helped push the price of Federated from an initial offer of \$47 a share to \$73.50, Bloomingdale's and the bulk of Federated went to the Canadian real estate mogul Mr Robert Campeau for an unprecedented \$8.8bn. Macy ended up with Federated's California divisions, and an extra \$1.4bn of debt, swelling the company's annual interest bill by about \$150m.

By the end of the 1988 fiscal year, Macy was deeply mired in the red, turning in a fourth-quarter net loss of \$106m and a pre-tax loss for the year of \$51.6m. Although the company's pre-tax loss narrowed to \$47.1m in 1989, one year later it surged to \$283.8m.

Macy's main operating blunder came last Christmas, when the company went into the season laden with large inventories at a time when several highly leveraged companies were struggling to survive. The result was an industry-wide discounting frenzy as these stores tried to generate cash. Macy's profit margins were hit particularly hard.

Although Macy had prevented Campeau from becoming the dominant retailer in New York, Federated was almost crippled by the interest payments on the huge debt it had taken to cover the purchase price. Federated filed for bankruptcy protection earlier this year.

Macy's has learned from the

bitter lesson of last Christmas and, according to Mr Finkelstein, this year inventory has been slashed by \$650m from a year ago.

The company has also taken a number of steps to correct its financial position. In addition to the new equity injection, Macy has an agreement in principle to sell its credit card division for \$100m to GS Capital, one of Macy's largest shareholders. The planned sale would relieve Macy of the unit's \$1.5bn in debt.

Macy's will use the proceeds to buy back its subordinated debt, which help reduce its interest costs, which was about \$716.8m in 1990.

Macy's has said that, after making its \$68m debt principal payment later this month, it will be cash positive and have \$475m of excess bank borrowing capacity. However, Standard & Poor's recently placed Macy's subordinated debt on credit watch with negative implications.

The most immediate worry is that Macy's factors will stop guaranteeing the company's credit and suppliers will stop shipping goods, which would quickly kill the company's business.

For the moment, Macy is paying its bills and the fear of alienating a big customer has prevented any interruption in deliveries.

Even if this Christmas is particularly harsh for US retailers, Macy's survival into the New Year seems fairly certain, provided the asset sale goes ahead as planned. But if the US recession becomes a depression, Macy may not survive.

## MHC MORTGAGE NOTES \$ PLC

\$400,000,000

Class A

and

\$7,000,000

Class B

## Mortgage Backed Floating Rate

Notes due September 2000

Notes are hereby given that for the

interest period from December 15,

1990 to March 31, 1991 the Class A

Notes and Class B Notes will

carry interest rates of 14.25% and

15% respectively. The interest

payable on the relevant interest

payment date, March 15, 1991 for

the Class A Notes will be £2,511.70

and for the Class B Notes will be

£2,695.88 per £100,000 nominal

amount.

By: The Citicorp Mortgage Bank, N.A.

London, Agent Bank

December 21, 1990

This announcement appears as a matter of record only.

New Issue

20th December, 1990



## NIPPON KOSHUHA STEEL CO., LTD.

U.S. \$80,000,000

5 per cent. Guaranteed Notes 1994

with

Warrants

to subscribe for shares of common stock of Nippon Koshuha Steel Co., Ltd.  
The Notes will be unconditionally and irrevocably guaranteed by

The Dai-ichi Kangyo Bank, Limited

Issue Price 100 per cent.

Yamaichi International (Europe) Limited

DKB International Limited

IBJ International Limited

Kankaku (Europe) Limited

Nomura International

Barclays de Zoete Wedd Limited

Credit Lyonnais Securities

Daiwa Europe Limited

Dresdner Bank Aktiengesellschaft

Robert Fleming &amp; Co. Limited

Goldman Sachs International Limited

LTCB International Limited

Morgan Stanley International

J. Henry Schroder Wagg &amp; Co. Limited

S.G. Warburg Securities

Yasuda Trust Europe Limited

This announcement appears as a matter of record only.

New Issue

20th December, 1990

THE NIPPON SYNTHETIC CHEMICAL  
INDUSTRY CO., LTD.

U.S. \$100,000,000

4½ per cent. Guaranteed Notes 1994

with

Warrants

to subscribe for shares of common stock of The Nippon Synthetic Chemical Industry Co., Ltd.  
The Notes will be unconditionally and irrevocably guaranteed by

The Industrial Bank of Japan, Limited

Issue Price 100 per cent.

Yamaichi International (Europe) Limited

IBJ International Limited

Daiwa Bank (Capital Management) Limited

The Nikko Securities Co., (Europe) Ltd.

ABN AMRO

Baring Brothers &amp; Co., Limited

Commerzbank Aktiengesellschaft

Deutsche Bank Capital Markets Limited

Samuel Montagu &amp; Co. Limited

J.P. Morgan Securities Ltd.

Morgan Stanley International

J. Henry Schroder Wagg &amp; Co. Limited

Société Générale

Swiss Bank Corporation  
Investment Banking



INTERNATIONAL COMPANIES AND FINANCE

AT&T to tie up deals for shared ownership of Unix

By Martin Dickson in New York and Alan Cane in London

AMERICAN Telephone & Telegraph is expected to tie up deals early next year to sell off its Unix computer operating system group to computer companies worldwide.

The move is seen as an attempt by AT&T, which invented the increasingly popular system, to deflect industry criticism that its total ownership of Unix gives it an unfair advantage over competitors.

Operating system design is important because it determines what kind of software can be run on a particular computer. Ownership of an industry-standard operating system design can give a company a significant advantage over competitors, which have to follow its lead in developing

Profits rise to NZ\$8.2m at City Realities

By Terry Hall in Wellington

CITY Realities, the New Zealand property company, has increased profit by more than a third to NZ\$8.2m (US\$4.89m) for the year to September, though its asset base more than doubled to NZ\$380m.

Moody's cuts Revlon debt rating

By Karen Zagor in New York

REVLON Group, the big US cosmetics and health care company which was taken private in a \$1.83bn hostile takeover by the New York corporate raider Mr Ronald Perleman in 1985, yesterday had its debt ratings reduced by Moody's Investors Service, reflecting the company's reduced financial flexibility.

According to Moody's, Revlon is competing against players with significantly greater resources in a highly competitive global beauty and cosmetics industry. The downgrade of Revlon Group's subordinated debt is reflective of its holding company status and the senior debt rating change at Revlon Inc, its operating company subsidiary, Moody's said.

Moody's said yesterday that Revlon and Revlon Group "have limited financial flexibility and both will require significant debt refinancing beginning in 1992".

Jardine units win Australian listing

By Angus Foster in Hong Kong

JARDINE Matheson, the Bermuda domiciled trading group controlled by the Kwong family of the UK, is continuing its strategy to stress its international rather than Hong Kong links and yesterday announced that three key subsidiaries have been given approval to list on the Australian stock exchange.

The Jardine group has made a series of moves this year to list on overseas stock exchanges and issue American depositary receipts. Jardine executives said there was demand for the group's shares among overseas investors but also admitted they were preparing an "insurance policy" in case things went wrong once Hong Kong returned to Chinese sovereignty in 1997.

Earlier this month, Jardine, making its most open threat yet, warned it may delist in Hong Kong if large Hong Kong companies with international assets are not given an "exempt listing" status by the Hong Kong stock exchange. This would free companies from Hong Kong's regulatory control but allow their shares to continue to be traded.

23

This announcement appears as a matter of record only.

20th December, 1990

NEW ISSUE

**KOMATSU LTD.**

U.S.\$400,000,000

4 1/2 per cent. Bonds due 1994

with

**Warrants**

to subscribe for shares of common stock of Komatsu Ltd.

ISSUE PRICE 100 PER CENT.

Nomura International

Credit Suisse First Boston Limited

IBJ International Limited

J. Henry Schroder Wagg & Co. Limited

Daiwa Europe Limited

The Nikko Securities Co., (Europe) Ltd.

Morgan Stanley International

Bank of Tokyo Capital Markets Group

Baring Brothers & Co., Limited

Deutsche Bank Capital Markets Limited

Robert Fleming & Co. Limited

Generale Bank

Kyowa Finance International Limited

Merrill Lynch International Limited

NatWest Capital Markets Limited

Salomon Brothers International Limited

Swiss Bank Corporation

Yamaichi International (Europe) Limited

Sumitomo Finance International

Barclays de Zoete Wedd Limited

BNP Capital Markets Limited

Dresdner Bank

Fuji International Finance Limited

KOKUSAI Europe Limited

Lehman Brothers International

J.P. Morgan Securities Ltd.

New Japan Securities Europe Limited

Sanwa International plc

S.G. Warburg Securities

Banca del Gottardo

FT/IBD INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Latest prices at 6:10 pm on December 20

U.S. DOLLAR STRAIGHTS	Yield	Price	Other	Yield	Price	Other
ALBERTA PROV. 1991	10.00	100.00		10.00	100.00	
ALBERTA PROV. 1992	10.00	100.00		10.00	100.00	
ALBERTA PROV. 1993	10.00	100.00		10.00	100.00	
ALBERTA PROV. 1994	10.00	100.00		10.00	100.00	
ALBERTA PROV. 1995	10.00	100.00		10.00	100.00	
ALBERTA PROV. 1996	10.00	100.00		10.00	100.00	
ALBERTA PROV. 1997	10.00	100.00		10.00	100.00	
ALBERTA PROV. 1998	10.00	100.00		10.00	100.00	
ALBERTA PROV. 1999	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2000	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2001	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2002	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2003	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2004	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2005	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2006	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2007	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2008	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2009	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2010	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2011	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2012	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2013	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2014	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2015	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2016	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2017	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2018	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2019	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2020	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2021	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2022	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2023	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2024	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2025	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2026	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2027	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2028	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2029	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2030	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2031	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2032	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2033	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2034	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2035	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2036	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2037	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2038	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2039	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2040	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2041	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2042	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2043	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2044	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2045	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2046	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2047	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2048	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2049	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2050	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2051	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2052	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2053	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2054	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2055	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2056	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2057	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2058	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2059	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2060	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2061	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2062	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2063	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2064	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2065	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2066	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2067	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2068	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2069	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2070	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2071	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2072	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2073	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2074	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2075	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2076	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2077	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2078	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2079	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2080	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2081	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2082	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2083	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2084	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2085	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2086	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2087	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2088	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2089	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2090	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2091	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2092	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2093	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2094	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2095	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2096	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2097	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2098	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2099	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2100	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2101	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2102	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2103	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2104	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2105	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2106	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2107	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2108	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2109	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2110	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2111	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2112	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2113	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2114	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2115	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2116	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2117	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2118	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2119	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2120	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2121	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2122	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2123	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2124	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2125	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2126	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2127	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2128	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2129	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2130	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2131	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2132	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2133	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2134	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2135	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2136	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2137	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2138	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2139	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2140	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2141	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2142	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2143	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2144	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2145	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2146	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2147	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2148	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2149	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2150	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2151	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2152	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2153	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2154	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2155	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2156	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2157	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2158	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2159	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2160	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2161	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2162	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2163	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2164	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2165	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2166	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2167	10.00	100.00		10.00	100.00	
ALBERTA PROV. 2168	10.00	100.00		10.00	100.00</	







# UK COMPANY NEWS

## £69m in cash and shares paid to Sears for prime high street sites Gt Portland acquires 30 properties

By Vanessa Houlder, Property Correspondent

GREAT PORTLAND Estates, one of the largest UK property investment companies, is buying 30 properties from Sears, the clothing and footwear group, for £69.7m.

The acquisition reflects Great Portland's view that the retail property sector will be the first to recover. It will also reduce the company's exposure to the West End and the City, which now accounts for over three quarters of its portfolio. The proportion of retail property in its portfolio increases from 13 per cent to 20 per cent.

"This deal provides us with an excellent strategic opportunity to expand and broaden the spread of our existing portfolio by the acquisition of some prime high street properties located throughout the UK, which I believe offer good growth potential at the present time," said Richard

and Peskin, chairman.

The sale is part of Sears' strategy of disposing of its £250m investment property portfolio, which it began 18 months ago. "We took the view that we should not own properties which we did not need for trading purposes," said Mr Geoffrey Maitland Smith, chairman.

The properties, 70 per cent of which are retail, are spread throughout the country, including two in Oxford Street. Great Portland said that their positions in all the towns were first class and that they had been valued by Hillier Parker at more than the purchase price. They have a rent roll of £5.7m a year.

Most of the properties will be retained for long-term investment, although some of the smaller units are likely to be traded in the next couple of years.

The payment will be satisfied by the

issue of 19m new ordinary shares, £4.5m of 9.5 per cent convertible unsecured loan stock 2002 and £21.2m in cash.

Sears has agreed to retain 9.5m shares, representing about 5 per cent of Great Portland's share capital, for at least a year. Mr Maitland Smith said that no decision had been made on what would happen to the stake after that point.

Sears's shares dropped 3p to 33p. Great Portland's shares fell by 8p to 230p.

The view that shops will be the first property sector to recover their value stems from their sensitivity to a fall in interest rates and the way they went into decline earlier than other parts of the market.

In November, Hillier Parker reported that average shop yields, although at the highest level since 1975 at 7.4 per cent, were beginning to level off.

## Sharp exchanges as Burmah's offer for Foseco nears closes

By Andrew Bolger

UNCERTAINTY about today's outcome of the £250m bid by Burmah Castrol, the lubricants, fuels and chemicals group, to win control of Foseco, the specialty chemicals and abrasives producer, led to sharp final exchanges between the two groups.

Burmah already controls 29.9 per cent of Foseco. Its increased and final cash offer of 300p per share closes at 1pm today.

Earlier strong market feeding that Foseco's attempt to remain independent was doomed has been qualified by news that M&G Group, the fund management company, intends to vote its 10 per cent stake in support of the management. Foseco shares yesterday closed down 7p at 288p.

Mercury Asset Management and Sun Life sold their stakes, totalling about 5 per cent, allowing Burmah to raise its holding to the maximum allowed. The future of Foseco now lies in the hands of institutional investors such as Phillips & Drew, Prudential Corporation, Hill Samuel and Scottish Amicable.

Mr Tom Long, chairman of Foseco, has said he would sell the group's construction chem-

icals division, if a premium price could be obtained, the proceeds being used to repurchase Foseco shares.

Burmah said: "In recent days, the board of Foseco has taken to announcing agreements 'in principle' to sell assets. These proposed disposals amount to only £2.6m. The board of Foseco suggests that these possible disposals are indicative of Foseco's commitment to selling non-core assets and of the good value to be obtained from strategic purchases."

"Given the insignificant size of the proposed disposals and the fact that the agreements are not legally binding, they are wholly irrelevant."

Mr Long responded: "The hysterical nature of their latest message to our shareholders shows just how much our proposals to enhance shareholder value have rattled Burmah."

"With the signing of contract for the sale of Midland Refineries for £1.8m, Foseco is pleased to confirm that its progress in making disposals of its non-core UK industrial businesses is proceeding satisfactorily. Contrary to Burmah's premature innuendo, this contract is legally binding."

## Shareholders vote to back Savage management

By Andrew Hill

SHAREHOLDERS AT Savage Group, USA-quoted hardware company, threw their support behind the current management at yesterday's extraordinary general meeting.

As expected, resolutions to oust Mr David Stephens, finance director, and the new chairman, Mr Doug Rogers, were defeated. More than 99 per cent of the votes cast were against the resolutions.

The proposals were the remnants of an attempted management coup launched at the beginning of November by Mr Brian Cox, ex-chairman of Camford Engineering.

Since then the replacement of two Savage executives and promises of a revised group strategy have defused institutional discontent. Mr Cox and his team dropped their attempt to appoint a slate of six new directors to the board, before yesterday's meeting.

## COMPANY NEWS IN BRIEF

COSALT has acquired R Perry & Co, a Birkenhead-based supplier of equipment to the marine, offshore and industrial safety markets. The consideration of £540,200 amounts to £253,144 cash, 257,053 ordinary shares and 255,406 nominal unsecured loan stock 1991-97.

WAGON INDUSTRIAL Holdings has completed the sale of its Steel of Staffs subsidiary to British Steel for £5.5m following approval by the Office of Fair Trading and the European Commission.

## DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Applebee	nil	-	3	1.5	4.1
Bankers Inv Trst	0.8	Feb 28	0.85	2.78	2.31
Danco Inv Trst	3.375	Feb 28	3.375	-	7.95
EPG	nil	-	2.25	1.25	3.5
Electra	3.1	Feb 16	2.8	8.1	5.5
ISS Optimum	1.75	Feb 7	-	-	3.25
Kemp (PE)	nil	-	nil	nil	0.5
Lynn Holdings	0.75	Feb 10	-	-	0.75
TGI	2.2	Feb 4	2.2	-	6.2

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. †Second interim making 3.40p to date. \*For period October 27 1989 to May 31 1990.

## Net asset value dips by 16% at Bankers

By Graham Deller

The net asset value of The Bankers Investment Trust, after deducting prior charges at par, stood at 90.1p at October 31 1990.

The figure represented a decline of some 16 per cent over the year, and reflected, according to the directors, a "turbulent year in world equity markets."

Earnings per share improved from £5.5p to 3.21p and a recommended fourth interim dividend of 0.8p lifts the total for the year by over 20 per cent to 3.78p.

A total of at least 3.5p is forecast for the current year.

## BUSINESS SOFTWARE

Business software advertising appears every Saturday in the WEEKEND FT. For advertisement details please telephone Mark Hall Smith on 071-407 5752.

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's results.

TODAY

Interim: Abstract Scotland Inv, Balfour, Brunner, Enser, Plaidman, Platts, Jersey Electricity, Kelsey Inds, Lear.

## Advertise your house

in full colour in the Weekend FT. To find out more, call Richard Huggins on 071-873 3460

## Standard Chartered

Standard Chartered PLC  
(Incorporated with limited liability in England)

£300,000,000  
Undated Primary Capital Floating Rate Notes  
of which £150,000,000  
comprises the Initial Tranche.

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the three months period (90 days) from 20th December, 1990, to 20th March, 1991, the Notes will carry an interest rate of 14.75 per cent per annum. The interest payment date will be 20th March, 1991. Coupon No. 23 w.c. Thereafter the interest rate will be 14.75 per cent per annum from Notes of £50,000 nominal and £174.91 per coupon from Notes of £25,000 nominal.

J. Henry Schroder Wagg & Co. Limited  
Agent Bank

## ISLE OF WIGHT

The FT proposes to publish this survey on March 17 1991. It will be of particular interest to the 54,000 businessmen involved in the decision making about Relocating Premises who are also regular FT readers. If you want to reach this important audience, call Clive Radford on 0272292565 or fax on 0272 225974.

## FT SURVEYS

RIGGS NATIONAL CORPORATION  
US \$60,000,000  
FLOATING RATE SUBORDINATED NOTES DUE 1996  
In accordance with the provisions of the Notes, notice is hereby given that for the period 20 December 1990 to 20 March 1991 the Notes will carry a rate of interest of 8 3/4% per annum with a coupon amount of US\$204.55.  
Commercial Bank As Agent Bank

RIGGS NATIONAL CORPORATION  
US \$100,000,000  
FLOATING RATE SUBORDINATED NOTES DUE 1996  
In accordance with the provisions of the Notes, notice is hereby given that for the period 20 December 1990 to 20 March 1991 the Notes will carry a rate of interest of 8 3/4% per annum with a coupon amount of US\$204.55.  
Commercial Bank As Agent Bank

## Correction

Raab Karcher (UK)  
Anglo United has bought the business and assets of John Hudson & Company Ltd, a subsidiary of Raab Karcher (UK) Ltd, and not all of Raab Karcher (UK) as we reported yesterday.

## ADVERTISE YOUR HOUSE IN FULL COLOUR

every Saturday in the Weekend FT. To find out more call Richard Huggins on 071 873 3460.

December 1990

This announcement appears as a matter of record only.

**NORGES HYPOTEKINSTITUTT**  
Bergen, Norway

US-\$ 75,000,000  
Term Loan Facility

Arranger & Lead Manager  
**WESTDEUTSCHE LANDESBANK GIROZENTRALE**

Co-Lead Managers  
BHF-BANK, LONDON BRANCH  
KREDITBANK NV  
NORDDEUTSCHE LANDESBANK LUXEMBOURG S.A.

Managers  
BANKINVEST, ZURICH  
BANQUE NATIONALE DE PARIS NORGE A/S  
HESSISCHE LANDESBANK - GIROZENTRALE -  
UNIBANK A/S

Participants  
AMAGERBANKEN A/S  
BANCO DI ROMA - LONDON BRANCH  
BANK MEES & HOPE NV  
BANQUE INTERNATIONALE A LUXEMBOURG SOCIETE ANONYME  
BAYERISCHE VEREINSBANK INTERNATIONAL SOCIETE ANONYME  
BFG: LUXEMBOURG SOCIETE ANONYME  
CREDIT LYONNAIS COPENHAGEN BRANCH  
LANDESBANK RHEINLAND-PFALZ INTERNATIONAL S.A.  
LANDESBANK SAAR GIROZENTRALE

Agent  
WESTDEUTSCHE LANDESBANK GIROZENTRALE LONDON BRANCH

**MANUFACTURERS HANOVER**

This advertisement appears as a matter of record only.

**East Midlands Electricity**

The Commercial Paper Programme of

**East Midlands Electricity plc**

has received ratings of

**A-1+** from Standard & Poor's Corporation and **P-1** from Moody's Investors Service

We acted as financial adviser to East Midlands Electricity plc

**Manufacturers Hanover Trust Company**

December, 1990

The Utilities Group



**U.S. \$150,000,000**  
**Financière CSFB N.V.**  
 Junior Guaranteed  
 Undated Floating Rate Notes

Guaranteed on a subordinated basis  
 as to payment of principal and interest by

**Financière**  
**Crédit Suisse-First Boston**



Interest Rate	7 7/8% per annum
Interest Period	21st December 1990 21st March 1991
Interest Amount due 21st March 1991	
per U.S. \$ 5,000 Note	U.S. \$ 98.44
per U.S. \$100,000 Note	U.S. \$1,988.75

Credit Suisse First Boston Limited  
 Agent Bank



**S.F.E. INTERNATIONAL N.V.**

**U.S. \$75,000,000**

**Guaranteed Floating Rate Notes Due 1991**

Guaranteed by

**Société Financière Européenne**  
**- S.F.E. Luxembourg**

In accordance with the provisions of the Notes,  
 notice is hereby given that the rate of interest for  
 the six months 21st December, 1990 to 21st June, 1991  
 has been fixed at 7 7/8% per cent per annum and  
 that the coupon amount payable on coupon No. 14  
 on 21st June, 1991 will be U.S.\$394.97 per Note of  
 U.S.\$10,000 and U.S.\$9,874.13 per Note of U.S.\$250,000.



**The Sumitomo Bank, Limited**  
 (Interest Determination Agent)

**U.S.\$200,000,000**

**J.P. Morgan & Co. Incorporated**  
**Floating Rate Subordinated Capital Notes**  
**Due December 1997**

Notice is hereby given that the Rate of Interest has been fixed at  
 7.6% and that the interest payable on the relevant Interest  
 Payment Date March 21, 1991 against coupon No. 20 in respect of  
 U.S.\$10,000 nominal of the Notes will be U.S.\$195.00 and in respect  
 of U.S.\$250,000 nominal of the Notes will be U.S.\$4,875.00.

December 21, 1990, London  
 By: Citibank, N.A. (CIBI Dept.), Agent Bank



**Static TGI  
 to cease  
 factoring  
 activities**

By Richard Gourlay

TGI is to withdraw from the  
 distribution of Japanese-made  
 consumer electronics after fur-  
 ther losses that left the audio  
 and loudspeaker manufacturer  
 with pre-tax profits barely  
 higher for the six months to  
 end-September.

Taxable profits rose from  
 £1.1m to £1.16m on sales up  
 some £1m to £26.26m.

Earnings per share fell to  
 3.9p (4.2p) but the interim di-  
 vidend is maintained at  
 2.2p.

The move will allow TGI to  
 repay substantially all its £7m  
 debt. It is currently looking at  
 ways to withdraw from the  
 business including a manage-  
 ment buy-out.

During the period, the fac-  
 toring division made losses of  
 £134,000 from turnover of  
 £11.2m; the manufacturing  
 side turned in profits of £1.3m  
 on turnover of £15.06m.

Mr Norman Crocker, acting  
 chief executive following the  
 departure of Mr Terry Bennett  
 earlier this month, said the  
 withdrawal from factoring  
 would allow more effort to be  
 devoted to the manufacturing  
 businesses which were pro-  
 gressing satisfactorily.

**Pilkington expands  
 float glass capacity  
 via east German buy**

By Maggie Urry

Pilkington, the world's leading  
 flat and safety glass maker, is  
 buying Akener Glaswerke, an  
 important manufacturer of  
 automotive glass in eastern  
 Germany.

The purchase is being made  
 through Flachglas, Pilkington's  
 German subsidiary, which is  
 expanding float glass capacity  
 partly to supply the  
 expected demand from eastern  
 Germany. Pilkington said the  
 move was "one of a series of  
 expansions planned by Flach-  
 glas into the new German Fed-  
 eral States." The price was not  
 disclosed.

Earlier this week the group  
 announced that it was setting  
 up a \$140m (£78m) joint ven-  
 ture to build a float glass  
 plant in Poland.

**Bidding to make a mint**

Charles Leadbeater on the reasons behind IMI's  
 hostile £13.6m offer for Birmingham Mint

FOR YEARS minting  
 coins has been a cosy,  
 ordered business, run as  
 a little noticed, officially spon-  
 sored cartel. The Royal Mint  
 has a monopoly within the UK.

In export markets outside  
 the EC it leads a consortium  
 with De La Rue, which prints  
 bank notes, while IMI and Bir-  
 mingham Mint, the Midlands  
 engineering groups, provide  
 additional minting  
 capacity.

The minter has a well  
 developed arrangement for  
 sharing out orders placed by  
 overseas customers. The Royal  
 Mint makes about two thirds of  
 the coins, with IMI and Bir-  
 mingham Mint taking equal  
 shares of the remainder.

One might have thought that  
 years of working together  
 would have bred a sense of soli-  
 darity among the consortium's  
 members, particularly as IMI  
 and Birmingham Mint's plants  
 are no more than three miles  
 apart.

Far from it: in October the  
 industry's veneer of calm was  
 shattered when IMI, for which  
 minting accounted for only a  
 tiny fraction of its 1989 turn-  
 over of £1.07bn, launched a  
 hostile bid for the Birmingham  
 Mint minnow, which had turn-  
 over last year of just £40m. IMI  
 on Tuesday raised the bid to  
 £13.6m.

The local derby might be  
 fiercely competitive but should  
 it really be at the top of IMI's  
 agenda as it grapples with  
 lower growth for the whole  
 group, not just in the UK but  
 in the US and Australia as well?

Mr Gary Allen, IMI's chief  
 executive answers with an  
 emphatic "no". IMI wants to  
 combine the two companies  
 small minting operations to  
 exploit economies of scale by

investing in a single new mint  
 to produce nickel plated coins.  
 But industrial logic is only one  
 attraction.

Mr Allen says: "It helps to  
 keep managers on their toes. It  
 is some time since we made a  
 bid so it has sharpened up our  
 approach to bids. It is certainly  
 not a distraction."

Fifteen years ago IMI was  
 dependent on a moribund British  
 economy, Mr Allen says.  
 Last year more than half its  
 sales were to overseas custom-  
 ers and most of the orders  
 were satisfied by output from  
 foreign plants.

The irony is that this has not  
 insulated IMI from slower  
 growth.

In the next year the group's  
 strategy will move along three  
 main lines. First, there will be  
 further cuts in manufacturing  
 costs, through redundancies  
 and capital investment. Sec-  
 ond, acquisitions and divest-  
 ments will sharpen IMI's focus  
 of its most rewarding activi-  
 ties. Third, the group's interna-  
 tional expansion will combine  
 with a push into the Far  
 East.

Its three most dynamic activi-  
 ties - titanium manufactur-  
 ing in the metals division, fluid  
 power systems and drinks dis-  
 pensers - exemplify the three  
 themes.

In titanium, which mainly  
 goes to the aerospace industry,  
 the group is facing increasing  
 competition in Europe. Cuts in  
 US defence spending have  
 forced US titanium manufactur-  
 ers to seek export markets  
 in Europe.

The collapse of the Gatt  
 talks has had a direct bearing  
 on IMI's prospects in this sec-  
 tor. While the EC has a 7 per  
 cent import tariff on titanium  
 products, the US has a 15 per  
 cent tariff.

IMI was hoping that a Gatt  
 agreement would have opened  
 up the US market.

Nevertheless, IMI is confi-  
 dent that the titanium busi-  
 ness will continue to grow  
 strongly. It plans continued  
 capital investment, which has  
 been running at £5m a year for  
 the past few years, to improve  
 quality and cut costs.

It is expanding its presence  
 in the US aerospace compo-  
 nents market through the  
 acquisition of Tiline, an Ore-  
 gon-based manufacturer of titi-  
 nium castings mainly for Gen-  
 eral Electric, the US aero  
 engine maker.

The deal, which will make  
 IMI the third largest titanium  
 manufacturer in the US, will  
 reduce its reliance upon Rolls  
 Royce, the British aero engine  
 maker which is its main cus-  
 tomer.

There is a less rosy picture  
 for IMI's traditional metal  
 bashing activities, particularly  
 the high volume, low margin  
 commodity business such as  
 copper products.

The group's building prod-  
 ucts division is being dragged  
 down by the recession in UK  
 construction, depressing  
 demand for copper plumbing  
 systems.

Mr Roy Amos, the executive  
 director responsible for drinks  
 dispensers, is pursuing a differ-  
 ent approach to cost cutting by  
 taking advantage of the geo-  
 graphic spread of its manu-  
 facturing activities to ride cur-  
 rency movements.

The division has been hit by  
 sharply lower growth in the US  
 fast food industry. In response,  
 the US plants are taking  
 advantage of the weak dollar  
 to export from the US, particu-  
 larly to the Far East and to  
 make components for its facto-  
 ries in Germany. The weakness



Gary Allen: the bid is not a distraction but part of a strategy

of the dollar should affect the  
 translation of profits into ster-  
 ling, but IMI should be able to  
 offset that by exploiting lower  
 US manufacturing costs, Mr  
 Allen believes.

Mr Amos also has high  
 hopes for expanding sales in  
 eastern Europe and a new  
 product recently launched with  
 Coca-Cola called the "convert-  
 ible" which should open up a  
 drinks dispense market in  
 small shops and cafes.

The Norgren Martonair fluid  
 power business has been kept  
 going by strong growth in con-  
 tinental Europe, offsetting  
 lower demand in the US and  
 the UK.

However, even if German  
 growth remains healthy, the  
 fluid power division, which  
 mainly sells to machinery  
 makers, will feel the chill.

Mr Allen is determined the  
 group should take an aggres-  
 sive approach to the next year,  
 backed by a balance sheet  
 which is virtually debt free.

Capital expenditure will not  
 be cut, he says. IMI will invest

a further £26m in its Holford  
 industrial estates subsidiary,  
 which has developed derelict  
 land on its vast Wotton site.

The development should pro-  
 vide a ready source of capital  
 in the future through land  
 sales.

The company will continue  
 to expand internationally. Most  
 significantly, in the last few  
 weeks the group's executives  
 have started drawing up plans  
 for expansion into the Far East  
 where Mr Allen believes it is  
 under represented.

The group has just pur-  
 chased a building in Singapore  
 as a permanent base to expand,  
 particularly in fluid power  
 systems.

The gathering international  
 recession will slow growth at  
 IMI. But Mr Allen decided the  
 group should use the downturn  
 to lay the foundations for  
 future growth.

That is the significance of  
 the local derby with Bir-  
 mingham Mint. While the economy  
 grinds to a halt it shows that  
 IMI is still on the move.

**IMI raises Birmingham Mint stake to 37% after bid clearance**

IMI, the international engineering  
 group bidding £13.6m for Birmingham  
 Mint, yesterday increased its stake in  
 the engineering and electronics com-  
 pany beyond 30 per cent after the  
 Office of Fair Trading confirmed that  
 the offer would not be referred to the  
 Monopolies and Mergers Commission,  
 writes Andrew Hill.

IMI bought a further 6.75 per cent of  
 Birmingham Mint in the market at 95p,  
 raising its holding to 36.75 per cent.

Together with acceptances received IMI  
 speaks for 41.49 per cent of the equity.

The predator, which on Tuesday  
 increased its offer from 85p to 95p per  
 ordinary share, had to wait for formal  
 OFT approval before it could raise its  
 stake above the 30 per cent threshold.

Birmingham Mint shares yesterday  
 closed down 1p at 93p.

IMI launched its original £12.3m  
 offer at the end of October. In its latest  
 offer document, posted on Wednesday,

IMI claimed that Birmingham Mint  
 had an unsustainably low tax charge  
 (17 per cent), which had helped boost  
 interim earnings per share to 7.7p,  
 against a loss of 2.7p in the equivalent  
 period. Adjusted for a standard 38 per  
 cent tax charge, IMI said earnings  
 would have been 3.6p.

Announcing interim results at the  
 beginning of the month, Birmingham  
 Mint forecast an 18 per cent increase in  
 its full-year dividend, a policy which

IMI's offer document described as "a  
 one-off inducement for shareholders' loyalty."

Based on a standard 38 per cent tax  
 rate... Birmingham Mint would  
 need to report full year pre-tax profit  
 of over £3.6m to achieve even the low-  
 est level of dividend cover which it  
 reported in the four financial years  
 ended March 31 1989, claimed IMI. In  
 the year to March 31 1990, Birmingham  
 Mint made £208,000 before tax.

NEW ISSUE

This announcement appears as a matter of record only.

December, 1990



**DAIICHI CHUO KISEN KAISHA**

**U.S.\$110,000,000**

**4 1/2 per cent. Guaranteed Bonds 1994**

with

**Warrants**

to subscribe for shares of common stock of Daiichi Chuo Kisen Kaisha  
 Payment of principal and interest being unconditionally and irrevocably guaranteed by

**The Sumitomo Bank, Limited**

**ISSUE PRICE 100 PER CENT.**

**Daiwa Europe Limited**

**Sumitomo Finance International**

**Sumitomo Trust International plc**

**S.G. Warburg Securities**

**IBJ International Limited**

**Meiko Europe Limited**

**Morgan Stanley International**

**J. Henry Schroder Wagg & Co. Limited**

**Bank of Tokyo Capital Markets Group**

**Barclays de Zoete Wedd Limited**

**Baring Brothers & Co., Limited**

**Bayerische Vereinsbank Aktiengesellschaft**

**James Capel & Co. Limited**

**Cosmo Securities (Europe) Limited**

**Credit Lyonnais Securities**

**Robert Fleming & Co. Limited**

**Goldman Sachs International Limited**

**Kankaku (Europe) Limited**

**Kleinwort Benson Limited**

**LTCB International Limited**

**Merrill Lynch International Limited**

**Nomura International**

**Universal (U.K.) Limited**

NEW ISSUE

This announcement appears as a matter of record only.

December, 1990



**MAEDA CORPORATION**

**U.S.\$200,000,000**

**4 1/2 per cent. Bonds 1994**

with

**Warrants**

to subscribe for shares of common stock of Maeda Corporation

**ISSUE PRICE 100 PER CENT.**

**Daiwa Europe Limited**

**Fuji International Finance Limited**

**Sumitomo Finance International**

**Yamaichi International (Europe) Limited**

**Bank of Tokyo Capital Markets Group**

**Banque Indosuez**

**BNP Capital Markets Limited**

**James Capel & Co. Limited**

**Daito Securities Europe Limited**

**Deutsche Bank Capital Markets Limited**

**Dresdner Bank Aktiengesellschaft**

**Robert Fleming & Co. Limited**

**Goldman Sachs International Limited**

**Kleinwort Benson Limited**

**Meiko Europe Limited**

**Merrill Lynch International Limited**

**Morgan Stanley International**

**J. Henry Schroder Wagg & Co. Limited**

**Ssangyong Investment & Securities Co., Ltd.**

**Swiss Bank Corporation**

**Taiheiyō Europe Limited**

**Investment Banking**

**Universal (U.K.) Limited**

**S.G. Warburg Securities**



UK COMPANY NEWS

# Turkish banker condemns fund raising for Nadir bail

By David Barchard

A LEADING Turkish banker yesterday condemned efforts by his government to get Turkey's banks to put up funds for the record £2.5m bail payment for Mr Asil Nadir, chairman of Polly Peck International, who was released from Wormwood Scrubs yesterday afternoon.

"I am very upset that the Turkish government is giving support to Mr Nadir. It is very dangerous and I do not approve of it," said the banker - who declined to be identified.

He confirmed that he had been approached for money for the bail. "They did call me and I flatly refused. I don't think any other bank has contributed," he said.

However, banking sources in Ankara said they believed that at least one large private sector bank in Istanbul was willing to help Mr Nadir.

Two Turkish cabinet ministers, Mr Mehmet Yezar and Mr Günes Taner, are believed to have been given the task by President Özal three days ago of finding banks willing to help.

Mr Taner, Minister of State for Economic Affairs, is likely to have found the mandate particularly distressing. He is a leading critic of Mr Nadir and is believed to have thrown his weight against efforts to provide an emergency loan to

Polly Peck by Turkish state banks last autumn.

Meanwhile Mr Aytaç Örcün, of the legal department of İtissat Bankası, confirmed yesterday that his bank had started the first action against Mr Nadir inside Turkey over a \$1.5m (£779,800) promissory note signed by Mr Nadir which fell due two weeks ago.

Mr Örcün said İtissat had had its application rejected at one court hearing because of a technical problem over the translation of the note from the original English into Turkish, but the case was continuing and İtissat was confident of eventual victory.

## Electra net assets down by 15.6%

By Richard Gourlay

ELECTRA INVESTMENT Trust reported a fully-diluted net asset value of 291.7p per share at September 30 - 15.6 per cent below the 345.7p of a year earlier.

The group said this compared with a 17.7 per cent decrease in the FT All-share Index over the same period.

A recommended final dividend of 3.1p gives a total for the year of 6.1p, an increase of 10.9 per cent over the period. Electra aims to maximise capital appreciation on its investments, mainly small companies, while maintaining dividend that at least match inflation.

Mr Michael Stoddart, chairman, said the results were principally affected by the under-performance of the smaller capitalised listed stocks and the writing down of unlisted investments.

Yesterday, Electra's shares closed at 291.7p on the day and 33p below the price Globe Investment Trust shareholders purchased the shares by way of rights in March this year. Globe held 26 per cent of Electra's shares.

Adjusted net assets attributable to shareholders amounted to £477.67, compared to £567.77m. Profit attributable to shareholders was £14.5m, against £12.5m, while at the pre-tax level it was £2.4m higher at £19.2m.

See Lex

## Appletree grows to £2.53m

PROFITS AT Appletree Holdings rose from £1.85m to £2.53m pre-tax for the year to end-September 1990. Turnover, however, slipped from £68.12m to £66.12m.

Earnings emerged at 9.45p (8.71p). The final dividend is omitted (5p) leaving shareholders with 1.5p (4.1p) for the year.

Extraordinary credits totalled £1.7m (£5.51m).

Conditional agreement has been reached to dispose of the Kildare Group, Appletree's remaining trading operation, to two directors, Mr David

Johnson and Mr Tom McParland, and Courtline Holdings, a company jointly owned by them, for £19.63m (£8.33m) cash.

On the basis of audited post-tax profits of £1.33m for Kildare for the year to end-September, the proposed consideration would represent an exit of 7.3.

Of the sale proceeds, £7.75m would be used to settle bank debt. Thereafter, Appletree's pro forma net assets, amounting to some £17.27m, would comprise mainly cash deposits.

Following the disposal of Kildare, Appletree would propose a scheme of arrangement involving a return of capital to, and the cancellation of, the shareholdings of all shareholders in Appletree except Mr Johnson and the trustees of his family settlement.

On the basis of the pro forma net assets the directors estimate that the scheme of arrangement would result in shareholders receiving not less than 85p cash per share.

The shares closed 15p higher at 50p.

NEWS DIGEST

## Bluebird Toys chief steps down

BLUEBIRD TOYS yesterday reported the resignation of Mr Tom Charnock, its chief executive.

Bluebird, like most other toy companies, is facing a bleak Christmas because of the slump in consumer spending due to the recession.

The USM company was keeping quiet about the resignation but the move coincided with an increase in the shares held by Geneva-based investment company Financière Frasnand. It bought a further 180,000 shares in Bluebird yesterday to increase its holding from 9.87 per cent to 11.97 per cent.

Neither Bluebird nor Financière Frasnand was available for comment yesterday.

Bluebird's shares closed unchanged at 50p. The high this year was 155p.

### EFG

EFG, the USM-quoted forestry group with interests in home and leisure products, fell £54,000 into the red in the year to September 30. Taxable profits in the previous year were £2.01m.

Turnover improved to £49.88m (£42.26m). Earnings dropped to 1.26p (10.18p) and the final dividend is being omitted (2.25p) leaving shareholders with 1.25p (3.5p) for the year.

**I&S Optimum Trust**  
Net asset value of I&S Optimum Income Trust amounted to 77.59p at November 30 1990. That compared with 98.37p at May 31 1990.

Available revenue for the six months to end-November totalled £12.9m against £10.1m for the half year to May 31. Earnings at November 30 worked through at 4.44p (3.5p at end-May 1990). A second quarterly dividend of 1.75p makes a half year total of 3.45p. The trust commenced business on October 27 1989 and for the period to end-May 1990 paid a total of 3.25p.

### PE Kemp

Provisions amounting to £262,057 pushed PE Kemp to pre-tax losses of £421,561 in the year to October 31. Losses last year stood at £281,512.

The provisions related to obsolete and slow moving stock and trade claims and irrecoverable debt. Sales in the latest period fell from £3.12m to £2.08m.

The company designs and makes stage sets for theatrical productions and television.

Losses per share came through at 4.49p (5.01p).

### Danae Inv Trust

The net asset value per capital share of Danae Investment Trust was 40.19p at November 30 - a decline of some 40 per cent on a year earlier and 31 per cent on the trust's year-end at end-May.

Earnings per income share for the six months to end-November emerged at 3.26p (4.12p) from net revenue of £229,836 (£296,997). The interim dividend is held at 3.25p.

### Lynx Holdings

Lynx Holdings, the USM-quoted electronic equipment manufacturer, reported pre-tax profits of £225,000 on turnover of £4.24m in the period from October 13 to the end of September.

Lynx was formed in October 1989 to raise capital and

acquire Lynx Group, which in the year to March 31 1989 incurred losses of £2.25m.

The funds raised enabled the group to close or sell the loss-making businesses at a cost of £391,000, which was written off as part of the goodwill arising on acquisition of the businesses.

Earnings per share were 3.7p. A final payment of 0.7p is proposed.

The shares closed up 5p at 21p.

### Flextech

Flextech, the USM-quoted oil services group which diversified into television programme distribution, yesterday unveiled taxable profits of £3.13m for the six months to September 30.

The outcome - an advance of 42 per cent on £2.21m in the corresponding period - came on turnover of £22.81m (£14.79m).

Earnings per 10p share worked through at 6.9p (6p) basic or 8.4p (4.6p) fully diluted.

### Harmony Leisure

After an increase of £136,000 to £276,000 in net interest charges, Harmony Leisure, which manages hotels, public houses and restaurants, reported a pre-tax loss of £190,000 for the six months to September 30.

At the same stage last year profit amounted to £134,000, but the outcome for the whole year showed a pre-tax loss of £1.08m.

**Fleet Financial Group**  
U.S. \$100,000,000 Floating Rate Subordinated Capital Notes Due September 1997  
For the three months ended September 1990 the Group's net income was \$1,257,300, net of \$1,100,000 in interest on the \$100,000,000 notes.



## A LOT OF OUR ACTION TAKES PLACE OFF CAMERA.

Obviously, you know us for our cameras and films such as Kodachrome Gold and more recently for our range of batteries.

But did you realise that our Health Sciences Division helps surgeons, doctors, radiographers and hospital administrators perform near miracles?

Or that Kodak Motion Analysis products help scientists at British Aerospace make sure that what goes up, stays up?

Our Graphics Imaging Systems Division makes the finest products used in printing and publishing.

And naturally, the country's leading photographers shoot on Kodak professional film.

We make 'Eastman' film for film directors, video tape for TV programmes and, just for the record, professional audio tape too.

And nearer home, Kodak papers and chemicals are behind most of the cherished pictures we take ourselves.

Business people make presentations using our Audio Visual equipment, while their PAs use our copiers and electronic publishing systems. Organisations like American Express, file and retrieve millions of documents using our computer driven microfilm and optical-disk systems.

All in all, this represents hundreds of millions of pounds of investment in British business.

The picture shows some of our customers who put their products to work sharing the benefits with millions of people throughout the country and across the world.

Kodak, Kodachrome Gold and Eastman are trade marks.



# WHAT DO A GIANT SWEDISH AN EXCLUSIVE CLUB AND A LOCAL DISH HAVE IN COMMON?

THEY'RE ALL FLOURISHING IN IRVINE.

VOLVO ASSEMBLE SOME OF BRITAIN'S MOST POPULAR TRUCKS HERE. WILSON SPORTING GOODS PRODUCE AROUND 750,000 OF THE MOST ADVANCED GOLF CLUBS IN THE WORLD IN IRVINE, AND EXPORT THEM AS FAR AWAY AS JAPAN. SMITHKLINE BEECHAM OPERATE ONE OF THE WORLD'S LARGEST ANTIBIOTIC FERMENTATION PLANTS HERE, PRODUCING PENICILLIN (WHICH WAS DISCOVERED BY A LOCAL LAD, ALEXANDER FLEMING) FOR USE IN THEIR PHARMACEUTICAL FACTORIES ALL OVER THE GLOBE. THEY ALL BENEFIT FROM A HIGHLY SKILLED AND LOYAL WORKFORCE. SUPERB FACTORY AND OFFICE SPACE. EXCELLENT COMMUNICATIONS, INCLUDING TWO MAJOR INTERNATIONAL AIRPORTS WITHIN 40 MINUTES DRIVE. AND A QUALITY OF LIFE WHICH IS HARD TO BEAT.

SO, IF YOU'D LIKE TO MAKE THE RIGHT CONNECTION, CALL US NOW OR FILL IN THE COUPON BELOW AND RETURN IT TO US.

**VOLVO** **Wilson** **SmithKline Beecham** **Irvine**

QUALITY IS OUR LIFE AND WORK

**US\$250,000,000 ML TRUST XVI**  
Collateralised Mortgage Obligations  
Fixed Rate Class A Bonds

In accordance with the provisions of the Bonds, notice is hereby given that the Rate of Interest has been fixed at 8.50% for the Fifteenth Floating Rate Period of 20th December, 1990 through to 19th March, 1991. Interest accrued for this Floating Rate Period is expected to amount to US\$8.41 per US\$1,000 Bond.

**PRINCIPAL PAYING AGENT**  
Texas Commerce Bank  
National Association  
at the office of its agent at  
Texas Commerce Trust  
Company of New York  
30 Broad Street  
New York, New York 10004

**PAYING AND TRANSFER AGENT**  
Citicorp Investment Bank  
(Luxembourg) S.A.  
16 Avenue Marie-Thérèse  
L-2012 Luxembourg

Merrill Lynch International  
One Level  
Agent Bank

**MOTOR CAR ADVERTISING**  
appears every Saturday in the WEEKEND FT.  
REACH THE RIGHT READERS  
by advertising now  
Telephone  
G.Lowe-Edwards  
071-873 3218

**Minebea Co., Ltd.**  
Yen 23,000,000,000  
Floating Rate Notes 1995

Interest Rate 7.75% per annum  
Interest Period From 21st December, 1990 To 21st June, 1991

Interest Accrued due 21st June, 1991  
per Yen 10,000,000 Yen 263.648

The Sumitomo Trust & Banking Co., Ltd.  
Agent Bank

**HYUNDAI**  
ENGINEERING & CONSTRUCTION CO., LTD.  
Incorporated in the Republic of Korea with limited liability

**US\$100,000,000**  
Floating Rate Notes Due 1997  
(Redeemable at the option of Noteholders in 1990 and 1993)

In accordance with the provisions of the Floating Rate Notes, notice is hereby given as follows:

Interest Period : 20th December, 1990 to 20th June, 1991 (182 days)

Rate of Interest : 8 1/8% per annum

Coupon Amount : US\$2,058.92 (per note of US\$50,000)  
US\$2,058.19 (per note of US\$500,000)

Agent

**LTCB Asia Limited**

**ANZ Bank**  
Australia and New Zealand  
Banking Group Limited  
(Incorporated with limited liability in the State of Victoria)

**U.S. \$200,000,000**  
Subordinated Floating Rate Notes due 1999

Notice is hereby given that for the Interest Period 20th December, 1990 to 20th June, 1991 the Notes will carry a Rate of Interest of 8.26563 per cent. per annum with an Amount of Interest of U.S. \$4,178.74 per U.S. \$100,000 Note. The relevant Interest Payment Date will be 20th June, 1991.

**Bankers Trust Company, London** Agent Bank

**Notice to the Warrant Holders**  
**NOTICE**  
Adjustments of Subscription Price  
**OBAYASHI CORPORATION**  
(the "Company")  
Formerly Obayashi Corporation

Bearer Warrants to subscribe for shares of common stock of the Company issued with U.S. Dollar 200,000,000 4 1/4 per cent. Bonds due 1993

Notice is hereby given that as a result of the issuance of U.S. Dollar 400,000,000 4 1/4 per cent. Bonds due 1994 with Warrants of the Company on 20th December, 1990 with the initial subscription price per share of Yen 1,230 determined on 12th December, 1990 being less than the current market price of Yen 1,257.30 per share as at that date, the Company adjusts the Subscription Price of the captioned Warrants as follows:

1. Subscription Price before adjustment: Yen 1,225  
2. Subscription Price after adjustment: Yen 1,222.50 per share  
3. Effective Date of the adjustment: 21st December, 1990 (Japan time)

Obayashi Corporation  
4-33, Kitahara-Higashi,  
Chuo-ku, Osaka

21st December, 1990  
By: The Toyo Trust and Banking Company, Limited  
Principal Paying Agent

**U.S. \$250,000,000 FLOATING RATE SUBORDINATED CAPITAL NOTES DUE SEPTEMBER 1996**  
**CITICORP**

Notice is hereby given that the Rate of Interest has been fixed at 7.8125% and that the interest payable on the relevant Interest Payment Date, March 21, 1991, against Coupon No. 26 in respect of US\$50,000 nominal of the Notes will be US\$976.54 and in respect of US\$1,000 nominal of the Notes will be US\$1,953.11.

December 21, 1990, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

TO OBTAIN MORE INFORMATION ON INVESTMENT OR EMPLOYMENT OPPORTUNITIES, PLEASE

☐ TELEPHONE ME TO ARRANGE A MEETING

☐ SEND ME DETAILS OF:

☐ FACTORY SITES ☐ OFFICE SITES

LAST ONE REQUESTED IN \_\_\_\_\_ 50 FT

NAME \_\_\_\_\_ POSITION \_\_\_\_\_

COUNTRY \_\_\_\_\_

SUBJECT \_\_\_\_\_

POSTCODE \_\_\_\_\_

PHONE NO. \_\_\_\_\_

FAX NO. \_\_\_\_\_

SEND TO: VOLVO THOMPSON COMMERCIAL DIRECTOR - IRVINE DEVELOPMENT CORPORATION - PERCIVAL HOUSE - IRVINE BA11 2AL  
ALTERNATIVE: VOLVO 600 AND 400 FOR FREEPHONE IRVINE OR FAX (0294) 214167



## COMMODITIES AND AGRICULTURE

## Gold rises strongly on cut in Fed's discount rate

By Kenneth Gooding, Mining Correspondent

GOLD'S PRICE rose strongly yesterday, boosted mainly by the cut in the US Federal Reserve's discount rate. The price moved through some important technical resistance points and analysts suggested gold had consequently entered a higher trading range.

Silver and platinum prices also rose strongly yesterday but platinum's performance was mainly influenced by fears about possible chaos in the Soviet Union, the world's second-largest producer, following the resignation of Mr Eduard Shevardnadze, that country's foreign minister.

At one point yesterday gold's price in London reached US\$387.80, nearly \$7 a troy ounce ahead of the overnight level. This followed its sharp rise on the New York Com-

modity Exchange late on Wednesday which traders said was sparked by investors who believed the discount rate cut signalled that the US authorities were easing up their fight against inflation. Gold eased back in London yesterday, closing at \$386.25 an ounce, up by \$5.05 from Wednesday.

Mr Wiktor Blinski, analyst at the Carr Kitz & Atkin financial services group, said that there was little trading volume yesterday because many dealers were closing their books before the year-end. "But dealers do not want to be short of gold over Christmas because of the uncertainties in the Gulf."

Gold had moved into a higher trading range, between \$380 and \$400 an ounce, suggested Mr Blinski. The next technical resistance point was at \$395.50.

Silver closed in London last night at \$4.10 a troy ounce, up 12.50 cents.

Mr Ted Arnold, of Merrill Lynch financial services group, said market sentiment wanted silver to recover from recent steep falls and the US discount rate cut had given it an excuse.

However, yesterday's price rise had already attracted some selling and some producers would certainly move in to sell once the silver price reached \$4.30 to \$4.40 an ounce. Platinum closed in London at \$9.60 an ounce up from the overnight level at \$9.56. Mr Arnold suggested that if the platinum price moved up to \$440 an ounce there would be substantial forward selling by the Soviet Union and Japanese traders.

## Angola is to rejoin diamond cartel

By Kenneth Gooding, Mining Correspondent

ANGOLA, THE only substantial diamond producer outside the marketing cartel operated by De Beers of South Africa, is to rejoin as part of a deal which will see De Beers lend Angola US\$500m to increase production.

De Beers will spend at least another \$50m to evaluate a promising deposit at Camutue in north eastern Angola and prospecting for other new sources of diamonds.

If mining follows, De Beers and Endimma, the Angolan state diamond company, will

form a joint development company. De Beers estimates the cost of developing a major new kimberlite diamond mine is about US\$100m.

Angola left the cartel operated by De Beers' Central Selling Organisation (CSO) which controls at least 80 per cent of world trade in rough (uncut) diamonds, in 1985. Talks about the country rejoining have been dragging on for 18 months.

The South African group seems to be making substantial concessions to attract Angola

back into the fold. It will market only the output of Endimma's Cuango division - leaving about 20 per cent of Angola's diamonds to be sold through other channels.

De Beers will also build and lease to Endimma a diamond sorting centre in Luanda.

Angola had been pressing for a sorting centre because of the added-value it would give to diamond output but De Beers officials have in the past insisted such an operation would be uneconomical.

## Tobacco growers are hot under the Collor

Brazil's industry is being hit by the president's economic package, says Patrick Knight

WITH demand growing strongly and world stocks shrinking, Brazil's 24 tobacco exporting companies decided to encourage the country's 120,000 tobacco planters by offering them a 67 per cent price increase early this year.

They anticipated that the area planted would increase by about 10 per cent, enough to meet growing demand. But, in fact, no more tobacco will be available in Brazil in 1991 than this year's 365,000 tonnes, half of which is consumed internally. If bad weather persists, the crop could be smaller, while demand, led by that from eastern Europe, is far greater than anticipated.

Despite export prices being increased by 15 per cent this year and all stocks being sold, all the tobacco exporters whose headquarters are in Santa Cruz do Sul, in Rio Grande do Sul state, have lost money this year. Souza Cruz's leaf department managing director, Nelson Benemann, says 1990 has been the worst year ever for the industry.

It has been a victim of Brazil's latest economic package of measures, the Collor Plan, named after the president, Fernando Collor, which could hardly have damaged the tobacco industry more if it had been designed for that purpose.

The industry builds up large stocks of cash each year to purchase the crop between January and April. As farmers deliver tobacco for processing, contracts are arranged for the following crop, as each farmer produces exclusively for one company, which also provides all the inputs he needs. On March 15 all the tobacco companies had their bank deposits frozen for the next 18 months and - with no cash available - they were forced to interrupt payments to farmers.

Just prior to the Collor Plan, the cruzeiro had been overvalued by about 50 per cent and it was anticipated it would be devalued by at least that amount by the new administration. But the liquidity crisis caused the currency, now the cruzeiro, to rise against the dollar. But rather than being able to delay changing the proceeds from tobacco exports until the parity improved, tobacco companies were forced to convert the money prematurely to meet commitments.

In normal years, only about 2 per cent of tobacco farmers do not renew their contracts with the exporters, but this year almost 10 per cent did not renew.

Although it proved possible to find other farmers willing to take the place of those who ceased planting, and despite the fact that the physical area planted to tobacco, some 100,000 hectares, did not decline, newcomers inevitably produce less than those who

have been growing tobacco year after year. If all this was not enough, growing conditions for the 1990-91 crop have been the worst for many years, pushing up production costs. The winter was excessively long and unusually cold, so many seedlings died and had to be replanted.

The spring and early summer has been one of the wettest on record, with over 1,000 mm of rain falling between early September and mid November in the main producing region. The tobacco com-

pany used to give farmers emergency stocks of nitrate fertilizer to be used in case of heavy rains. But, anxious to keep nicotine levels down to a minimum because of current trends in demand, that practice was discontinued this year. Anxious to maximise yields, farmers had usually applied all the nitrates they had in stock whether it was needed or not, which pushed up nicotine levels in normal conditions.

The torrential rains washed the nitrates from the soil this

year and three or four extra applications have been needed to keep the plants from wilting. The extra fertilizer had to be rushed to the farms and it has not always got there in time to save the plants.

The tobacco plants are lighter than usual and have more leaves, although quality is otherwise good. Better growing conditions towards the end of the year have rectified some of the earlier damage, but not enough to produce sufficient tobacco to meet demand.

Several factors are pushing up demand. There are virtually no tobacco stocks around the world now, while the Philip Morris factories in Brazil are making up to 24bn cigarettes for export to the Soviet Union, an order which will require about 25,000 tonnes of tobacco to fulfil. In addition to the cigarette market, the USSR will need to import up to 100,000 tonnes of tobacco to meet a shortfall in its own crop, down by 25 per cent, following the removal of subsidies to growers.

Although the US crop increased this year, all the tobacco produced there will be required to make the extra cigarettes the US now finds it can export following the devaluation of the dollar. Imports of more than the 40,000 tonnes from Brazil last year may be also be needed in 1991.

Only Zimbabwe had a little more tobacco to sell. However this year's increase in production there is unlikely to be repeated in 1991, as the proceeds from tobacco exports have not been used to buy essential irrigation and other equipment, but diverted to other uses.

The rise in Brazil's prices, which are set at 50-65 per cent of those of US grown tobacco, was absorbed almost unnoticed by all customers except those in the US itself, due to the revaluation of their currencies against the dollar, which Brazilian tobacco is priced. At the 1990/91 crop comes in, the companies are planning to offer farmers prices for the 1992 crop which will ensure they plant considerably more next year, although optimism is tinged with caution as to whether USSR production will bounce back, or whether the crop reduction will be permanent.

But the future of so many critical factors in Brazil, notably the exchange policy and the rate of inflation, remains unknown, so that finding a price to be paid more than a year ahead is extremely difficult.

Despite this year's setbacks, Brazilian producers feel that no other producing region in the world is in a position to produce the quality tobacco they can at competitive prices. Tobacco is hand picked and initially graded on farms, which cannot be afforded by other producing countries.

## Fish quota agreement reached

By David Gardner in Brussels

EC Fisheries Ministers last night reached an unexpectedly rapid agreement on reducing catch quotas for next year, aided by the European Commission's decision to postpone for six months its insistence that radical measures to preserve fish stocks be adopted as part of the package.

Though Mr Manuel Marin, EC Fisheries Commissioner, criticised ministers for their "lack of political courage" in failing to agree on the so-called "technical conservation" measures, he said that the near unanimity behind the final package had "broken the curse that has hung over fisheries councils".

Only Greece voted against the agreement, which pushed the Total Allowable Catch (TAC) in the critically depleted North Sea stock of cod marginally above Commission recommendations. The EC share of the cod TAC will now be 93,670 tonnes, up from the Commission's target of 85,700 but still

down on last year's 98,370. The main country affected, the UK, has its quota only marginally down on last year's 46,180 tonnes to 45,970. The Commission managed to get agreement on the TAC for haddock, the other North Sea stock identified by independent scientists as over the limit, at 40,500, marginally down on last year.

The Council was also able to agree on important "structural" conservation measures. The most controversial was that vessels in those areas of the North Sea with a concentration of immature cod would stay in port a 10 consecutive days each month. This has now been reduced to eight days. Relatively generous EC funding to promote the decommissioning of vessels to reduce overcapacity are also to be introduced.

But what the Commission had regarded as the measures critical to its conservation drive - the increase in net mesh sizes to 120 mm to allow

immature fish to escape, the banning of drift-nets, and closer monitoring of quotas - were held out of the package by Mr Marin and given a new deadline of July 1, 1991.

"Time is running out," the Spanish Commissioner warned, and "political will and courage" would have to be summoned up "for measures that have to be adopted" to safeguard the future of the industry. He said after the meeting that he would not relent in his high-pressure campaign to push his programme through.

One of its main critics at the meeting had been Mr Carlos Romero, the Spanish Fisheries Minister, who was said to have described the measures as "immature and frivolous".

The UK and Denmark, however, are understood to be planning to offer their fleets the option of using 110 mm net mesh sizes in exchange for being able to get round the 8 days-a-month tie-up in port.

## Late start for the iron ore mating season

The price negotiations for the 1991 deliveries are going rather slowly, says Bob Jones

Nobody could accuse consumers or producers of iron ore of rushing into price negotiations for 1991 deliveries. The annual mating season, as it has come to be known, kicked off on December 7, a month later than usual, when Brazil's Companhia Vale do Rio Doce met French steelworks Sotab.

Despite the fact that at least three other suppliers have tabled formal offers since then, no consumers have so far deigned to respond with a bid. The steel mills appear to feel that until events in the Gulf unravel themselves and a sure picture of next year's steel demand can be seen, it is best to sit tight. Any fresh indication of deepening recession can only help their cause.

Global output of iron ore last year was a record 970m tonnes and availability in the international markets in the next two years has been exceptionally tight. Several of the world's major exporters are mining deposits which will become exhausted in the next few years. Unexpected developments such as the civil war in Liberia have combined to keep the supply/demand balance more or less intact.

The troubles in Liberia have caused one mine to close and halted moves to exploit a rich ore deposit in neighbouring Guinea. Bong Mining, in the western half of the country, was producing about 5m tonnes per year of pellets and concentrates when the war broke out last Christmas.

Overcapacity in pelletising in North America has caused the Canadians to cut production. Strikes at Canadian Steel mills have helped to reduce the country's steel output by more than 15 per cent this year. A four-month strike at the massive pellet producers run by Cleveland Cliffs in Michigan, US, enabled the company to run down stocks.

Any reduction in steel demand tends to cause consumers to reduce intake of the more expensive types of ore such as pellet and lump. It becomes more economical to keep sintering plants working to capacity processing the cheaper fines grade.

The lump market is in a stronger position. Japanese consumers, which depend heavily on supplies of lump from Western Australia, will be wanting to dent the record premium which lump fetches over fines in Japan as a result of last year's price talks.

Japan may be behind this year's pricing delay, as its steel output is set to reach 110m tonnes, 1 to 2 per cent higher this year than the excellent production levels of 1989.

In the past few days salesmen from the three largest Australian miners, Hamersley Iron, BHP-Utah and Robe River, have had their first round of talks with the Japanese steel mills. Japan is Australia's most important ore market and in the past an Australian mine has been known to break ranks with its rivals and settle cheaply with the Japanese in an effort to secure a high volume of shipments.

However such a deal would be at odds with the familiar pattern of the mating season in which Brazil's CVRD will be making the initial settlement with its German customers. Europe's lower demand for finished steel suggests the Japanese can rely on the Europeans not to bid too high. However few believe that the Japanese will be able to continue insisting that the 1990 price must be rolled over to 1991.

Apart from the civil war in Liberia, other events have combined to keep ore supplies tight. A month long strike at Hamersley, which ended at the start of December, is regarded as one of the more significant. Japanese importers, worried by

the affects of the strike, estimated that Hamersley lost at least 3m tonnes in shipments from mine to port. Almost 2m tonnes worth of orders for Japan alone had to be switched to BHP-Utah and Robe River.

Events like this mean iron ore suppliers can claim that supply is sufficiently scarce to merit a significant price rise. In the past five years the price of fines has risen more than 30 per cent, so any further increase at face value seems unjustified - especially when comparisons are made with scrap prices, which have fallen sharply in Europe in recent months, but the ore producers argue that prices must rise in order to encourage investment in new mines.

Even if steelworks make the gloomiest forecasts of finished steel demand next year, the price rises will probably be necessary. If a lack of investment led to shortages of iron ore, the integrated steel mills would be in trouble in their battle to keep market share against the scrap consuming electric furnace steelmakers.

Bob Jones is assistant editor at Metal Bulletin

## WORLD COMMODITIES PRICES

## COCOA - London FOC

	Close	Previous	High/Low
Dec 89	635	612	608
Mar 90	671	658	653
May 90	705	688	683
Jul 90	738	725	720
Sep 90	758	751	741
Nov 90	788	781	774
Dec 90	816	806	810

Turnover: 3198 (975) lots of 10 tonnes

ICO indicator prices (US cents per tonne). Daily price for Dec 10 874.50 (974.50) 10 day average for Dec 20 910.20 (913.30)

## COFFEE - London FOC

	Close	Previous	High/Low
Jan 90	600	604	600
Mar 90	597	597	597
May 90	594	592	585
Jul 90	592	589	585
Sep 90	597	592	585
Nov 90	602	595	585

Turnover: 3880 (3047) lots of 5 tonnes

ICO indicator prices (US cents per pound). Daily price for Dec 10 874.50 (974.50) 10 day average for Dec 20 910.20 (913.30)

## POTATOES - Liffe

	Close	Previous	High/Low
Apr 90	125.5	123.7	123.5
May 90	125.9	123.7	123.0

Turnover: 58 (49) lots of 40 tonnes

## SUGAR - London FOC

	Close	Previous	High/Low
Mar 90	215.00	215.00	215.00
May 90	215.00	215.00	215.00
Jul 90	222.00	224.00	221.00

Turnover: 100 (105) lots of 10 tonnes

White Sugar (1000 lbs) per tonne: Mar 1945, Aug 1986, Oct 1487

## CRUDE OIL - Liffe

	Close	Previous	High/Low
Feb 90	26.40	26.40	26.40
Mar 90	26.40	26.40	26.40
Apr 90	26.40	26.40	26.40
May 90	26.40	26.40	26.40
Jun 90	26.40	26.40	26.40
Jul 90	26.40	26.40	26.40
Aug 90	26.40	26.40	26.40
Sep 90	26.40	26.40	26.40
Oct 90	26.40	26.40	26.40
Nov 90	26.40	26.40	26.40
Dec 90	26.40	26.40	26.40

Turnover: 6075 (5072) lots of 100 tonnes

## FRUIT &amp; VEGETABLES

Avocados at 40-50p each (40-50p) are a superb buy this week, along with grapefruit at 15-20p each (15-20p), papaya 10-15p. Pear Spicard weather has meant low supplies of satsumas at 40-50p a lb. Apples are a best buy with USA Red Delicious at 55-60p a lb, French Golden Delicious 45-50p a lb and homegrown Cox's 40-50p a lb. The record annual means slightly lower vegetable prices with Brussels sprouts at 25-30p a lb, carrots 25-30p a lb and Christmas leeks 10-15p a lb. Potatoes are good quality at 15-16p a lb. Spring onions are 55-60p a bunch, courgettes 40-50p each and tomatoes 80p-£1.00 a lb.

## LONDON METAL EXCHANGE

	Close	Previous	High/Low
Aluminium, 99.7% purity (5 per tonne)	1519.21	1519.21	1519.21
Cash	1519.21	1519.21	1519.21
Mar 90	1519.21	1519.21	1519.21
May 90	1519.21	1519.21	1519.21
Jul 90	1519.21	1519.21	1519.21
Sep 90	1519.21	1519.21	1519.21
Nov 90	1519.21	1519.21	1519.21
Dec 90	1519.21	1519.21	1519.21

Turnover: 100 (105) lots of 10 tonnes

## COPPER - Liffe

	Close	Previous	High/Low
Mar 90	215.00	215.00	215.00
May 90	215.00	215.00	215.00
Jul 90	222.00	224.00	221.00

Turnover: 100 (105) lots of 10 tonnes

## ZINC - Liffe

	Close	Previous	High/Low
Mar 90	215.00	215.00	215.00
May 90	215.00	215.00	215.00
Jul 90	222.00	224.00	221.00

Turnover: 100 (105) lots of 10 tonnes

## NICKEL - Liffe

	Close	Previous	High/Low
Mar 90	215.00	215.00	215.00
May 90	215.00	215.00	215.00
Jul 90	222.00	224.00	221.00

Turnover: 100 (105) lots of 10 tonnes

## TIN - Liffe

	Close	Previous	High/Low
Mar 90	215.00	215.00	215.00
May 90	215.00	215.00	215.00
Jul 90	222.00	224.00	221.00

Turnover: 100 (105) lots of 10 tonnes

## LEAD - Liffe

	Close	Previous	High/Low
Mar 90	215.00	215.00	215.00
May 90	215.00	215.00	215.00
Jul 90	222.00	224.00	221.00

Turnover: 100 (105) lots of 10 tonnes

## SILVER - Liffe

	Close	Previous	High/Low
Mar 90	215.00	215.00	215.00
May 90	215.00	215.00	215.00
Jul 90	222.00	224.00	221.00

Turnover: 100 (105) lots of 10 tonnes

## NEW YORK

	Close	Previous	High/Low
Gold 100 troy oz. \$1000	355.5	355.5	355.5
Mar 90	355.5	355.5	355.5
May 90	355.5	355.5	355.5
Jul 90	355.5	355.5	355.5
Sep 90	355.5	355.5	355.5
Nov 90	355.5	355.5	355.5
Dec 90	355.5	355.5	355.5

Turnover: 100 (105) lots of 10 tonnes

## COPPER - Liffe

	Close	Previous	High/Low
Mar 90	215.00	215.00	215.00
May 90	215.00	215.00	215.00
Jul 90	222.00	224.00	221.00

Turnover: 100 (105) lots of 10 tonnes

## ZINC - Liffe

	Close	Previous	High/Low
Mar 90	215.00	215.00	215.00
May 90	215.00	215.00	215.00
Jul 90	222.00	224.00	221.00



## LONDON STOCK EXCHANGE

## Soviet news sparks losses in equities

**THE RESIGNATION** of Mr. Eduard Shevardnadze, the Soviet foreign minister, sent UK share prices sharply lower yesterday as investors endeavoured to programme this news into an already troubled investment scene. The news came around 9.30am in the London trading session, and a fall of six FT-SE points was quickly extended to almost 30 points at the day's low. Selective buying later cut reduced losses by about one third. A potentially more unsettling factor came when ICI warned City analysts that they were aiming too high in terms of profit expectations for this year from Britain's biggest chemical group.

The unsettling news from the Soviet Union added new uncertainty for investors

Account Dealing Dates			
First Dealing	Dec 21	Jan 14	
Option Dealing	Dec 27	Jan 24	
Last Dealing	Dec 28	Jan 25	
Account Day	Jan 7	Feb 4	

already facing the prospect of the deepening recession in the UK and the threat of impending hostilities in the Gulf. At the close, the London equity market was down by 19.3 points at 2,558.8, or about 1 per cent lower on the day. This compared favourably with the fall of more than 2 per cent in European shares as measured by the FT-SE Euro-Index.

UK equities were steadied by the perception that the uncertainty over the outlook for eastern Europe would have more immediate effect on other stock markets in western Europe. German companies, for example, are perceived to be more directly involved in the potential restructuring of the industrial and commercial superstructure in Poland, the Soviet Union and the former East Germany.

The fall in equities in London was also softened by further selective support for some sectors, reflecting both technical operations ahead of the year end and also the relatively optimistic outlook for equities for the medium term. International stocks were helped by firmness in the US dollar.

UK equities were steadied by the perception that the uncertainty over the outlook for eastern Europe would have more immediate effect on other stock markets in western Europe. German companies, for example, are perceived to be more directly involved in the potential restructuring of the industrial and commercial superstructure in Poland, the Soviet Union and the former East Germany.

Yesterday's developments are likely to emphasise such assessments. However, market strategists made little attempt to assess the implications of Shevardnadze's unexpected decision beyond agreeing that it could have widespread effects on the political outlook for Europe.

IT's hints on the profits outlook rang warning bells in a market which sees the group as a significant pointer to both the industrial and financial fortunes of UK business. It deepened concern over the onset of the recessionary pressure in the UK which was emphasised by the 2.5 per cent fall in capital investment between the second and third quarters of this year disclosed by the UK Central Statistical Office.

Seag trading volume jumped to 590.2m shares yesterday

from the 509.33m of the previous session but traders maintained that selling pressure had been moderate. Data from the International Stock Exchange (ISE) shows that daily retail investment in equities has remained relatively high over the past week as the institutions have struggled to balance portfolios ahead of the year-end, which will, in stock market terms, effectively take place tonight. Data for Tuesday shows that retail business moved above the £1bn mark again, returning to the improved levels recorded last week.

Traders reported significant buying interest in selected areas, particularly in the privatisation stocks which, as utility shares, are likely to outperform during a period of general market uncertainty.

FINANCIAL TIMES STOCK INDICES									
	Dec 20	Dec 19	Dec 18	Dec 17	Dec 16	Dec 15	Dec 14	Dec 13	Dec 12
Government Bonds	82.84	82.83	82.74	82.87	83.37	84.49	84.20	84.20	84.18
Financial Index	90.97	91.14	91.08	90.93	91.34	92.67	92.91	93.80	93.53
Ordinary Shares	1687.2	1707.1	1694.3	1690.2	1701.2	1658.8	1663.5	1510.4	1508.6
City Index	148.2	157.2	156.2	140.1	138.8	151.0	157.5	135.7	134.7
FT-SE 100 Share	2158.6	2175.7	2161.8	2157.0	2168.4	2163.0	2163.7	1980.2	1980.9
FT-SE Euro-Index	544.03	566.28	572.08	572.00	592.71		1003.35	1003.35	1003.35
Ord. Div. Yield	5.59	5.52	5.55	5.57	5.55	4.50	4.50	4.50	4.50
SEAG Barga 4.5pm	27,280	23,829	23,603	25,305	32,604	33,419			
Equity Turnover (£m)	523.78	1086.25	830.26	857.44	833.88				
Equity Bargain	23,640	22,983	28,788	26,883	26,145				
Shares Traded (m)	487.8	531.4	314.7	444.2	302.8				
Ordinary Shares Index, Hourly changes	Day's High 1703.2	Day's Low 1659.7							
Open 1703.0	9 am 1702.5	10 am 1702.4	11 am 1702.3	12 pm 1702.3	1 pm 1702.3	2 pm 1702.3	3 pm 1702.3	4 pm 1702.3	5 pm 1702.3
FT-SE Euro-Index, Hourly changes	Day's High 1703.2	Day's Low 1659.7							
Open 1703.0	9 am 1702.5	10 am 1702.4	11 am 1702.3	12 pm 1702.3	1 pm 1702.3	2 pm 1702.3	3 pm 1702.3	4 pm 1702.3	5 pm 1702.3
FT-SE Euro-Index 100, Hourly changes	Day's High 591.16	Day's Low 541.48							
Open 544.03	9 am 544.03	10 am 544.03	11 am 544.03	12 pm 544.03	1 pm 544.03	2 pm 544.03	3 pm 544.03	4 pm 544.03	5 pm 544.03

GILT EDGED ACTIVITY									
	Dec 20	Dec 19	Dec 18	Dec 17	Dec 16	Dec 15	Dec 14	Dec 13	Dec 12
Gilt Edged	81.1	81.3							
5-Day Average	88.4	91.3							
SE Activity 1974									
Including inter-market business & overseas turnover									
London report and latest share index: Tel. 0898 123001									

## ICI profit forecasts trimmed

ICI fell after the company contacted analysts, in what has become an informal monthly briefing, telling them to cut estimates of this year's profits to below £1bn. Brokers typically took \$50m from this year's figure, leaving it at between \$260m and \$285m.

At the more bullish end of the range of views, Mr Charles Lambert at Smith New Court said that profits at the ICI and South African operations were falling "rapidly". ICI had also made large redundancy provisions and investors should sell down to 815p. Even more cautious, Mr Alasdair Nisbet at UBS Phillips & Drew said profits would fall yet again in 1992. He said there were doubts that the dividend could be maintained, and recommended selling beyond the 9 per cent yield regarded as a safe level by many other analysts.

Kleinwort Benson was among the least negative; partly because of wider economic considerations. "Sell down to 860p," said Mr Jeremy Chaney.

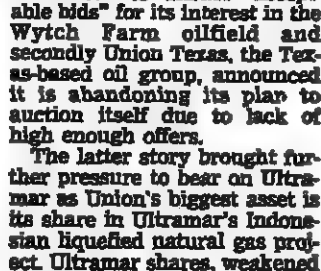
ICI dropped 33 at one point before closing 24 off at 803p. Turnover was a steady 2.2m.

**ECC amends deal**  
Industrial materials major ECC greeted the revised arrangements for the acquisition of Georgia Kadin euphorically. While other leading UK equities were falling quite steeply as international markets reacted to latest eastern European political events, shares of ECC rose strongly to close 5 higher at 340p.

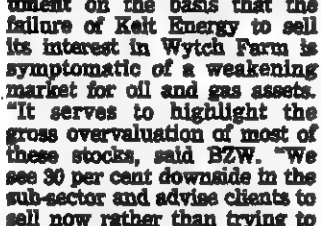
The original price of the Georgia purchase did appear very onerous at \$210m and following discussions with the US anti-trust authorities ECC has concluded a more limited acquisition which should facilitate completion of the purchase. For this it has agreed to pay \$170m cash. The purchase price will be financed from bank and credit facilities and the group's internal resources.

Nikko Securities researcher Mr Tad Phillips echoed the views of many analysts, saying the amended deal is positive news. The purchase increases US exposure and enables ECC to do more business there, because...

## FT-A All-Share Index



## Equity Shares Traded



volume of 9.5m shares, and Trafalgar House, 2 firmed at 195p on 10m.

Glaxo recovered sharply late in the day on hopes for the company's anti-Aids drug. The shares ended unchanged at 844p having been 22 off at worst after a downgrading by James Capel. The broker was responding to a report that the drug was a rival to Glaxo's best selling drug, that it was gaining market share. Capel said there was a fair chance that Proventus has actually acquired more than the announced 14.6 per cent.

United Biscuits added 2 to 319p as Smith New Court trimmed its profits forecasts. The share's price is set at 319p, having been 22 off at worst after a downgrading by James Capel. The broker was responding to a report that the drug was a rival to Glaxo's best selling drug, that it was gaining market share. Capel said there was a fair chance that Proventus has actually acquired more than the announced 14.6 per cent.

Water stocks did not escape the overall market decline; dealers said there had been widespread but generally minor selling throughout the list of water companies. The Water Package declined 30 to 2553p, having dipped to 2543p.

Of the British stocks Anglian Water bank back 4 to 266p as did Severn Trent, 230p, while Thames fell 3 to 260p. There was evidence of a bid and breakfast deal in Severn, specialists noted. Among smaller issues Northumbrian lost 6 to 172p and Southern 7 to 209p.

Anglo United, the fuels to chemicals company, drew interest as Smith New Court tagged the stock a "speculative buy". Anglo announced lower interest rates recently but this did not reflect the underlying position, according to Smith. More importantly it has been successfully reducing the level of debt following last

## NEW HIGHS AND LOWS FOR 1990

NEW HIGHS	NEW LOWS
Electricity (1) INDUSTRIALS (2) NEW HIGHS	Electricity (1) INDUSTRIALS (2) NEW LOWS
1. British Electric 1990	1. British Electric 1990
2. British Electric 1990	2. British Electric 1990

NEW HIGHS (1) INDUSTRIALS (2) NEW LOWS  
1. British Electric 1990  
2. British Electric 1990

NEW HIGHS (1) INDUSTRIALS (2) NEW LOWS  
1. British Electric 1990  
2. British Electric 1990

NEW HIGHS (1) INDUSTRIALS (2) NEW LOWS  
1. British Electric 1990  
2. British Electric 1990

NEW HIGHS (1) INDUSTRIALS (2) NEW LOWS  
1. British Electric 1990  
2. British Electric 1990

NEW HIGHS (1) INDUSTRIALS (2) NEW LOWS  
1. British Electric 1990  
2. British Electric 1990

NEW HIGHS (1) INDUSTRIALS (2) NEW LOWS  
1. British Electric 1990  
2. British Electric 1990

NEW HIGHS (1) INDUSTRIALS (2) NEW LOWS  
1. British Electric 1990  
2. British Electric 1990

NEW HIGHS (1) INDUSTRIALS (2) NEW LOWS  
1. British Electric 1990  
2. British Electric 1990

NEW HIGHS (1) INDUSTRIALS (2) NEW LOWS  
1. British Electric 1990  
2. British Electric 1990

NEW HIGHS (1) INDUSTRIALS (2) NEW LOWS  
1. British Electric 1990  
2. British Electric 1990

NEW HIGHS (1) INDUSTRIALS (2) NEW LOWS  
1. British Electric 1990  
2. British Electric 1990

NEW HIGHS (1) INDUSTRIALS (2) NEW LOWS  
1. British Electric 1990  
2. British Electric 1990

## APPOINTMENTS

**non-executive chairman of HATCHCO GROUP** the holding company formed earlier this year to acquire the shares of garden watering and spraying equipment manufacturer Homlock Ltd.

**Mr David Haigh** has been appointed deputy general manager of NATIONAL WESTMINSTER BANK's group financial control, where he is currently an assistant general manager. Mr Norman Barnard retired on December 31 as deputy general manager and group chief accountant. Mr Ray Cottle becomes group chief accountant, continuing as assistant general manager.

**Mr Peter Thompson** is to become managing director of CHANCELLOR INSURANCE COMPANY, a subsidiary of the Chancellor Group of Vancouver, early in the New Year. He is a director of commercial lines underwriting in the London & Edinburgh Insurance Company (Excess Insurance Company).

**STANDARD CHARTERED INTERNATIONAL TRUSTEE** has appointed Mr David Wat-King Doo as group financial controller. Mr Doo was manager, regional finance department, Hong Kong office, Standard Chartered Bank Hong Kong Trustee.

**Mr David Harveys**, a former chairman of Hestair, has been appointed

**Premier Teas** from 1986 and general manager and director for Mainstream Teas since 1988. Mr Tugman was previously director of new product development.

**Mr John Mack**, a director of D.Y. Davies Associates, has been appointed to the board of the parent company, D.Y. DAVIES. Mr Nick Lockyer has left the main board to concentrate on the Winchester and Bournemouth offices.

**J.H. MINNET & CO** has appointed Mr Neil Shaw and Mr Peter Young as deputy managing directors of the international non-marine and energy division.

**Mr Michael Franklin** has been appointed a non-executive director of WHITEHEAD & CO. He is a director of Barclays Bank, and recently retired from the Civil Service.

**Mr Leslie Owers** retires as non-executive chairman, but remains on the board as a director. Mr David Fasken, previously managing director of Earls Court and Olympia, becomes deputy chairman. Mr Hugh Scrimgeour, deputy managing director and director of finance, becomes managing director of Earls Court and Olympia; and Mr Russell

**THORN SECURITY** has appointed Mr Warren Kaimforth (pictured) as finance director. He was group audit controller for parent company Thorn EMI worldwide.

**Mr John Mack**, a director of D.Y. Davies Associates, has been appointed to the board of the parent company, D.Y. DAVIES. Mr Nick Lockyer has left the main board to concentrate on the Winchester and Bournemouth offices.

**J.H. MINNET & CO** has appointed Mr Neil Shaw and Mr Peter Young as deputy managing directors of the international non-marine and energy division.

## LONDON SHARE SERVICE

BRITISH FUNDS									
	1990	1989	1988	1987	1986	1985	1984	1983	1982
1. British Electric 1990									
2. British Electric 1990									

BRITISH FUNDS - Contd									
	1990	1989	1988	1987	1986	1985	1984	1983	1982
1. British Electric 1990									
2. British Electric 1990									

AMERICANS - Contd									
	1990	1989	1988	1987	1986	1985	1984	1983	1982
1. British Electric 1990									
2. British Electric 1990									

INT. BANK AND O'SEAS									
	1990	1989	1988	1987	1986	1985	1984	1983	1982
1. British Electric 1990									
2. British Electric 1990									

CORPORATION LOANS									
	1990	1989	1988	1987	1986	1985	1984	1983	1982
1. British Electric 1990									
2. British Electric 1990									

COMMONWEALTH & AFRICAN LOANS									
	1990	1989	1988	1987	1986	1985	1984	1983	1982
1. British Electric 1990									
2. British Electric 1990									

LOANS									
	1990	1989	1988	1987	1986	1985	1984	1983	1982
1. British Electric 1990									
2. British Electric 1990									

Building Societies									
	1990	1989	1988	1987	1986	1985	1984	1983	1982
1. British Electric 1990									
2. British Electric 1990									

Public Board and Ind.									
	1990	1989	1988	1987	1986	1985	1984	1983	1982
1. British Electric 1990									
2. British Electric 1990									

FOREIGN BONDS & RAILS									
	1990	1989	1988	1987	1986	1985	1984	1983	1982
1. British Electric 1990									
2. British Electric 1990									

CANADIANS									
	1990	1989	1988	1987	1986	1985	1984	1983	1982
1. British Electric 1990									
2. British Electric 1990									

AMERICANS									
	1990	1989	1988	1987	1986	1985	1984	1983	1982
1. British Electric 1990									
2. British Electric 1990									

Continued on next page									
------------------------	--	--	--	--	--	--	--	--	--

## Managers move at NatWest

**Mr David Haigh** has been appointed deputy general manager of NATIONAL WESTMINSTER BANK's group financial control, where he is currently an assistant general manager. Mr Norman Barnard retired on December 31 as deputy general manager and group chief accountant. Mr Ray Cottle becomes group chief accountant, continuing as assistant general manager.



## LONDON SHARE SERVICE

• Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 071-425-2128

BANKS, HP & LEASING										BUILDING, TIMBER, ROADS - Contd										ELECTRICALS - Contd										ENGINEERING - Contd										INDUSTRIALS (Misc.) - Contd										INDUSTRIALS (Misc.) - Contd																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																												
1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	



LONDON SHARE SERVICE

Label Share Prices are available on FT Cityline To obtain your free Share Code Booklet ring the FT Cityline help desk on 071-925-2128

MOTORS, AIRCRAFT TRADES

Contd

1990	High	Low	Stock	Price	%	Div	Yield	P/E
458	140	138	458	138.5	1.2	1.5	1.0	12.0
135	140	138	135	138.5	1.2	1.5	1.0	12.0
136	140	138	136	138.5	1.2	1.5	1.0	12.0
137	140	138	137	138.5	1.2	1.5	1.0	12.0
138	140	138	138	138.5	1.2	1.5	1.0	12.0
139	140	138	139	138.5	1.2	1.5	1.0	12.0
140	140	138	140	138.5	1.2	1.5	1.0	12.0
141	140	138	141	138.5	1.2	1.5	1.0	12.0
142	140	138	142	138.5	1.2	1.5	1.0	12.0
143	140	138	143	138.5	1.2	1.5	1.0	12.0
144	140	138	144	138.5	1.2	1.5	1.0	12.0
145	140	138	145	138.5	1.2	1.5	1.0	12.0
146	140	138	146	138.5	1.2	1.5	1.0	12.0
147	140	138	147	138.5	1.2	1.5	1.0	12.0
148	140	138	148	138.5	1.2	1.5	1.0	12.0
149	140	138	149	138.5	1.2	1.5	1.0	12.0
150	140	138	150	138.5	1.2	1.5	1.0	12.0

NEWSPAPERS, PUBLISHERS

1990	High	Low	Stock	Price	%	Div	Yield	P/E
100	100	100	100	100	0	0	0	0
101	100	100	101	100	0	0	0	0
102	100	100	102	100	0	0	0	0
103	100	100	103	100	0	0	0	0
104	100	100	104	100	0	0	0	0
105	100	100	105	100	0	0	0	0
106	100	100	106	100	0	0	0	0
107	100	100	107	100	0	0	0	0
108	100	100	108	100	0	0	0	0
109	100	100	109	100	0	0	0	0
110	100	100	110	100	0	0	0	0
111	100	100	111	100	0	0	0	0
112	100	100	112	100	0	0	0	0
113	100	100	113	100	0	0	0	0
114	100	100	114	100	0	0	0	0
115	100	100	115	100	0	0	0	0
116	100	100	116	100	0	0	0	0
117	100	100	117	100	0	0	0	0
118	100	100	118	100	0	0	0	0
119	100	100	119	100	0	0	0	0
120	100	100	120	100	0	0	0	0

PAPER, PRINTING, ADVERTISING

1990	High	Low	Stock	Price	%	Div	Yield	P/E
121	121	121	121	121	0	0	0	0
122	121	121	122	121	0	0	0	0
123	121	121	123	121	0	0	0	0
124	121	121	124	121	0	0	0	0
125	121	121	125	121	0	0	0	0
126	121	121	126	121	0	0	0	0
127	121	121	127	121	0	0	0	0
128	121	121	128	121	0	0	0	0
129	121	121	129	121	0	0	0	0
130	121	121	130	121	0	0	0	0
131	121	121	131	121	0	0	0	0
132	121	121	132	121	0	0	0	0
133	121	121	133	121	0	0	0	0
134	121	121	134	121	0	0	0	0
135	121	121	135	121	0	0	0	0
136	121	121	136	121	0	0	0	0
137	121	121	137	121	0	0	0	0
138	121	121	138	121	0	0	0	0
139	121	121	139	121	0	0	0	0
140	121	121	140	121	0	0	0	0

INSURANCES

1990	High	Low	Stock	Price	%	Div	Yield	P/E
141	141	141	141	141	0	0	0	0
142	141	141	142	141	0	0	0	0
143	141	141	143	141	0	0	0	0
144	141	141	144	141	0	0	0	0
145	141	141	145	141	0	0	0	0
146	141	141	146	141	0	0	0	0
147	141	141	147	141	0	0	0	0
148	141	141	148	141	0	0	0	0
149	141	141	149	141	0	0	0	0
150	141	141	150	141	0	0	0	0
151	141	141	151	141	0	0	0	0
152	141	141	152	141	0	0	0	0
153	141	141	153	141	0	0	0	0
154	141	141	154	141	0	0	0	0
155	141	141	155	141	0	0	0	0
156	141	141	156	141	0	0	0	0
157	141	141	157	141	0	0	0	0
158	141	141	158	141	0	0	0	0
159	141	141	159	141	0	0	0	0
160	141	141	160	141	0	0	0	0

LEISURE

1990	High	Low	Stock	Price	%	Div	Yield	P/E
161	161	161	161	161	0	0	0	0
162	161	161	162	161	0	0	0	0
163	161	161	163	161	0	0	0	0
164	161	161	164	161	0	0	0	0
165	161	161	165	161	0	0	0	0
166	161	161	166	161	0	0	0	0
167	161	161	167	161	0	0	0	0
168	161	161	168	161	0	0	0	0
169	161	161	169	161	0	0	0	0
170	161	161	170	161	0	0	0	0
171	161	161	171	161	0	0	0	0
172	161	161	172	161	0	0	0	0
173	161	161	173	161	0	0	0	0
174	161	161	174	161	0	0	0	0
175	161	161	175	161	0	0	0	0
176	161	161	176	161	0	0	0	0
177	161	161	177	161	0	0	0	0
178	161	161	178	161	0	0	0	0
179	161	161	179	161	0	0	0	0
180	161	161	180	161	0	0	0	0

PROPERTY

1990	High	Low	Stock	Price	%	Div	Yield	P/E
181	181	181	181	181	0	0	0	0
182	181	181	182	181	0	0	0	0
183	181	181	183	181	0	0	0	0
184	181	181	184	181	0	0	0	0
185	181	181	185	181	0	0	0	0
186	181	181	186	181	0	0	0	0
187	181	181	187	181	0	0	0	0
188	181	181	188	181	0	0	0	0
189	181	181	189	181	0	0	0	0
190	181	181	190	181	0	0	0	0
191	181	181	191	181	0	0	0	0
192	181	181	192	181	0	0	0	0
193	181	181	193	181	0	0	0	0
194	181	181	194	181	0	0	0	0
195	181	181	195	181	0	0	0	0
196	181	181	196	181	0	0	0	0
197	181	181	197	181	0	0	0	0
198	181	181	198	181	0	0	0	0
199	181	181	199	181	0	0	0	0
200	181	181	200	181	0	0	0	0

INVESTMENT TRUST

1990	High	Low	Stock	Price	%	Div	Yield	P/E
201	201	201	201	201	0	0	0	0
202	201	201	202	201	0	0	0	0
203	201	201	203	201	0	0	0	0
204	201	201	204	201	0	0	0	0
205	201	201	205	201	0	0	0	0
206	201	201	206	201	0	0	0	0
207	201	201	207	201	0	0	0	0
208	201	201	208	201	0	0	0	0
209	201	201	209	201	0	0	0	0
210	201	201	210	201	0	0	0	0
211	201	201	211	201	0	0	0	0
212	201	201	212	201	0	0	0	0
213	201	201	213	201	0	0	0	0
214	201	201	214	201	0	0	0	0
215	201	201	215	201	0	0	0	0
216	201	201	216	201	0	0	0	0
217	201	201	217	201	0	0	0	0
218	201	201	218	201	0	0	0	0
219	201	201	219	201	0	0	0	0
220	201	201	220	201	0	0	0	0

PROPERTY - Contd

1990	High	Low	Stock	Price	%	Div	Yield	P/E
221	221	221	221	221	0	0	0	0
222	221	221	222	221	0	0	0	0
223	221	221	223	221	0	0	0	0
224	221	221	224	221	0	0	0	0
225	221	221	225	221	0	0	0	0
226	221	221	226	221	0	0	0	0
227	221	221	227	221	0	0	0	0
228	221	221	228	221	0	0	0	0
229	221	221	229	221	0	0	0	0
230	221	221	230	221	0	0	0	0
231	221	221	231	221	0	0	0	0
232	221	221	232	221	0	0	0	0
233	221	221	233	221	0	0	0	0
234	221	221	234	221	0	0	0	0
235	221	221	235	221	0	0	0	0
236	221	221	236	221	0	0	0	0
237	221	221	237	221	0	0	0	0
238	221	221	238	221	0	0	0	0
239	221	221	239	221	0	0	0	0
240	221	221	240	221	0	0	0	0

SHOES AND LEATHER

37	Headman Group	43	+1	2.0	2.4	7
156	Lambert Hb. 20p	180	-1	120.0	2.3	7
32	Puigard Garner	40	-1	10.1	1.9	7
14	Strong & Fisher	21	+1	9.0	1.0	6
27	Stylo	280	-1	9.0	1.0	6



● Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 071-625-2120.

Abney Unit Tel Mgrs CLOSING

Procter & Gamble	1977-78	1978-79	1979-80	1980-81	1981-82	1982-83	1983-84	1984-85	1985-86	1986-87	1987-88	1988-89	1989-90	1990-91	1991-92	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	2034-35	2035-36	2036-37	2037-38	2038-39	2039-40	2040-41	2041-42	2042-43	2043-44	2044-45	2045-46	2046-47	2047-48	2048-49	2049-50	2050-51	2051-52	2052-53	2053-54	2054-55	2055-56	2056-57	2057-58	2058-59	2059-60	2060-61	2061-62	2062-63	2063-64	2064-65	2065-66	2066-67	2067-68	2068-69	2069-70	2070-71	2071-72	2072-73	2073-74	2074-75	2075-76	2076-77	2077-78	2078-79	2079-80	2080-81	2081-82	2082-83	2083-84	2084-85	2085-86	2086-87	2087-88	2088-89	2089-90	2090-91	2091-92	2092-93	2093-94	2094-95	2095-96	2096-97	2097-98	2098-99	2099-00	2100-01	2101-02	2102-03	2103-04	2104-05	2105-06	2106-07	2107-08	2108-09	2109-10	2110-11	2111-12	2112-13	2113-14	2114-15	2115-16	2116-17	2117-18	2118-19	2119-20	2120-21	2121-22	2122-23	2123-24	2124-25	2125-26	2126-27	2127-28	2128-29	2129-30	2130-31	2131-32	2132-33	2133-34	2134-35	2135-36	2136-37	2137-38	2138-39	2139-40	2140-41	2141-42	2142-43	2143-44	2144-45	2145-46	2146-47	2147-48	2148-49	2149-50	2150-51	2151-52	2152-53	2153-54	2154-55	2155-56	2156-57	2157-58	2158-59	2159-60	2160-61	2161-62	2162-63	2163-64	2164-65	2165-66	2166-67	2167-68	2168-69	2169-70	2170-71	2171-72	2172-73	2173-74	2174-75	2175-76	2176-77	2177-78	2178-79	2179-80	2180-81	2181-82	2182-83	2183-84	2184-85	2185-86	2186-87	2187-88	2188-89	2189-90	2190-91	2191-92	2192-93	2193-94	2194-95	2195-96	2196-97	2197-98	2198-99	2199-00	2200-01	2201-02	2202-03	2203-04	2204-05	2205-06	2206-07	2207-08	2208-09	2209-10	2210-11	2211-12	2212-13	2213-14	2214-15	2215-16	2216-17	2217-18	2218-19	2219-20	2220-21	2221-22	2222-23	2223-24	2224-25	2225-26	2226-27	2227-28	2228-29	2229-30	2230-31	2231-32	2232-33	2233-34	2234-35	2235-36	2236-37	2237-38	2238-39	2239-40	2240-41	2241-42	2242-43	2243-44	2244-45	2245-46	2246-47	2247-48	2248-49	2249-50	2250-51	2251-52	2252-53	2253-54	2254-55	2255-56	2256-57	2257-58	2258-59	2259-60	2260-61	2261-62	2262-63	2263-64	2264-65	2265-66	2266-67	2267-68	2268-69	2269-70	2270-71	2271-72	2272-73	2273-74	2274-75	2275-76	2276-77	2277-78	2278-79	2279-80	2280-81	2281-82	2282-83	2283-84	2284-85	2285-86	2286-87	2287-88	2288-89	2289-90	2290-91	2291-92	2292-93	2293-94	2294-95	2295-96	2296-97	2297-98	2298-99	2299-00	2300-01	2301-02	2302-03	2303-04	2304-05	2305-06	2306-07	2307-08	2308-09	2309-10	2310-11	2311-12	2312-13	2313-14	2314-15	2315-16	2316-17	2317-18	2318-19	2319-20	2320-21	2321-22	2322-23	2323-24	2324-25	2325-26	2326-27	2327-28	2328-29	2329-30	2330-31	2331-32	2332-33	2333-34	2334-35	2335-36	2336-37	2337-38	2338-39	2339-40	2340-41	2341-42	2342-43	2343-44	2344-45	2345-46	2346-47	2347-48	2348-49	2349-50	2350-51	2351-52	2352-53	2353-54	2354-55	2355-56	2356-57	2357-58	2358-59	2359-60	2360-61	2361-62	2362-63	2363-64	2364-65	2365-66	2366-67	2367-68	2368-69	2369-70	2370-71	2371-72	2372-73	2373-74	2374-75	2375-76	2376-77	2377-78	2378-79	2379-80	2380-81	2381-82	2382-83	2383-84	2384-85	2385-86	2386-87	2387-88	2388-89	2389-90	2390-91	2391-92	2392-93	2393-94	2394-95	2395-96	2396-97	2397-98	2398-99	2399-00	2400-01	2401-02	2402-03	2403-04	2404-05	2405-06	2406-07	2407-08	2408-09	2409-10	2410-11	2411-12	2412-13	2413-14	2414-15	2415-16	2416-17	2417-18	2418-19	2419-20	2420-21	2421-22	2422-23	2423-24	2424-25	2425-26	2426-27	2427-28	2428-29	2429-30	2430-31	2431-32	2432-33	2433-34	2434-35	2435-36	2436-37	2437-38	2438-39	2439-40	2440-41	2441-42	2442-43	2443-44	2444-45	2445-46	2446-47	2447-48	2448-49	2449-50	2450-51	2451-52	2452-53	2453-54	2454-55	2455-56	2456-57	2457-58	2458-59	2459-60	2460-61	2461-62	2462-63	2463-64	2464-65	2465-66	2466-67	2467-68	2468-69	2469-70	2470-71	2471-72	2472-73	2473-74	2474-75	2475-76	2476-77	2477-78	2478-79	2479-80	2480-81	2481-82	2482-83	2483-84	2484-85	2485-86	2486-87	2487-88	2488-89	2489-90	2490-91	2491-92	2492-93	2493-94	2494-95	2495-96	2496-97	2497-98	2498-99	2499-00	2500-01	2501-02	2502-03	2503-04	2504-05	2505-06	2506-07	2507-08	2508-09	2509-10	2510-11	2511-12	2512-13	2513-14	2514-15	2515-16	2516-17	2517-18	2518-19	2519-20	2520-21	2521-22	2522-23	2523-24	2524-25	2525-26	2526-27	2527-28	2528-29	2529-30	2530-31	2531-32	2532-33	2533-34	2534-35	2535-36	2536-37	2537-38	2538-39	2539-40	2540-41	2541-42	2542-43	2543-44	2544-45	2545-46	2546-47	2547-48	2548-49	2549-50	2550-51	2551-52	2552-53	2553-54	2554-55	2555-56	2556-57	2557-58	2558-59	2559-60	2560-61	2561-62	2562-63	2563-64	2564-65	2565-66	2566-67	2567-68	2568-69	2569-70	2570-71	2571-72	2572-73	2573-74	2574-75	2575-76	2576-77	2577-78	2578-79	2579-80	2580-81	2581-82	2582-83	2583-84	2584-85	2585-86	2586-87	2587-88	2588-89	2589-90	2590-91	2591-92	2592-93	2593-94	2594-95	2595-96	2596-97	2597-98	2598-99	2599-00	2600-01	2601-02	2602-03	2603-04	2604-05	2605-06	2606-07	2607-08	2608-09	2609-10	2610-11	2611-12	2612-13	2613-14	2614-15	2615-16	2616-17	2617-18	2618-19	2619-20	2620-21	2621-22	2622-23	2623-24	2624-25	2625-26	2626-27	2627-28	2628-29	2629-30	2630-31	2631-32	2632-33	2633-34	2634-35	2635-36	2636-37	2637-38	2638-39	2639-40	2640-41	2641-42	2642-43	2643-44	2644-45	2645-46	2646-47	2647-48	2648-49	2649-50	2650-51	2651-52	2652-53	2653-54	2654-55	2655-56	2656-57	2657-58	2658-59	2659-60	2660-61	2661-62	2662-63	2663-64	2664-65	2665-66	2666-67	2667-68	2668-69	2669-70	2670-71	2671-72	2672-73	2673-74	2674-75	2675-76	2676-77	2677-78	2678-79	2679-80	2680-81	2681-82	2682-83	2683-84	2684-85	2685-86	2686-87	2687-88	2688-89	2689-90	2690-91	2691-92	2692-93	2693-94	2694-95	2695-96	2696-97	2697-98	2698-99	2699-00	2700-01	2701-02	2702-03	2703-04	2704-05	2705-06	2706-07	2707-08	2708-09	2709-10	2710-11	2711-12	2712-13	2713-14	2714-15	2715-16	2716-17	2717-18	2718-19	2719-20	2720-21	2721-22	2722-23	2723-24	2724-25	2725-26	2726-27	2727-28	2728-29	2729-30	2730-31	2731-32	2732-33	2733-34	2734-35	2735-36	2736-37	2737-38	2738-39	2739-40	2740-41	2741-42	2742-43	2743-44	2744-45	2745-46	2746-47	2747-48	2748-49	2749-50	2750-51	2751-52	2752-53	2753-54	2754-55	2755-56	2756-57	2757-58	2758-59	2759-60	2760-61	2761-62	2762-63	2763-64	2764-65	2765-66	2766-67	2767-68	2768-69	2769-70	2770-71	2771-72	2772-73	2773-74	2774-75	2775-76	2776-77	2777-78	2778-79	2779-80	2780-81	2781-82	2782-83	2783-84	2784-85	2785-86	2786-87	2787-88	2788-89	2789-90	2790-91	2791-92	2792-93	2793-94	2794-95	2795-96	2796-97	2797-98	2798-99	2799-00	2800-01	2801-02	2802-03	2803-04	2804-05	2805-06	2806-07	2807-08	2808-09	2809-10	2810-11	2811-12	2812-13	2813-14	2814-15	2815-16	2816-17	2817-18	2818-19	2819-20	2820-21	2821-22	2822-23	2823-24	2824-25	2825-26	2826-27	2827-28	2828-29	2829-30	2830-31	2831-32	2832-33	2833-34	2834-35	2835-36	2836-37	2837-38	2838-39	2839-40	2840-41	2841-42	2842-43	2843-44	2844-45	2845-46	2846-47	2847-48	2848-49	2849-50	2850-51	2851-52	2852-53	2853-54	2854-55	2855-56	2856-57	2857-58	2858-59	2859-60	2860-61	2861-62	2862-63	2863-64	2864-65	2865-66	2866-67	2867-68	2868-69	2869-70	2870-71	2871-72	2872-73	2873-74	2874-75	2875-76	2876-77	2877-78	2878-79	2879-80	2880-81	2881-82	2882-83	2883-84	2884-85	2885-86	2886-87	2887-88	2888-89	2889-90	2890-91	2891-92	2892-93	2893-94	2894-95	2895-96	2896-97	2897-98	2898-99	2899-00	2900-01	2901-02	2902-03	2903-04	2904-05	2905-06	2906-07	2907-08	2908-09	2909-10	2910-11	2911-12	2912-13	2913-14	2914-15	2915-16	2916-17	2917-18	2918-19	2919-20	2920-21	2921-22	2922-23	2923-24	2924-25	2925-26	2926-27	2927-28	2928-29	2929-30	2930-31	2931-32	2932-33	2933-34	2934-35	2935-36	2936-37	2937-38	2938-39	2939-40	2940-41	2941-42	2942-43	2943-44	2944-45	2945-46	2946-47	2947-48	2948-49	2949-50	2950-51	2951-52	2952-53	2953-54	2954-55	2955-56	2956-57	2957-58	2958-59	2959-60	2960-61	2961-62	2962-63	2963-64	2964-65	2965-66	2966-67	2967-68	2968-69	2969-70	2970-71	2971-72	2972-73	2973-74	2974-75	2975-76	2976-77	2977-78	2978-79	2979-80	2980-81	2981-82	2982-83	2983-84	2984-85	2985-86	2986-87	2987-88	2988-89	2989-90	2990-91	2991-92	2992-93	2993-94	2994-95	2995-96	2996-97	2997-98	2998-99	2999-00	3000-01	3001-02	3002-03	3003-04	3004-05	3005-06	3006-07	3007-0
------------------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	---------	--------

---

Case No.	84-7814	78-14	85-12	4-12-85	23	85-12	4-12-85	23
Page No.	1	1	1	1	1	1	1	1

the 1990s, the number of people in the world who are illiterate has increased from 400 million to 600 million. The number of illiterate people in the world is expected to reach 700 million by the year 2000. The number of illiterate people in the world is expected to reach 800 million by the year 2010. The number of illiterate people in the world is expected to reach 900 million by the year 2020. The number of illiterate people in the world is expected to reach 1 billion by the year 2030. The number of illiterate people in the world is expected to reach 1.1 billion by the year 2040. The number of illiterate people in the world is expected to reach 1.2 billion by the year 2050. The number of illiterate people in the world is expected to reach 1.3 billion by the year 2060. The number of illiterate people in the world is expected to reach 1.4 billion by the year 2070. The number of illiterate people in the world is expected to reach 1.5 billion by the year 2080. The number of illiterate people in the world is expected to reach 1.6 billion by the year 2090. The number of illiterate people in the world is expected to reach 1.7 billion by the year 2100.



● Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 071-925-2122.

Continued on next page



● Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 071-925-2122.

هكذا من الأصل



● Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 071-925-2128

[illegible][illegible]



1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 26







COMMODITIES AND AGRICULTURE

Load of stinking fish fails to persuade EC to agree

By David Gardner in Brussels

THE European Commission and EC fisheries ministers were last night mired in their efforts to set catch limits for next year to preserve fishing stocks and fishing jobs, apparently unimpressed by a truckload of high-smelling herring deposited on the doorstep of the European Council here by a squadron of the Breton fleet.

The Fisheries Council broke into all-night negotiations, with virtually all ministers at odds with Mr Manuel Marin, the Spanish EC Fisheries Commissioner, for differing reasons.

Mr Marin has put forward a package of reduced quotas, or Total Allowable Catches (TACs), for fish stocks such as cod and haddock, along with a series of conservation measures that ministers were unable to endorse at last month's meeting.

Acting on scientific evidence from the independent International Council for the Exploration of the Sea in Copenhagen, which concluded that there is over-fishing of more than 90 per cent of the main stocks in the North Atlantic, the Commission's most contentious proposals are:

- Reducing the EC cod quota

In the North Sea and off the west coast of Scotland from 98,270 tonnes last year to 86,700 this year and the haddock quota from 41,700 to 40,500. While these cuts are about half as severe as the ICES wanted, they follow huge fishing reductions, threatening in particular the income of Scots fishermen.

- Fishing boats in those areas of the North Sea with a concentration of young cod should remain in port for 10 consecutive days each month.
- Net mesh sizes should be increased from the present norm of 90mm or less, to 120mm and be square instead of diamond-shaped mesh to let smaller fish escape.

Mr Marin has asserted to high-pressure tactics to get his package through. Ministers confirm that he has told them that if they are unable to agree on a deal involving more than 100,000 tonnes of fish, he will in effect put the Common Fisheries Policy (CFP) into abeyance and let member states incur the political odium for whatever measures they choose to adopt.

In the same procedures of the EC, this would involve issuing merely a "recommendation", rather than a binding "regulation". The Commission has overall competence over EC fisheries, with the CFP treating the Community as a single coastal state.

This would be an odd tactic at a time when the Commission is perceived to be grasping more power. Yet the bureaucracy at Berlaymont is a convenient whipping-boy for fishermen members forced to adopt unpopular policies. Without the Commission, fisheries ministers would either have to devise restrictions themselves, or cave into pressure from fishermen now and face even louder complaints when fish stocks run out. Mr Marin is understood to think.

One minister last night dismissed the tactic as "operatic". "Marin confuses a fisheries council with a theatre," he said. Yet he did concede that there was no appetite for agreement.

Mr David Curry, the UK Fisheries Minister who is particularly exposed at this year's quota-fishing council, said he was willing to negotiate a compromise package. "If fishermen want to fish themselves out of a job, I can't stop them and I can't put an inspector in every boat," he commented.

Peru's insects lend colour to Christmas fare

Sally Bowen looks at an exotic butterfly husbandry to produce cochineal in the Andes

CHANCES are, the insect known as "the sex-crazed Peruvian butterfly" is partially responsible for the blood-red holly berries decorating your slice of traditional, richly-iced Christmas cake.

In its sleepless 72-hour life, the butterfly flits around fertilising as many females as possible. It finds its mates clinging happily to the sides of prickly pear cactus or *cholla*. The male dies but the females spawn thousands more juice-sucking insects.

When the plant is covered with female cochineal bloated with carminic acid, the larger ones are carefully scraped off and dried. The result is cochineal.

Dried cochineal (looking reassuringly like pinkish-grey seeds rather than squashed beetles) is the raw material used to make the natural red carminic acid colourant. This is used in the manufacture of cosmetics, dyes (for example Carmine), foods and textiles.

The coveted large cochineal insects contain 18-20 per cent carminic acid, while young insects have only half that amount.

Peru is the world's principal producer of cochineal and carmine, supplying over 85 per cent of the world market. Peru exports about 220 tons of cochineal and 48 tons of carmine, earning the country \$14m in an average year. The Canary Islands and the traditional sources of carmine in the eighteenth and nineteenth centuries - produce the balance.

The total world market for colourants, natural and synthetic, is estimated to be worth about \$200m a year.

Peru has five carmine producers and there has been renewed interest over recent months with US buyers coming to Peru to promote more carminic acid plants. Locally-produced carmine would be cheaper than that made in Japan and Europe, but there is some nervousness. The process of finding the exactly right shade of red is considered tricky technically.

The colour depends on the precise local variety of cochineal insect, according to Salomon Diaz, a long-time cochineal exporter and head of the agricultural committee at Peru's Exporters' Association.

Insects from the southern region of Arequipa and the mountainous Ayacucho are the most prized, although the species from these areas are as yet unmapped.

About a third of Peru's exports go to Japan, largely bought by the Sumitomo trading company. France, Germany and Britain are other important markets and Mr Diaz is hopeful that the recent EEC decision to eliminate tariffs on a range of Andean products will boost sales.

The Peruvian industry is also optimistic that Holland's October ban on synthetic colourants for Dutch cheese will herald a long-expect-



Insect taste: cochineal clusters on a prickly pear cactus

ted boost back to natural products such as bichine, annatto and carmine.

However, nature did not reckon the price. Natural colourants like cochineal are expensive, even at the present price of about \$22 a kilo (compared to twice that two years ago). Harvesting cochineal is a laborious job, which involves picking the largest bloated females from the higher leaves of the prickly pear.

Andean peasants use a stick with a cloth wrapped around the end to collect them. Working a long, hard day they can harvest fresh insects weighing up to five kilos, although they will weigh only a third of that once they are sun-dried.

Well over half of Peru's

pruning. "Infestation", the word used to describe the process of transferring the insects manually to their optimum habitat, could also be improved.

"The \$17 a kilo that the producer gets is profitable for growers in the sierra but not on the coast", he says. "I don't support expansion of the total acreage; we should cater for the projected 10-12 per cent annual demand increase by improved technology."

Yet prickly pear farms are springing up in Peru's southern and central coastal desert. Programmed production is making strides and a new prickly pear cactus without the very inconvenient spines is being developed. It is hoped this will make collection less painful and more efficient.

Unlike plants that grow wild, these cacti will be pruned periodically. They are also planted at much greater density, about 8,000 cacti per hectare is normal, but one leading Peruvian producer claims to have up to 20,000 plants per hectare. The prickly pear is normally ready for "infestation" within a year, but three years after it has been planted.

Peru could easily double its present annual production as it has already done in the past five years. "But I don't believe there will be a cochineal boom", says Mr Salomon Diaz. "What we should be doing, however, is making our products more widely known."

Total signs Soviet oil accord

By William Dawkins in Paris

TOTAL-CFP, the French state-controlled oil group, has signed an exploration, development and production agreement with the Soviet Union for an oil and gas field at Timan Pechora, north-west of the Urals.

"This is the second French deal of this type since Elf-Aquitaine's deal with the state-controlled rival, last May became the first western oil company to sign an oil production and exploration agreement with the Soviet Union, in an area north of the Caspian Sea.

Since then, a series of western oil groups have signed joint ventures with the Soviet Union, which is anxious to use their expertise to extract oil and gas from its untapped fields and use modern technology in an inefficient industry.

Total-CFP's Soviet partner is the *Ukhtangpazapazhlogia*, a unit of the Soviet Ministry of Geology. The partners expect to start production of a little more than 1m tonnes of oil annually from three wells by the end of 1991, according to Mr Pierre Vailland, group managing director. The French company has already put out tenders for pipelines to carry crude to the main trans-Siberian link.

Under the agreement, Total-CFP will also explore for heavy oil deposits in a 5,000km square area in Timan Pechora and develop non-producing wells already identified by its Soviet partner. This follows the signing earlier this month of a separate deal under which Total-CFP will supply technology to help raise output at Ramashinko oilfield, in the south Urals.

Total-CFP also announced yesterday that it is to more than double gas production in Indonesia by 1995 from the present annual output of 40m cubic metres to 10m cubic metres. This will allow its local partner, Pertamina, to supply the growing Japanese market.

The group also disclosed that it is to build a gas liquefaction plant with its three local partners in Thailand and double its annual 1m cubic metre gas output in Argentina by 1993.

Rain, winds and taxes lash coffee growers

Tim Coone on the difficulties confronted by El Salvador's principal export industry

STRONG WINDS and heavy rains in El Salvador over the past two months have dashed hopes of a bumper coffee crop this season and disrupted efforts by the government to revitalise what it considers a key area of the economy.

According to Mr Ruben Pineda, president of the El Salvador Coffee Council, losses are estimated to be as high as 15-20 per cent of the originally anticipated harvest of 3m bags (of 60 kilos each). Growers stand to lose \$50m-\$60m in income, he said.

As a consequence, Mr Alfredo Cristiani, El Salvador's President, can now expect increased pressure to eliminate the coffee export duty, which only five years ago generated 40 per cent of the government's revenue. This demand will present him with some uncomfortable choices.

After taking office in June 1989, President Cristiani sharply reduced the duty by an average 35 per cent. Only \$25m was levied from the duty in 1989, down from 50 per cent

of the government's total tax revenue. The President also broke up the monopoly of the state-run coffee marketing board, set up under the Christian Democrat administration at the beginning of the 1980s and unified currency exchange rates.

Together, the measures have brought substantially better returns to growers and restored confidence after a decade of recession during which coffee output had slumped by 50 per cent.

In spite of the fall in world prices triggered by the collapse of the International Coffee Agreement (ICA) in July 1989, El Salvador's coffee exports surged forward from 1.5m bags of 60kg in the 1988-89 harvest to 2.7m bags in the past marketing year. Production was expected to approach the record levels of the early 1980s until the recent bad weather.

However, crop losses have provided the ideal pretext growers have been looking for to urge elimination of export duty altogether.

The boom in demand for quality Central American

"other milds" since the collapse of the ICA, has cleared the region's overhang of stocks and opened up a vast market in the US, Europe and Asia.

Rich pickings are available for those with bags to sell. "Our problem right now is the shortage of output, not a shortage of markets", Mr Pineda said.

El Salvadorian growers pay the highest export taxes in Central America, according to data compiled by Mr Pineda's council. In 1989, an El Salvador producer paid on average \$18.20 per 60kg sack in export duties. Counterparts in Honduras paid \$17.11, in Costa Rica \$2.62, in Guatemala \$1.59 and nothing at all in Nicaragua.

"This gives us a margin to play with to compete against the others", said Mr Pineda. However, he is cautious about the future. "We are not capital-intensive producers in El Salvador, so until now we have been able to absorb the low prices. The best defence against low prices is higher productivity per hectare but that faces an obstacle", he said.

The setback after the ICA collapse has been compounded by the Gulf crisis. Doubled oil prices translate into doubled costs for transport and agrochemicals. Higher productivity can be achieved only by more intensive use of fertilisers and pesticides Mr Pineda said.

A war in the Gulf will boost input costs still further. "This is why the growers of El Salvador are focusing their political campaigning on the export duty", he said.

President Cristiani is in the middle of a civil war and pressed on all sides by competing budget demands. The trap awaiting him is that if he goes the remaining export tax income to satisfy his political supporters, he will have to transfer the tax to other sectors just three months before mid-term elections for the National Assembly.

Mr Jose Carlos Bonilla, vice-president of the central bank, emphasises the key role of the coffee sector in the government's economic plans. "As a short and medium-term goal, reactivation of the coffee sector

ENI signs gas import deal with Algeria

By Haig Simonian in Milan

ENI, the Italian state-owned energy and chemicals group, has agreed with the Algerian government to increase imports of natural gas by nearly 80 per cent to 500bn cubic metres over a 25-year period. However, a price for the supplies has not been disclosed. Both sides also plan a series of infrastructural investments linked to the deal worth about 8,000bn lira (\$71m).

The agreement, signed by Eni's gas subsidiary, and Sonatrach, the Algerian gas concern, covers imports by Italy of 70m cubic metres of extra methane gas from 1994.

It also follows a deal in 1977, when Algeria agreed to supply 300bn cubic metres of gas for 25 years, and will take Eni's total gas imports from Algeria to around 190bn cubic metres a year from 1994 to 2020.

The latest increase will require substantial new investment, with a doubling of the existing pipeline bringing Algerian gas to Italy likely. However, the bulk of the forecast expenditure will be in Italy, where the natural gas grid is being steadily expanded.

Extra spending should also allow capacity for the import of 40-50m cu metres of gas by the state electricity group.

WORLD COMMODITIES PRICES

MARKET REPORT

Tin prices on the LME yesterday sank to their lowest since the contract was introduced in June 1989. High stocks and low demand have contributed to a bearish outlook and further losses are possible, dealers added. "There is nothing bullish on the horizon," one said. The plentiful supplies have contributed to the discount for cash to three-month metal widening to \$112.50 a tonne from Monday's \$92.50. Nickel prices advanced on concern about possible supply disruptions following a fire at the Doniambo plant in New Caledonia. Silver prices rose sharply in early trading on Comex. Some analysts

said the buying was spurred by lower interest rates on the heels of Tuesday's surprise half-point cut in the Federal Reserve's discount rate to 6 1/2 per cent.

Others contended the main feature was bargain hunting which began Tuesday afternoon after the market absorbed a wave of selling. They all said the gains reflected the tapering of buy stops in the tin market. London robustia coffee prices closed well down, eroding the January-March premium. A similar performance on Tuesday did little to reduce the January uncovered position of just under 20,000 lots.

Compiled from Reuters

London Markets

SUGAR MARKETS			
SPOTS (per 100 barrel FOB)			+ or -
Buenos	\$22 45-2 604	+	85
Drift Blend (dated)	\$23.10-8 70	+	67.5
Drift Blend (February)	\$23.68-7 45	+	116
U. S. 11 per cent cut	\$22 47-4 464	+	116
Oil products			
WME prompt delivery per tonne CIF			
Premium Gasoline	\$252.556	+ 3	
Gas Oil	\$195.256	+ 5.5	
Heavy Fuel Oil	\$88.25	- 1	
Naphtha	\$266.270	- 9	
Petroleum Area Estimates			
Other			
Crude per ton exch	\$330.20	- 3.25	
Silver per 100 exch	397.10	- 2	
Platinum (per 100 ex)	3416.00	+ 2 600	
U. S. 11 per cent cut	\$88.25	- 0 08	
Aluminum (free market)			
Copper (US Producer)	\$115.5c		
Lead (US Producer)	50c		
Zinc (free market)	36.84c		
Tin (Kuala Lumpur market)	15 05c	+ 12	
Tin (New York)	250c		
Zinc (London Western)	70c		
Cattle (live weight)	105.75c	- 2.27	
Sheep (head weight)	137.57c	- 1.46	
Pork (side weight)	77.24c	+ 1.44	
London daily sugar (raw)			
London daily sugar (white)	\$247.8c	- 0 20	
London daily export rate	\$236.0c		
Baltic (English head)			
Wazoo (US No 3 yellow)	\$163.00	- 450	
Wazoo (US Dark Northern)	137		
Rubber (Jany)			
Rubber (RSS No 1)	50.25p		
Rubber (KL RSS No 1 Jany)	29.00m	- 50	
Coccon oil (Philippines)			
Palm Oil (Malayasia)	\$232c	- 10	
Cocoa (Singapore)	\$204.00	- 150	
Soya beans (US)	\$130.00	- 150	
Cotton (4" India)	84 05c	- 15	
Woolton (44" Super)	414c		
S 1 tonne unless otherwise stated S = metric ton			
* = cents 1/2 = 1/2 p = 1/			







**Robert Taylor** explains why Stockholm has suffered one of its worst years in history

den's massive public sector, have been hailed as victories for the tough financial strategy of the Central Bank.

But for the moment, there appears to be no respite for equities. When business Sweden returns from its fortnight of seasonal shutdown it will have to face further shocks and stress. The Stockholm bourse will not be for faint hearts in 1991, and many Swedes believe that the age of the yuppies is over.

**TD.**

**TD.**

The authorities ordered the market to close yesterday, ostensibly to help the completion of settlement work. Some analysts said that the index, which stands at 1,058.41, would drop below 1,000 before Christmas.

Copyright, The Financial Times Limited, Goldman, Sachs & Co. and County NatWest Securities Limited, 1987.  
Constituent change 20/12/90. Dotation: Roustead Holdings (Malaysia). Latest prices were unavailable for this edition.

...and the ...